

Economics

*as a **Business Environment***

Programme:

Master of Business Administration

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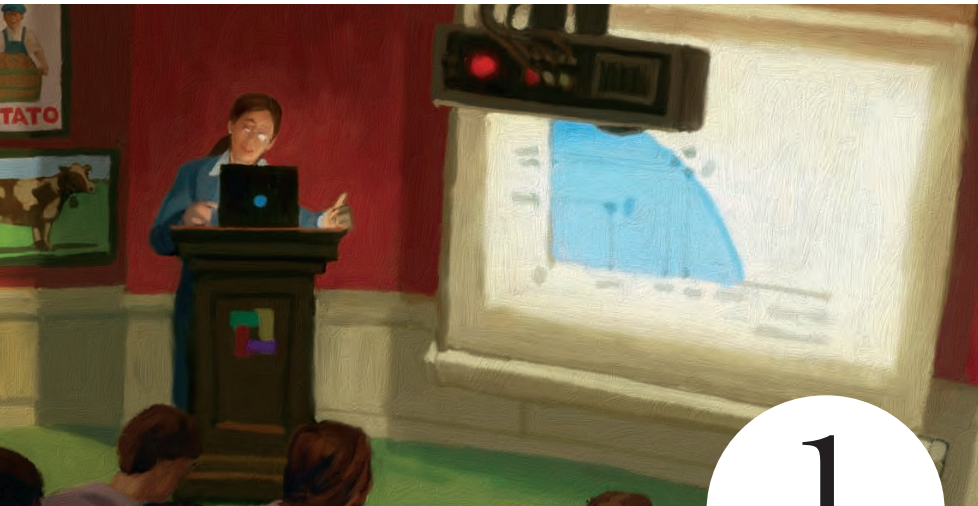
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Ten Principles of Economics

The word *economy* comes from the Greek word *oikonomos*, which means “one who manages a household.” At first, this origin might seem peculiar. But in fact, households and economies have much in common.

A household faces many decisions. It must decide which members of the household do which tasks and what each member gets in return: Who cooks dinner? Who does the laundry? Who gets the extra dessert at dinner? Who gets to choose what TV show to watch? In short, the household must allocate its scarce resources among its various members, taking into account each member’s abilities, efforts, and desires.

Like a household, a society faces many decisions. A society must decide what jobs will be done and who will do them. It needs some people to grow food, other people to make clothing, and still others to design computer software. Once society has allocated people (as well as land, buildings, and machines) to various jobs, it must also allocate the output of goods and services that they produce. It must decide who will eat caviar and who will eat potatoes. It must decide who will drive a Ferrari and who will take the bus.

The management of society’s resources is important because resources are scarce. **Scarcity** means that society has limited resources and therefore cannot produce all the goods and services people wish to have. Just as a household cannot give every member everything he or she wants, a society cannot give every individual the highest standard of living to which he or she might aspire.

scarcity
the limited nature of
society’s resources

economics
the study of how society
manages its scarce
resources

Economics is the study of how society manages its scarce resources. In most societies, resources are allocated not by an all-powerful dictator but through the combined actions of millions of households and firms. Economists therefore study how people make decisions: how much they work, what they buy, how much they save, and how they invest their savings. Economists also study how people interact with one another. For instance, they examine how the multitude of buyers and sellers of a good together determine the price at which the good is sold and the quantity that is sold. Finally, economists analyze forces and trends that affect the economy as a whole, including the growth in average income, the fraction of the population that cannot find work, and the rate at which prices are rising.



Although the study of economics has many facets, the field is unified by several central ideas. In this chapter, we look at *Ten Principles of Economics*. Don’t worry if you don’t understand them all at first or if you don’t find them completely convincing. In later chapters, we will explore these ideas more fully. The ten principles are introduced here to give you an overview of what economics is all about. You can think of this chapter as a “preview of coming attractions.”

HOW PEOPLE MAKE DECISIONS

There is no mystery to what an economy is. Whether we are talking about the economy of Los Angeles, of the United States, or of the whole world, an economy is just a group of people interacting with one another as they go about their lives. Because the behavior of an economy reflects the behavior of the individuals who make up the economy, we start our study of economics with four principles of individual decision making.

Principle 1: People Face Trade-offs

The first lesson about making decisions is summarized in the adage “There is no such thing as a free lunch.” To get one thing that we like, we usually have to give up another thing that we like. Making decisions requires trading off one goal against another.

Consider a student who must decide how to allocate her most valuable resource—her time. She can spend all of her time studying economics; she can spend all of her time studying psychology; or she can divide her time between the two fields. For every hour she studies one subject, she gives up an hour she could have used studying the other. And for every hour she spends studying, she gives up an hour that she could have spent napping, bike riding, watching TV, or working at her part-time job for some extra spending money.

Or consider parents deciding how to spend their family income. They can buy food, clothing, or a family vacation. Or they can save some of the family income for retirement or the children’s college education. When they choose to spend an extra dollar on one of these goods, they have one less dollar to spend on some other good.

When people are grouped into societies, they face different kinds of trade-offs. The classic trade-off is between “guns and butter.” The more we spend on national defense (guns) to protect our shores from foreign aggressors, the less we can spend on consumer goods (butter) to raise our standard of living at home. Also important in modern society is the trade-off between a clean envi-

ronment and a high level of income. Laws that require firms to reduce pollution raise the cost of producing goods and services. Because of the higher costs, these firms end up earning smaller profits, paying lower wages, charging higher prices, or some combination of these three. Thus, while pollution regulations give us the benefit of a cleaner environment and the improved health that comes with it, they have the cost of reducing the incomes of the firms' owners, workers, and customers.

Another trade-off society faces is between efficiency and equity. **Efficiency** means that society is getting the maximum benefits from its scarce resources. **Equity** means that those benefits are distributed fairly among society's members. In other words, efficiency refers to the size of the economic pie, and equity refers to how the pie is divided. Often, when government policies are designed, these two goals conflict.

Consider, for instance, policies aimed at achieving a more equal distribution of economic well-being. Some of these policies, such as the welfare system or unemployment insurance, try to help the members of society who are most in need. Others, such as the individual income tax, ask the financially successful to contribute more than others to support the government. Although these policies have the benefit of achieving greater equity, they have a cost in terms of reduced efficiency. When the government redistributes income from the rich to the poor, it reduces the reward for working hard; as a result, people work less and produce fewer goods and services. In other words, when the government tries to cut the economic pie into more equal slices, the pie gets smaller.

Recognizing that people face trade-offs does not by itself tell us what decisions they will or should make. A student should not abandon the study of psychology just because doing so would increase the time available for the study of economics. Society should not stop protecting the environment just because environmental regulations reduce our material standard of living. The poor should not be ignored just because helping them distorts work incentives. Nonetheless, acknowledging life's trade-offs is important because people are likely to make good decisions only if they understand the options that they have available.

Principle 2: The Cost of Something Is What You Give Up to Get It

Because people face trade-offs, making decisions requires comparing the costs and benefits of alternative courses of action. In many cases, however, the cost of some action is not as obvious as it might first appear.

Consider, for example, the decision to go to college. The benefit is intellectual enrichment and a lifetime of better job opportunities. But what is the cost? To answer this question, you might be tempted to add up the money you spend on tuition, books, room, and board. Yet this total does not truly represent what you give up to spend a year in college.

The first problem with this answer is that it includes some things that are not really costs of going to college. Even if you quit school, you need a place to sleep and food to eat. Room and board are costs of going to college only to the extent that they are more expensive at college than elsewhere. Indeed, the cost of room and board at your school might be less than the rent and food expenses that you would pay living on your own. In this case, the savings on room and board are a benefit of going to college.

efficiency
the property of society getting the most it can from its scarce resources

equity
the property of distributing economic prosperity fairly among the members of society

opportunity cost
whatever must be given up to obtain some item

rational people
people who systematically and purposefully do the best they can to achieve their objectives

marginal changes
small incremental adjustments to a plan of action

The second problem with this calculation of costs is that it ignores the largest cost of going to college—your time. When you spend a year listening to lectures, reading textbooks, and writing papers, you cannot spend that time working at a job. For most students, the wages given up to attend school are the largest single cost of their education.

The **opportunity cost** of an item is what you give up to get that item. When making any decision, such as whether to attend college, decision makers should be aware of the opportunity costs that accompany each possible action. In fact, they usually are. College athletes who can earn millions if they drop out of school and play professional sports are well aware that their opportunity cost of college is very high. It is not surprising that they often decide that the benefit is not worth the cost.

Principle 3: Rational People Think at the Margin

Economists normally assume that people are rational. **Rational people** systematically and purposefully do the best they can to achieve their objectives, given the opportunities they have. As you study economics, you will encounter firms that decide how many workers to hire and how much of their product to manufacture and sell to maximize profits. You will encounter consumers who buy a bundle of goods and services to achieve the highest possible level of satisfaction, subject to their incomes and the prices of those goods and services.

Rational people know that decisions in life are rarely black and white but usually involve shades of gray. At dinnertime, the decision you face is not between fasting or eating like a pig but whether to take that extra spoonful of mashed potatoes. When exams roll around, your decision is not between blowing them off or studying 24 hours a day but whether to spend an extra hour reviewing your notes instead of watching TV. Economists use the term **marginal changes** to describe small incremental adjustments to an existing plan of action. Keep in mind that *margin* means "edge," so marginal changes are adjustments around the edges of what you are doing. Rational people often make decisions by comparing *marginal benefits* and *marginal costs*.

For example, consider an airline deciding how much to charge passengers who fly standby. Suppose that flying a 200-seat plane across the United States costs the airline \$100,000. In this case, the average cost of each seat is \$100,000/200, which is \$500. One might be tempted to conclude that the airline should never sell a ticket for less than \$500. In fact, however, the airline can raise its profits by thinking at the margin. Imagine that a plane is about to take off with ten empty seats, and a standby passenger waiting at the gate will pay \$300 for a seat. Should the airline sell the ticket? Of course it should. If the plane has empty seats, the cost of adding one more passenger is minuscule. Although the *average* cost of flying a passenger is \$500, the *marginal* cost is merely the cost of the bag of peanuts and can of soda that the extra passenger will consume. As long as the standby passenger pays more than the marginal cost, selling the ticket is profitable.

Marginal decision making can help explain some otherwise puzzling economic phenomena. Here is a classic question: Why is water so cheap, while diamonds are so expensive? Humans need water to survive, while diamonds are unnecessary; but for some reason, people are willing to pay much more for a diamond than for a cup of water. The reason is that a person's willingness to pay for any good is based on the marginal benefit that an extra unit of the good would yield. The marginal benefit, in turn, depends on how many units a person already has. Although water is essential, the marginal benefit of an extra cup

is small because water is plentiful. By contrast, no one needs diamonds to survive, but because diamonds are so rare, people consider the marginal benefit of an extra diamond to be large.

A rational decision maker takes an action if and only if the marginal benefit of the action exceeds the marginal cost. This principle can explain why airlines are willing to sell a ticket below average cost and why people are willing to pay more for diamonds than for water. It can take some time to get used to the logic of marginal thinking, but the study of economics will give you ample opportunity to practice.

Principle 4: People Respond to Incentives

An **incentive** is something (such as the prospect of a punishment or a reward) that induces a person to act. Because rational people make decisions by comparing costs and benefits, they respond to incentives. You will see that incentives play a central role in the study of economics. One economist went so far as to suggest that the entire field could be simply summarized: “People respond to incentives. The rest is commentary.”

Incentives are crucial to analyzing how markets work. For example, when the price of an apple rises, people decide to eat more pears and fewer apples because the cost of buying an apple is higher. At the same time, apple orchards decide to hire more workers and harvest more apples because the benefit of selling an apple is also higher. As we will see, the effect of a good’s price on the behavior of buyers and sellers in a market—in this case, the market for apples—is crucial for understanding how the economy allocates scarce resources.

Public policymakers should never forget about incentives because many policies change the costs or benefits that people face and, therefore, alter their behavior. A tax on gasoline, for instance, encourages people to drive smaller, more fuel-efficient cars. That is one reason people drive smaller cars in Europe, where gasoline taxes are high, than in the United States, where gasoline taxes are low. A gasoline tax also encourages people to take public transportation rather than drive and to live closer to where they work. If the tax were larger, more people would be driving hybrid cars, and if it were large enough, they would switch to electric cars.

When policymakers fail to consider how their policies affect incentives, they often end up with results they did not intend. For example, consider public policy regarding auto safety. Today, all cars have seat belts, but this was not true 50 years ago. In the 1960s, Ralph Nader’s book *Unsafe at Any Speed* generated much public concern over auto safety. Congress responded with laws requiring seat belts as standard equipment on new cars.

How does a seat belt law affect auto safety? The direct effect is obvious: When a person wears a seat belt, the probability of surviving a major auto accident rises. But that’s not the end of the story because the law also affects behavior by altering incentives. The relevant behavior here is the speed and care with which drivers operate their cars. Driving slowly and carefully is costly because it uses the driver’s time and energy. When deciding how safely to drive, rational people compare the marginal benefit from safer driving to the marginal cost. They drive more slowly and carefully when the benefit of increased safety is high. It is no surprise, for instance, that people drive more slowly and carefully when roads are icy than when roads are clear.

Consider how a seat belt law alters a driver’s cost–benefit calculation. Seat belts make accidents less costly because they reduce the likelihood of injury or

incentive
something that induces
a person to act



BASKETBALL STAR LEBRON JAMES UNDERSTANDS OPPORTUNITY COST AND INCENTIVES. HE DECIDED TO SKIP COLLEGE AND GO STRAIGHT TO THE PROS, WHERE HE HAS EARNED MILLIONS OF DOLLARS AS ONE OF THE NBA’S TOP PLAYERS.

death. In other words, seat belts reduce the benefits of slow and careful driving. People respond to seat belts as they would to an improvement in road conditions—by driving faster and less carefully. The end result of a seat belt law, therefore, is a larger number of accidents. The decline in safe driving has a clear, adverse impact on pedestrians, who are more likely to find themselves in an accident but (unlike the drivers) don’t have the benefit of added protection.

At first, this discussion of incentives and seat belts might seem like idle speculation. Yet in a classic 1975 study, economist Sam Peltzman showed that auto-safety laws have had many of these effects. According to Peltzman’s evidence, these laws produce both fewer deaths per accident and more accidents. He concluded that the net result is little change in the number of driver deaths and an increase in the number of pedestrian deaths.

Peltzman’s analysis of auto safety is an offbeat example of the general principle that people respond to incentives. When analyzing any policy, we must consider not only the direct effects but also the indirect and sometimes less obvious effects that work through incentives. If the policy changes incentives, it will cause people to alter their behavior.

Quick Quiz List and briefly explain the four principles of individual decision making.

HOW PEOPLE INTERACT

The first four principles discussed how individuals make decisions. As we go about our lives, many of our decisions affect not only ourselves but other people as well. The next three principles concern how people interact with one another.

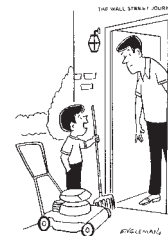
Principle 5: Trade Can Make Everyone Better Off

You have probably heard on the news that the Japanese are our competitors in the world economy. In some ways, this is true because American and Japanese firms produce many of the same goods. Ford and Toyota compete for the same customers in the market for automobiles. Apple and Sony compete for the same customers in the market for digital music players.

Yet it is easy to be misled when thinking about competition among countries. Trade between the United States and Japan is not like a sports contest in which one side wins and the other side loses. In fact, the opposite is true: Trade between two countries can make each country better off.

To see why, consider how trade affects your family. When a member of your family looks for a job, he or she competes against members of other families who are looking for jobs. Families also compete against one another when they go shopping because each family wants to buy the best goods at the lowest prices. So in a sense, each family in the economy is competing with all other families.

Despite this competition, your family would not be better off isolating itself from all other families. If it did, your family would need to grow its own food, make its own clothes, and build its own home. Clearly, your family gains much from its ability to trade with others. Trade allows each person to specialize in the



“FOR \$5 A WEEK YOU CAN WATCH BASEBALL WITHOUT BEING NAGGED TO CUT THE GRASS!”

activities he or she does best, whether it is farming, sewing, or home building. By trading with others, people can buy a greater variety of goods and services at lower cost.

Countries as well as families benefit from the ability to trade with one another. Trade allows countries to specialize in what they do best and to enjoy a greater variety of goods and services. The Japanese, as well as the French and the Egyptians and the Brazilians, are as much our partners in the world economy as they are our competitors.

Principle 6: Markets Are Usually a Good Way to Organize Economic Activity

The collapse of communism in the Soviet Union and Eastern Europe in the 1980s may be the most important change in the world during the past half century. Communist countries worked on the premise that government officials were in the best position to determine the allocation of scarce resources in the economy. These central planners decided what goods and services were produced, how much was produced, and who produced and consumed these goods and services. The theory behind central planning was that only the government could organize economic activity in a way that promoted economic well-being for the country as a whole.

Today, most countries that once had centrally planned economies have abandoned this system and are trying to develop market economies. In a **market economy**, the decisions of a central planner are replaced by the decisions of millions of firms and households. Firms decide whom to hire and what to make. Households decide which firms to work for and what to buy with their incomes. These firms and households interact in the marketplace, where prices and self-interest guide their decisions.

At first glance, the success of market economies is puzzling. After all, in a market economy, no one is looking out for the economic well-being of society as a whole. Free markets contain many buyers and sellers of numerous goods and services, and all of them are interested primarily in their own well-being. Yet despite decentralized decision making and self-interested decision makers, market economies have proven remarkably successful in organizing economic activity in a way that promotes overall economic well-being.

In his 1776 book *An Inquiry into the Nature and Causes of the Wealth of Nations*, economist Adam Smith made the most famous observation in all of economics: Households and firms interacting in markets act as if they are guided by an “invisible hand” that leads them to desirable market outcomes. One of our goals in this book is to understand how this invisible hand works its magic.

As you study economics, you will learn that prices are the instrument with which the invisible hand directs economic activity. In any market, buyers look at the price when determining how much to demand, and sellers look at the price when deciding how much to supply. As a result of the decisions that buyers and sellers make, market prices reflect both the value of a good to society and the cost to society of making the good. Smith’s great insight was that prices adjust to guide these individual buyers and sellers to reach outcomes that, in many cases, maximize the welfare of society as a whole.

There is an important corollary to the skill of the invisible hand in guiding economic activity: When the government prevents prices from adjusting naturally to supply and demand, it impedes the invisible hand’s ability to coordinate the millions of households and firms that make up the economy. This corollary explains

market economy

an economy that allocates resources through the decentralized decisions of many firms and households as they interact in markets for goods and services

why taxes adversely affect the allocation of resources: Taxes distort prices and thus the decisions of households and firms. It also explains the even greater harm caused by policies that directly control prices, such as rent control. And it explains the failure of communism. In communist countries, prices were not determined in the marketplace but were dictated by central planners. These planners lacked the information that gets reflected in prices that are free to respond to market forces. Central planners failed because they tried to run the economy with one hand tied behind their backs—the invisible hand of the marketplace.

Principle 7: Governments Can Sometimes Improve Market Outcomes

If the invisible hand of the market is so great, why do we need government? One purpose of studying economics is to refine your view about the proper role and scope of government policy.

One reason we need government is that the invisible hand can work its magic only if the government enforces the rules and maintains the institutions that are



FYI

Adam Smith and the Invisible Hand

It may be only a coincidence that Adam Smith’s

great book *The Wealth of Nations* was published in 1776, the exact year American revolutionaries signed the Declaration of Independence. But the two documents share a point of view that was prevalent at the time: Individuals are usually best left to their own devices, without the heavy hand of government guiding their actions. This political philosophy provides the intellectual basis for the market economy and for free society more generally.

Why do decentralized market economies work so well? Is it because people can be counted on to treat one another with love and kindness? Not at all. Here is Adam Smith’s description of how people interact in a market economy:

requires of them. . . . It is not from the benevolence of the butcher, the brewer, or the baker that we expect our dinner, but from their regard to their own interest. . . .

Every individual . . . neither intends to promote the public interest, nor knows how much he is promoting it. . . . He

intends only his own gain, and he is in this, as in many other cases, led by an invisible hand to promote an end which was no part of his intention. Nor is it always the worse for the society that it was no part of it. By pursuing his own interest he frequently promotes that of the society more effectually than when he really intends to promote it.



Adam Smith

Man has almost constant occasion for the help of his brethren, and it is vain for him to expect it from their benevolence only. He will be more likely to prevail if he can interest their self-love in his favor, and show them that it is for their own advantage to do for him what he

Smith is saying that participants in the economy are motivated by self-interest and that the “invisible hand” of the marketplace guides this self-interest into promoting general economic well-being.

Many of Smith’s insights remain at the center of modern economics. Our analysis in the coming chapters will allow us to express Smith’s conclusions more precisely and to analyze fully the strengths and weaknesses of the market’s invisible hand.

key to a market economy. Most important, markets work only if **property rights** are enforced. A farmer won't grow food if he expects his crop to be stolen; a restaurant won't serve meals unless it is assured that customers will pay before they leave; and a music company won't produce CDs if too many potential customers avoid paying by making illegal copies. We all rely on government-provided police and courts to enforce our rights over the things we produce—and the invisible hand counts on our ability to enforce our rights.

Yet there is another, more profound reason we need government: The invisible hand is powerful, but it is not omnipotent. Although markets are often a good way to organize economic activity, this rule has some important exceptions. There are two broad reasons for a government to intervene in the economy and change the allocation of resources that people would choose on their own: to promote efficiency and to promote equity. That is, most policies aim either to enlarge the economic pie or to change how the pie is divided.

Consider first the goal of efficiency. Although the invisible hand usually leads markets to allocate resources efficiently, this is not always the case. Economists use the term **market failure** to refer to a situation in which the market on its own fails to produce an efficient allocation of resources. One possible cause of market failure is an **externality**, which is the impact of one person's actions on the well-being of a bystander. The classic example of an externality is pollution. Another possible cause of market failure is **market power**, which refers to the ability of a single person (or small group) to unduly influence market prices. For example, if everyone in town needs water but there is only one well, the owner of the well is not subject to the rigorous competition with which the invisible hand normally keeps self-interest in check. In the presence of externalities or market power, well-designed public policy can enhance economic efficiency.

The invisible hand may also fail to ensure that economic prosperity is distributed equitably. A market economy rewards people according to their ability to produce things that other people are willing to pay for. The world's best basketball player earns more than the world's best chess player simply because people are willing to pay more to watch basketball than chess. The invisible hand does not ensure that everyone has sufficient food, decent clothing, and adequate healthcare. Many public policies, such as the income tax and the welfare system, aim to achieve a more equitable distribution of economic well-being.

To say that the government *can* improve on market outcomes at times does not mean that it always *will*. Public policy is made not by angels but by a political process that is far from perfect. Sometimes policies are designed simply to reward the politically powerful. Sometimes they are made by well-intentioned leaders who are not fully informed. As you study economics, you will become a better judge of when a government policy is justifiable because it promotes efficiency or equity and when it is not.

Quick Quiz List and briefly explain the three principles concerning people's economic interactions.

HOW THE ECONOMY AS A WHOLE WORKS

We started by discussing how individuals make decisions and then looked at how people interact with one another. All these decisions and interactions

property rights

the ability of an individual to own and exercise control over scarce resources

market failure

a situation in which a market left on its own fails to allocate resources efficiently

externality

the impact of one person's actions on the well-being of a bystander

market power

the ability of a single economic actor (or small group of actors) to have a substantial influence on market prices

together make up "the economy." The last three principles concern the workings of the economy as a whole.

Principle 8: A Country's Standard of Living Depends on Its Ability to Produce Goods and Services

The differences in living standards around the world are staggering. In 2003, the average American had an income of about \$37,500. In the same year, the average Mexican earned \$8,950, and the average Nigerian earned \$900. Not surprisingly, this large variation in average income is reflected in various measures of the quality of life. Citizens of high-income countries have more TV sets, more cars, better nutrition, better healthcare, and a longer life expectancy than citizens of low-income countries.

Changes in living standards over time are also large. In the United States, incomes have historically grown about 2 percent per year (after adjusting for changes in the cost of living). At this rate, average income doubles every 35 years. Over the past century, average income has risen about eightfold.

What explains these large differences in living standards among countries and over time? The answer is surprisingly simple. Almost all variation in living standards is attributable to differences in countries' **productivity**—that is, the amount of goods and services produced from each hour of a worker's time. In nations where workers can produce a large quantity of goods and services per unit of time, most people enjoy a high standard of living; in nations where workers are less productive, most people endure a more meager existence. Similarly, the growth rate of a nation's productivity determines the growth rate of its average income.

The fundamental relationship between productivity and living standards is simple, but its implications are far-reaching. If productivity is the primary determinant of living standards, other explanations must be of secondary importance. For example, it might be tempting to credit labor unions or minimum-wage laws for the rise in living standards of American workers over the past century. Yet the real hero of American workers is their rising productivity. As another example, some commentators have claimed that increased competition from Japan and other countries explained the slow growth in U.S. incomes during the 1970s and 1980s. Yet the real villain was not competition from abroad but flagging productivity growth in the United States.

The relationship between productivity and living standards also has profound implications for public policy. When thinking about how any policy will affect living standards, the key question is how it will affect our ability to produce goods and services. To boost living standards, policymakers need to raise productivity by ensuring that workers are well educated, have the tools needed to produce goods and services, and have access to the best available technology.

Principle 9: Prices Rise When the Government Prints Too Much Money

In Germany in January 1921, a daily newspaper cost 0.30 marks. Less than 2 years later, in November 1922, the same newspaper cost 70,000,000 marks. All other prices in the economy rose by similar amounts. This episode is one of history's most spectacular examples of **inflation**, an increase in the overall level of prices in the economy.

productivity

the quantity of goods and services produced from each hour of a worker's time

inflation

an increase in the overall level of prices in the economy

Although the United States has never experienced inflation even close to that in Germany in the 1920s, inflation has at times been an economic problem. During the 1970s, for instance, the overall level of prices more than doubled, and President Gerald Ford called inflation “public enemy number one.” By contrast, inflation in the 1990s was about 3 percent per year; at this rate, it would take more than 20 years for prices to double. Because high inflation imposes various costs on society, keeping inflation at a low level is a goal of economic policymakers around the world.

What causes inflation? In almost all cases of large or persistent inflation, the culprit is growth in the quantity of money. When a government creates large quantities of the nation’s money, the value of the money falls. In Germany in the early 1920s, when prices were on average tripling every month, the quantity of money was also tripling every month. Although less dramatic, the economic history of the United States points to a similar conclusion: The high inflation of the 1970s was associated with rapid growth in the quantity of money, and the low inflation of the 1990s was associated with slow growth in the quantity of money.

Principle 10: Society Faces a Short-Run Trade-off between Inflation and Unemployment

Although a higher level of prices is, in the long run, the primary effect of increasing the quantity of money, the short-run story is more complex and more controversial. Most economists describe the short-run effects of monetary injections as follows:

- Increasing the amount of money in the economy stimulates the overall level of spending and thus the demand for goods and services.
- Higher demand may over time cause firms to raise their prices, but in the meantime, it also encourages them to increase the quantity of goods and services they produce and to hire more workers to produce those goods and services.
- More hiring means lower unemployment.

This line of reasoning leads to one final economywide trade-off: a short-run trade-off between inflation and unemployment.

Although some economists still question these ideas, most accept that society faces a short-run trade-off between inflation and unemployment. This simply means that, over a period of a year or two, many economic policies push inflation and unemployment in opposite directions. Policymakers face this trade-off regardless of whether inflation and unemployment both start out at high levels (as they were in the early 1980s), at low levels (as they were in the late 1990s), or someplace in between. This short-run trade-off plays a key role in the analysis of the **business cycle**—the irregular and largely unpredictable fluctuations in economic activity, as measured by the production of goods and services or the number of people employed.

Policymakers can exploit the short-run trade-off between inflation and unemployment using various policy instruments. By changing the amount that the government spends, the amount it taxes, and the amount of money it prints, policymakers can influence the combination of inflation and unemployment that the economy experiences. Because these instruments of economic policy are potentially so powerful, how policymakers should use these instruments to control the economy, if at all, is a subject of continuing debate.



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business cycle

fluctuations in economic activity, such as employment and production



FYI

How to Read This Book

Economics is fun, but it can also be hard to learn. My

aim in writing this text is to make it as fun and easy as possible. But you, the student, also have a role to play. Experience shows that if you are actively involved as you study this book, you will enjoy a better outcome both on your exams and in the years that follow. Here are a few tips about how best to read this book.

1. *Summarize, don’t highlight.* Running a yellow marker over the text is too passive an activity to keep your mind engaged. Instead, when you come to the end of a section, take a minute and summarize what you just learned in your own words, writing your summary in the wide margins we’ve provided. When you’ve finished the chapter, compare your summaries with the one at the end of the chapter. Did you pick up the main points?
2. *Test yourself.* Throughout the book, Quick Quizzes offer instant feedback to find out if you’ve learned what you are supposed to. Take the opportunity to write down your answer and then check it against the answers provided in the back of the book. The quizzes are meant to test your basic comprehension. If your answer is incorrect, you probably need to review the section.

3. *Practice, practice, practice.* At the end of each chapter, Questions for Review test your understanding, and Problems and Applications ask you to apply and extend the material. Perhaps your instructor will assign some of these exercises as homework. If so, do them. If not, do them anyway. The more you use your new knowledge, the more solid it becomes.
4. *Go online.* The publisher of this book maintains an extensive website to help you in your study of economics. It includes additional examples, applications, and problems, as well as quizzes so you can test yourself. Check it out. The website is <http://mankiw.swlearning.com>.
5. *Study in groups.* After you’ve read the book and worked problems on your own, get together with classmates to discuss the material. You will learn from each other—an example of the gains from trade.
6. *Don’t forget the real world.* In the midst of all the numbers, graphs, and strange new words, it is easy to lose sight of what economics is all about. The Case Studies and In the News boxes sprinkled throughout this book should help remind you. Don’t skip them. They show how the theory is tied to events happening in all of our lives. If your study is successful, you won’t be able to read a newspaper again without thinking about supply, demand, and the wonderful world of economics.

Quick Quiz List and briefly explain the three principles that describe how the economy as a whole works.

CONCLUSION

You now have a taste of what economics is all about. In the coming chapters, we will develop many specific insights about people, markets, and economies. Mastering these insights will take some effort, but it is not an overwhelming task. The field of economics is based on a few basic ideas that can be applied in many different situations.

Throughout this book, we will refer back to the *Ten Principles of Economics* highlighted in this chapter and summarized in Table 1. Whenever we do so, an icon will be displayed in the margin, as it is now. But even when that icon is absent, you should keep these building blocks in mind. Even the most sophisticated economic analysis is built using the ten principles introduced here.



How People Make Decisions

- 1: People Face Trade-offs
- 2: The Cost of Something Is What You Give Up to Get It
- 3: Rational People Think at the Margin
- 4: People Respond to Incentives

How People Interact

- 5: Trade Can Make Everyone Better Off
- 6: Markets Are Usually a Good Way to Organize Economic Activity
- 7: Governments Can Sometimes Improve Market Outcomes

How the Economy as a Whole Works

- 8: A Country's Standard of Living Depends on Its Ability to Produce Goods and Services
- 9: Prices Rise When the Government Prints Too Much Money
- 10: Society Faces a Short-Run Trade-off between Inflation and Unemployment

T A B L E 1**Ten Principles of Economics****SUMMARY**

- The fundamental lessons about individual decision making are that people face trade-offs among alternative goals, that the cost of any action is measured in terms of forgone opportunities, that rational people make decisions by comparing marginal costs and marginal benefits, and that people change their behavior in response to the incentives they face.
- The fundamental lessons about interactions among people are that trade can be mutually beneficial, that markets are usually a good way of coordi-

nating trade among people, and that the government can potentially improve market outcomes if there is some market failure or if the market outcome is inequitable.

- The fundamental lessons about the economy as a whole are that productivity is the ultimate source of living standards, that money growth is the ultimate source of inflation, and that society faces a short-run trade-off between inflation and unemployment.

KEY CONCEPTS

scarcity, p. 3
 economics, p. 4
 efficiency, p. 5
 equity, p. 5
 opportunity cost, p. 6
 rational people, p. 6

marginal changes, p. 6
 incentive, p. 7
 market economy, p. 9
 property rights, p. 11
 market failure, p. 11
 externality, p. 11

market power, p. 11
 productivity, p. 12
 inflation, p. 12
 business cycle, p. 13

QUESTIONS FOR REVIEW

1. Give three examples of important trade-offs that you face in your life.
2. What is the opportunity cost of seeing a movie?
3. Water is necessary for life. Is the marginal benefit of a glass of water large or small?
4. Why should policymakers think about incentives?
5. Why isn't trade among countries like a game with some winners and some losers?
6. What does the "invisible hand" of the marketplace do?
7. Explain the two main causes of market failure and give an example of each.
8. Why is productivity important?
9. What is inflation and what causes it?
10. How are inflation and unemployment related in the short run?

PROBLEMS AND APPLICATIONS

1. Describe some of the trade-offs faced by each of the following:
 - a. a family deciding whether to buy a new car
 - b. a member of Congress deciding how much to spend on national parks
 - c. a company president deciding whether to open a new factory
 - d. a professor deciding how much to prepare for class
2. You are trying to decide whether to take a vacation. Most of the costs of the vacation (airfare, hotel, and forgone wages) are measured in dollars, but the benefits of the vacation are psychological. How can you compare the benefits to the costs?
3. You were planning to spend Saturday working at your part-time job, but a friend asks you to go skiing. What is the true cost of going skiing? Now suppose you had been planning to spend the day studying at the library. What is the cost of going skiing in this case? Explain.
4. You win \$1000 in a basketball pool. You have a choice between spending the money now or putting it away for a year in a bank account that pays 5 percent interest. What is the opportunity cost of spending the \$1000 now?
5. The company that you manage has invested \$5 million in developing a new product, but the development is not quite finished. At a recent meeting, your salespeople report that the introduction of competing products has reduced the expected sales of your new product to \$3 mil-

lion. If it would cost \$1 million to finish development and make the product, should you go ahead and do so? What is the most that you should pay to complete development?

6. Three managers of the Magic Potion Company are discussing a possible increase in production. Each suggests a way to make this decision.

HARRY: We should examine whether our company's productivity—gallons of potion per worker—would rise or fall.

RON: We should examine whether our average cost—cost per worker—would rise or fall.

HERMIONE: We should examine whether the extra revenue from selling the additional potion would be greater or smaller than the extra costs.

Who do you think is right? Why?

7. The Social Security system provides income for people over age 65. If a recipient of Social Security decides to work and earn some income, the amount he or she receives in Social Security benefits is typically reduced.
 - a. How does the provision of Social Security affect people's incentive to save while working?
 - b. How does the reduction in benefits associated with higher earnings affect people's incentive to work past age 65?

8. A recent bill reforming the government's anti-poverty programs limited many welfare recipients to only 2 years of benefits.
 - a. How does this change affect the incentives for working?
 - b. How might this change represent a trade-off between equity and efficiency?
9. Your roommate is a better cook than you are, but you can clean more quickly than your roommate can. If your roommate did all of the cooking and you did all of the cleaning, would your chores take you more or less time than if you divided each task evenly? Give a similar example of how specialization and trade can make two countries both better off.
10. Suppose the United States adopted central planning for its economy, and you became the chief planner. Among the millions of decisions that you need to make for next year are how many electric cars to produce, what types to produce, and who should receive the cars.
 - a. To make these decisions intelligently, what information would you need about the car industry? What information would you need about each of the people in your country?
 - b. How would your decisions about e-cars affect some of your other decisions, such as how many conventional cars to make or (e) bikes and scooters to produce? How might some of your other decisions about the economy change your views about e-cars?
11. Nations with corrupt police and court systems typically have lower standards of living than nations with less corruption. Why might that be the case?
12. Explain whether each of the following government activities is motivated by a concern about equity or a concern about efficiency. In the case of efficiency, discuss the type of market failure involved.
 - a. regulating cable TV prices
 - b. providing some poor people with vouchers that can be used to buy food
 - c. prohibiting smoking in public places
 - d. breaking up Standard Oil (which once owned 90 percent of all oil refineries) into several smaller companies
 - e. imposing higher personal income tax rates on people with higher incomes
 - f. instituting laws against driving while intoxicated
13. Discuss each of the following statements from the standpoints of equity and efficiency.
 - a. "Everyone in society should be guaranteed the best healthcare possible."
 - b. "When workers are laid off, they should be able to collect unemployment benefits until they find a new job."
14. In what ways is your standard of living different from that of your parents or grandparents when they were your age? Why have these changes occurred?
15. Suppose Americans decide to save more of their incomes. If banks lend this extra saving to businesses, which use the funds to build new factories, how might this lead to faster growth in productivity? Who do you suppose benefits from the higher productivity? Is society getting a free lunch?
16. Imagine that you are a policymaker trying to decide whether to reduce the rate of inflation. To make an intelligent decision, what would you need to know about inflation, unemployment, and the trade-off between them?
17. Look at a newspaper or at a website like <http://www.economist.com> to find one story about the economy that have been in the news lately. For each story, identify one (or more) of the *Ten Principles of Economics* discussed in this chapter that is relevant and explain how it is relevant. Also, for each story, look through this book's Contents and try to find a chapter that might shed light on the news event.



For further information on topics in this chapter, additional problems, applications, examples, online quizzes, and more, please visit our website at <http://mankiw.swlearning.com>.

undermines private enterprise and inhibits economic growth. The bankruptcy of communism and socialism as alternative means of economic organization has only reinforced this assumption. In our standard economics textbooks and in our modern political debates, *laissez-faire* is the default rule; anyone who would challenge it swims against the prevailing tide.

It's useful to remind ourselves, then, that our free-market system is the result neither of natural law nor of divine providence. Rather, it emerged through a painful process of trial and error, a series of difficult choices between efficiency and fairness, stability and change. And although the benefits of our free-market system have mostly derived from the individual efforts of generations of men and women pursuing their own vision of happiness, in each and every period of great economic upheaval and transition we've depended on government action to open up opportunity, encourage competition, and make the market work better.

In broad outline, government action has taken three forms. First, government has been called upon throughout our history to build the infrastructure, train the workforce, and otherwise lay the foundations necessary for economic growth. All the Founding Fathers recognized the connection between private property and liberty, but it was Alexander Hamilton who also recognized the vast potential of a national economy—one based not on America's agrarian past but on a commercial and industrial future. To realize this potential, Hamilton argued, America needed a strong and active national government, and as America's first Treasury secretary he set about putting his ideas to work. He nationalized the Revolutionary

War debt, which not only stitched together the economies of the individual states but helped spur a national system of credit and fluid capital markets. He promoted policies—from strong patent laws to high tariffs—to encourage American manufacturing, and proposed investment in roads and bridges needed to move products to market.

Hamilton encountered fierce resistance from Thomas Jefferson, who feared that a strong national government tied to wealthy commercial interests would undermine his vision of an egalitarian democracy tied to the land. But Hamilton understood that only through the liberation of capital from local landed interests could America tap into its most powerful resource—namely the energy and enterprise of the American people. This idea of social mobility constituted one of the great early bargains of American capitalism; industrial and commercial capitalism might lead to greater instability, but it would be a dynamic system in which anyone with enough energy and talent could rise to the top. And on this point, at least, Jefferson agreed—it was based on his belief in a meritocracy, rather than a hereditary aristocracy, that Jefferson would champion the creation of a national, government-financed university that could educate and train talent across the new nation, and that he considered the founding of the University of Virginia to be one of his greatest achievements.

This tradition, of government investment in America's physical infrastructure and in its people, was thoroughly embraced by Abraham Lincoln and the early Republican Party. For Lincoln, the essence of America was opportunity, the ability of "free labor" to advance in life. Lincoln considered capitalism the best means of creating such opportunity, but he also saw how the transition from an

agricultural to an industrial society was disrupting lives and destroying communities.

So in the midst of civil war, Lincoln embarked on a series of policies that not only laid the groundwork for a fully integrated national economy but extended the ladders of opportunity downward to reach more and more people. He pushed for the construction of the first transcontinental railroad. He incorporated the National Academy of Sciences, to spur basic research and scientific discovery that could lead to new technology and commercial applications. He passed the landmark Homestead Act of 1862, which turned over vast amounts of public land across the western United States to settlers from the East and immigrants from around the world, so that they, too, could claim a stake in the nation's growing economy. And then, rather than leave these homesteaders to fend for themselves, he created a system of land grant colleges to instruct farmers on the latest agricultural techniques, and to provide them the liberal education that would allow them to dream beyond the confines of life on the farm.

Hamilton's and Lincoln's basic insight—that the resources and power of the national government can facilitate, rather than supplant, a vibrant free market—has continued to be one of the cornerstones of both Republican and Democratic policies at every stage of America's development. The Hoover Dam, the Tennessee Valley Authority, the interstate highway system, the Internet, the Human Genome Project—time and again, government investment has helped pave the way for an explosion of private economic activity. And through the creation of a system of public schools and institutions of higher education, as well as programs like the GI Bill that made a

college education available to millions, government has helped provide individuals the tools to adapt and innovate in a climate of constant technological change.

Aside from making needed investments that private enterprise can't or won't make on its own, an active national government has also been indispensable in dealing with market failures—those recurring snags in any capitalist system that either inhibit the efficient workings of the market or result in harm to the public. Teddy Roosevelt recognized that monopoly power could restrict competition, and made “trust busting” a centerpiece of his administration. Woodrow Wilson instituted the Federal Reserve Bank, to manage the money supply and curb periodic panics in the financial markets. Federal and state governments established the first consumer laws—the Pure Food and Drug Act, the Meat Inspection Act—to protect Americans from harmful products.

But it was during the stock market crash of 1929 and the subsequent Depression that the government's vital role in regulating the marketplace became fully apparent. With investor confidence shattered, bank runs threatening the collapse of the financial system, and a downward spiral in consumer demand and business investment, FDR engineered a series of government interventions that arrested further economic contraction. For the next eight years, the New Deal administration experimented with policies to restart the economy, and although not all of these interventions produced their intended results, they did leave behind a regulatory structure that helps limit the risk of economic crisis: a Securities and Exchange Commission to ensure transparency in the financial markets and protect smaller investors from fraud and insider

manipulation; FDIC insurance to provide confidence to bank depositors; and countercyclical fiscal and monetary policies, whether in the form of tax cuts, increased liquidity, or direct government spending, to stimulate demand when business and consumers have pulled back from the market.

3 Finally—and most controversially—government has helped structure the social compact between business and the American worker. During America's first 150 years, as capital became more concentrated in trusts and limited liability corporations, workers were prevented by law and by violence from forming unions that would increase their own leverage. Workers had almost no protections from unsafe or inhumane working conditions, whether in sweatshops or meatpacking plants. Nor did American culture have much sympathy for workers left impoverished by capitalism's periodic gales of "creative destruction"—the recipe for individual success was greater toil, not pampering from the state. What safety net did exist came from the uneven and meager resources of private charity.

Again, it took the shock of the Great Depression, with a third of all people finding themselves out of work, ill housed, ill clothed, and ill fed, for government to correct this imbalance. Two years into office, FDR was able to push through Congress the Social Security Act of 1935, the centerpiece of the new welfare state, a safety net that would lift almost half of all senior citizens out of poverty, provide unemployment insurance for those who had lost their jobs, and provide modest welfare payments to the disabled and the elderly poor. FDR also initiated laws that fundamentally changed the relationship between capital and labor: the forty-hour workweek, child labor laws, and minimum wage

laws; and the National Labor Relations Act, which made it possible to organize broad-based industrial unions and forced employers to bargain in good faith.

Part of FDR's rationale in passing these laws came straight out of Keynesian economics: One cure for economic depression was putting more disposable income in the pockets of American workers. But FDR also understood that capitalism in a democracy required the consent of the people, and that by giving workers a larger share of the economic pie, his reforms would undercut the potential appeal of government-managed, command-and-control systems—whether fascist, socialist, or communist—that were gaining support all across Europe. As he would explain in 1944, "People who are hungry, people who are out of a job are the stuff of which dictatorships are made."

For a while this seemed to be where the story would end—with FDR saving capitalism from itself through an activist federal government that invests in its people and infrastructure, regulates the marketplace, and protects labor from chronic deprivation. And in fact, for the next twenty-five years, through Republican and Democratic administrations, this model of the American welfare state enjoyed a broad consensus. There were those on the right who complained of creeping socialism, and those on the left who believed FDR had not gone far enough. But the enormous growth of America's mass production economy, and the enormous gap in productive capacity between the United States and the war-torn economies of Europe and Asia, muted most ideological battles. Without any serious rivals, U.S. companies could routinely pass on higher labor and regulatory costs to their customers. Full employment allowed unionized factory workers to move

into the middle class, support a family on a single income, and enjoy the stability of health and retirement security. And in such an environment of steady corporate profits and rising wages, policy makers found only modest political resistance to higher taxes and more regulation to tackle pressing social problems—hence the creation of the Great Society programs, including Medicare, Medicaid, and welfare, under Johnson; and the creation of the Environmental Protection Agency and Occupational Safety and Health Administration under Nixon.

There was only one problem with this liberal triumph—capitalism would not stand still. By the seventies, U.S. productivity growth, the engine of the postwar economy, began to lag. The increased assertiveness of OPEC allowed foreign oil producers to lop off a much bigger share of the global economy, exposing America's vulnerability to disruptions in energy supplies. U.S. companies began to experience competition from low-cost producers in Asia, and by the eighties a flood of cheap imports—in textiles, shoes, electronics, and even automobiles—had started grabbing big chunks of the domestic market. Meanwhile, U.S.-based multinational corporations began locating some of their production facilities overseas—partly to access these foreign markets, but also to take advantage of cheap labor.

In this more competitive global environment, the old corporate formula of steady profits and stodgy management no longer worked. With less ability to pass on higher costs or shoddy products to consumers, corporate profits and market share shrank, and corporate shareholders began demanding more value. Some corporations found ways to improve productivity through innovation and

automation. Others relied primarily on brutal layoffs, resistance to unionization, and a further shift of production overseas. Those corporate managers who didn't adapt were vulnerable to corporate raiders and leveraged buyout artists, who would make the changes for them, without any regard for the employees whose lives might be upended or the communities that might be torn apart. One way or another, American companies became leaner and meaner—with old-line manufacturing workers and towns like Galesburg bearing the brunt of this transformation.

It wasn't just the private sector that had to adapt to this new environment. As Ronald Reagan's election made clear, the people wanted the government to change as well.

In his rhetoric, Reagan tended to exaggerate the degree to which the welfare state had grown over the previous twenty-five years. At its peak, the federal budget as a total share of the U.S. economy remained far below the comparable figures in Western Europe, even when you factored in the enormous U.S. defense budget. Still, the conservative revolution that Reagan helped usher in gained traction because Reagan's central insight—that the liberal welfare state had grown complacent and overly bureaucratic, with Democratic policy makers more obsessed with slicing the economic pie than with growing the pie—contained a good deal of truth. Just as too many corporate managers, shielded from competition, had stopped delivering value, too many government bureaucracies had stopped asking whether their shareholders (the American taxpayer) and their consumers (the users of government services) were getting their money's worth.

Not every government program worked the way it was advertised. Some functions could be better carried out by

From GNP to national income

The final complication is depreciation.

Depreciation is a flow concept telling us how much our effective capital stock is being used up in each time period. Depreciation is an economic cost because it measures resources being used up in the production process.

Our simple example in Table 19.4 ignored depreciation completely. The machine bought by the car maker lasted for ever. We now recognize that machinery wears out. In consequence, the *net* output of the economy is lower. The part of the economy's gross output used merely to replace existing capital is not available for consumption, investment in net additions to the capital stock, government spending or exports.

Similarly, we need to reduce our measure of the incomes available for spending on these goods. Thus, we subtract depreciation from GNP to get net national product (NNP) or national income.

National income measures how much the economy can spend or save, after setting aside enough resources to maintain the capital stock intact by offsetting depreciation.

We have now developed a complete set of national accounts. Figure 19.5 may keep you straight.

Depreciation or capital consumption is the rate at which the value of the existing capital stock declines per period as a result of usage or obsolescence.

National income is the economy's net national product. It is calculated by subtracting depreciation from GNP at basic prices.

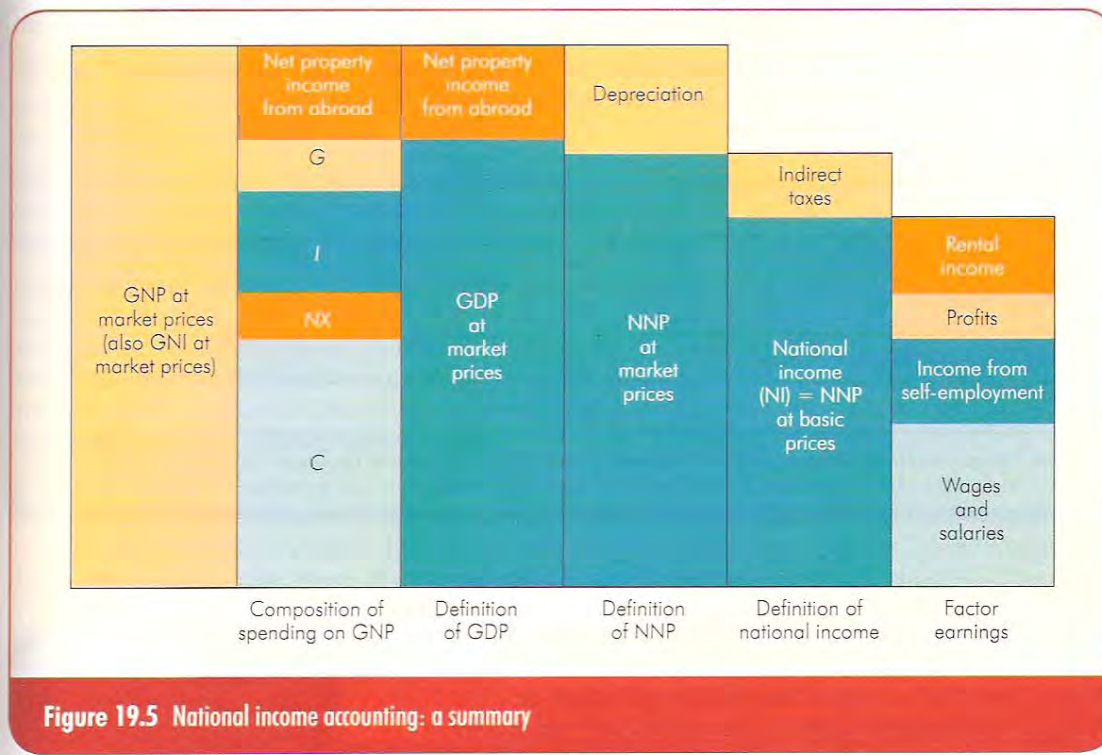


Table 19.5 UK national accounts, 2005 (£bn, current prices)

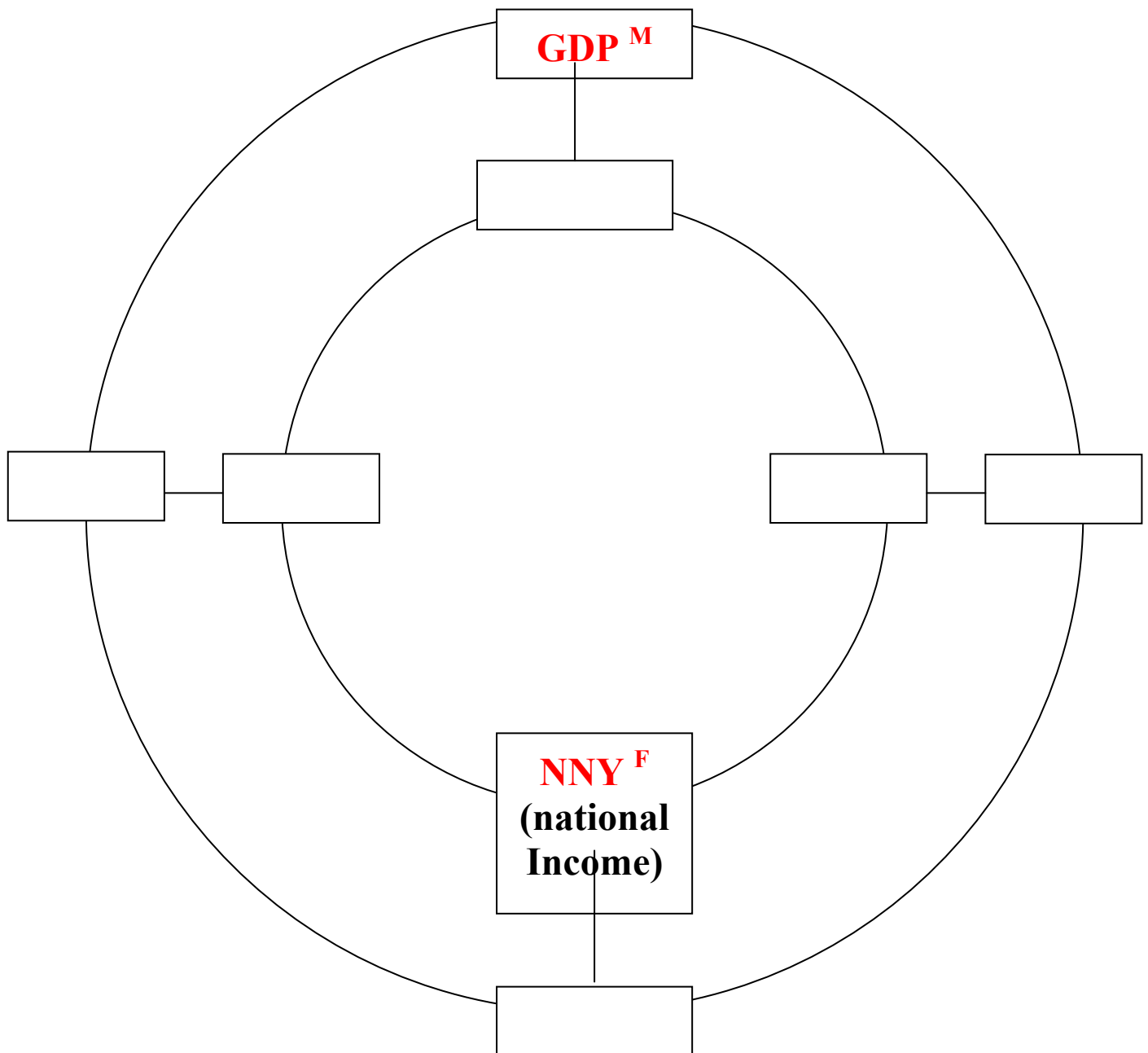
Expenditure measure		Income measure	
At market prices:		Income source: employment	
C by households	759	Profits and rents	274
C by government and non-profit organizations	301	Other	113
I by private firms and government	210	GDP at basic prices	1072
NX	-45	Indirect taxes	153
GDP at market prices	1225	GDP at market prices	1225
Net property income from abroad	63		
GNP (GNI) at market prices	1288		

Sources: ONS, UK National Accounts; OECD, Economic Outlook.

Domestic Product and National Income

$G - D =$	
$DP + NIA =$	
$P^M + SB =$	

The way from GDP to National Income



National Accounts

at a glance



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Introductory Note

This brochure gives users an overview of the national accounts in Germany. It is produced every year for the press conference "Gross Domestic Product" in January, where, among other things, the German gross domestic product and the net lending/borrowing of general government are published for the preceding year. The electronic version of this brochure is updated regularly with the calculation dates in February, May and August.

Territory

All data refer to the territory of the Federal Republic of Germany since 3 October 1990.

All data to the territory of the former Federal Republic of Germany refer to the Federal Republic of Germany until 3 October 1990, they include Berlin-West.

Explanation of Symbols

- = no figures or magnitude zero
- / = no data because the numerical value is not sufficiently reliable
- . = numerical value unknown or not to be disclosed
- ... = data will be available later
- x = cell blocked for logical reasons

Explanatory notes on national accounts (NA)

What are national accounts?

National accounts shall provide a highly comprehensive, well-structured, quantitative picture of an economy. The economic activity of all economic units whose permanent residence is within the economic territory (domestic concept) is covered.

An **economic territory** may refer to the entire national economy (e.g. Federal Republic of Germany) or to parts thereof (e.g. a federal state – *Land*). The region outside the economic territory is called "rest of the world" instead of foreign countries. Generally, the citizenship and the legal form of an economic unit are irrelevant for the delimitation. Production facilities, administrative institutions, etc. which are permanently located in the domestic territory are therefore part of the domestic economic units, irrespective of the ownership structures; in turn, production facilities, administrative institutions, etc. permanently located in other countries but owned by residents are not part of the domestic economic units. Exceptions to this rule include diplomatic and consular representations as well as armed forces.

Economic units are all persons and institutions with their economic activities, which are important for describing the course of the economy (production, distribution, consumption, capital formation, financing). They are aggregated into large groups (economic sectors, institutional sectors). The smallest units to be considered are institutions, which either have a balance sheets of their own or for which it would be possible in legal and economic terms to set up a complete business accounting system. In national accounts the following sectors are distinguished:

- Non-financial corporations (e.g. corporations and partnerships such as public limited companies, limited liability companies, general partnerships and limited partnerships, non-autonomous undertakings of general government or non-profit institutions serving households such as hospitals and nursing homes; economic associations)
- Financial corporations (e.g. banks, insurances, auxiliaries)
- General government (central government (Federation), state government (Länder), local government (municipalities and social security funds))
- Households (as consumers, but also as producers, such as self-employed farmers, carriers, insurance agents, sole proprietorships, traders, restaurant owners, "freelancers")
- Non-profit institutions serving households (e.g. political parties, trade unions, churches, welfare organizations, and associations, serving private households)

The most important national accounts aggregate is the **gross domestic product (GDP)**, which measures the domestic production of goods and services minus the intermediate consumption of goods and services. The rate of change in price-adjusted gross domestic product indicates economic development and is also referred to as **economic growth** (see "Gross domestic product", page 8).

How are the national accounts structured?

National accounts are the sum of several stock and flow calculations, which represent the economic events in a past period. National accounts for the Federal Republic of Germany are mainly compiled by the Federal Statistical Office. German national accounts consist of the domestic product calculations, the input-output accounts, the national wealth accounts, the employment accounts, the labour volume accounts and the financial accounts.

The **domestic product calculations** provide an aggregated picture of the economic performance in a total economy within a specific period. Data on the production, use and distribution of the gross domestic product are calculated and published. The results, especially GDP, are important figures for assessing and designing economic policies.

Input-output tables show production-related and product-related interactions within the total economy and the rest of the world in a detailed breakdown.

They are used, for instance, as a basis for analyses of economic structures and of the direct and indirect effects of changes in demand, prices and wages on the economy as a whole and on its individual branches.

National wealth accounts provide data on the level, composition and change of assets as well as the depreciation on fixed assets. The Federal Statistical Office supplies information on selected non-financial assets of the economy – mainly on the stock of fixed assets – and on the stock of consumer durables of households. Financial assets, which are another component of national wealth accounts, are calculated and published by the Deutsche Bundesbank.

Employment accounts compiled in the context of national accounts provide quarterly and annual average figures for persons in employment and economically active population based on the so-called ILO concept (concept of the International Labour Organization). The results of employment accounts are used as autonomous indicators, as reference values to determine further indicators, for example labour productivities, and for calculating the labour volume accounts.

Labour volume accounts indicate the actual number of hours worked by all persons in employment who perform an economic activity within Germany. The relevant numbers are compiled by the Institute for Employment Research of the Federal Employment Agency in co-operation with the Federal Statistical Office.

Financial accounts contain information on financial transactions in the economy. They show what institutional sector (household sector, corporation sector or general government sector) provide or consume financial resources to what extent and in what and also how financial intermediaries (i.e. banks, insurance companies and investment funds) are integrated in the financing circuit. In Germany, the Deutsche Bundesbank is responsible for compiling financial accounts.

What is the legal basis for compiling national accounts?

The calculation of national accounts within the European Union (EU) is legally established through binding legal acts, so-called regulations. Council Regulation (EC) No 549/2013 refers to the European System of National and Regional Accounts (ESA 2010) and the associated transmission programme. They prescribe the way in which all Member States must calculate their national and regional accounts data and the results to be transmitted. Since September 2014, the “European System of National and Regional Accounts” (ESA) 2010 in the European Union has been the basis for these calculations. Concepts, definitions, classifications, the timing and frequency of the delivery of results are regulated in the ESA. This ensures that Europe-wide harmonized results are available for political and economic decisions. The ESA 2010 is based on the United Nations System of National Accounts (SNA) 2008, which is used worldwide.

Who are the users of national accounts data?

National accounts provide important data for assessing and shaping economic, financial, social and other policies. The political community, economic actors and administration base their work and decisions on the information provided by the national accounts. Among other things, national accounts data form the basis for expert opinions, economic forecasts, tax revenue estimates, pension adjustments and collective wage negotiations.

National users are especially the Federal Government (in particular the Federal Ministry of Economics and Technology, the Federal Ministry of Finance and the Federal Chancellery), the Deutsche Bundesbank, the German Council of economic Experts, economic research institutes, universities and the media.

Major users of national accounts data at international level are the Statistical Office of the European Community (Eurostat), the European Central Bank (ECB), the Organization for Economic Cooperation and Development (OECD), the International Monetary Fund (IMF) and the United Nations (UN). Within the European Union (EU), the information on gross national income (GNI) is used, for example, to calculate the EU own resources, this means the membership contributions of the individual countries to the EU. The national accounts data are also needed to monitor and control the European monetary policy. The convergence criteria for the European Monetary Union are based on national accounting aggregates (government deficit, government debt and gross domestic product).

Where does the data for the calculation of national accounts come from?

All suitable continuous surveys of economic statistics that are available at the time of publication or revision are used to calculate the national accounts results. Also, other data sources are evaluated, such as administrative data (for example financial and tax statistics, data of the Federal Employment Agency), business statistics and annual accounts of large enterprises (for example Lufthansa, Deutsche Telekom, credit institutions), household surveys (sample survey of income and expenditure (EVS), micro census) and information from associations.

A detailed description of the methods and basics for calculating the gross domestic product and gross national income for Germany can be found in the Fachserie 18, series S.30, "Domestic product and national income according to ESA 2010 - methods and basics".

How are the results of national accounts price adjusted?

National accounts results are price adjusted in order to determine the "real" development of the economy, i.e. without taking price changes into account. In difference to nominal results, which are measured in the prices of the current reference year, "real" values are adjusted for price effects.

The price and volume measures are based on a price base changing every year (previous year's prices). In contrast to the fixed price basis, the use of the current previous year as the reference year means that the current price relations are always taken into account in the calculation. This makes the calculation of the "real" changes (specifically the gross domestic product) more exact.

In the method of the previous year's prices, the values of a year are deflated by means of price indices, which are always based on the annual average of the previous year. Thus, one gets a sequence of annual results in constant prices of the previous year with relevant key figures. By chain linking these key figures, a similar long time series is determined in the form of chain indices for each feature.

Why are national accounts results so frequently revised?

In Germany, the results of the national accounts are regularly revised in the course of revisions, for example by incorporating new data, new statistics, new definitions and/or new methods into the national accounts. A distinction is made between regular revisions and comprehensive or **major revisions**. Regular revisions refer to minor corrections for individual quarters or years. They are performed in the course of current calculations and can generally occur during any release date. Such revisions are performed to include into the system current information that differs significantly from the data bases available before. In this way, data users are supplied with the best possible results for analyses and forecasts. A higher timeliness also usually means more frequent and, regarding its extent, larger regular revisions.

In Germany, major revisions of national accounts data take place approximately every five years (most recently in 2014 and 2019). These major revisions of the entire national accounts data and the corresponding time series are necessary, for example, to integrate new concepts and definitions.

When are national accounts results published?

National accounts are compiled for years and quarters. The first annual results are published at a press conference in mid-January of the following year. The gross domestic product (GDP) for a quarter is published for the first time in a rapid release about 30 days after the end of the quarter, i.e. tend of January, end of April, end of July and end of October. The detailed results of the domestic product calculation are announced in a detailed press release about 55 days after the end of the quarter, together with the revised GDP result. The quarterly data are consistently linked to the annual results. The quarterly and annual results are not only calculated for the first time, but the results for the current year and the last four years (August date) are also routinely reviewed and - if necessary - revised.

The current publication calendar is available on our website www.destatis.de > EN > Press > Annual release calendar.

Where are the results of national accounts published?

National accounts for Germany

The results of national accounts for Germany are published by the Federal Statistical Office. Under www.destatis.de/EN/Home you will find press releases, texts, tables and graphs on quarterly and annual GDP, on detailed results of the domestic product, on the EU Stability Pact, on the input-output accounts and on the balance sheets. Under "Publications" all current series and supplements of the Fachserie 18 "National Accounts" are available for free download.

Time series and tables are also available in the GENESIS-Online database (<https://www-genesis.destatis.de/genesis/online>).

Contact:

Domestic product: GDP-info team, phone: +49 (0) 611 / 75-2626, email: gdp-info@destatis.de

Input-output: Telephone: +49 (0) 611 / 75-2626, email: input-output@destatis.de

Internet: www.destatis.de > Our topics > Economy > National-accounts-domestic-product

Regional accounts

The regional accounts for the federal states and counties of the Federal Republic of Germany are issued and published by the working group "Regional Accounts".

Contact:

Statistisches Landesamt Baden-Württemberg, Böblinger Str. 68, 70199 Stuttgart,
Telephone: +49 (0) 711 / 641-2470 or -2471, email: vgr@stala.bwl.de, Internet: www.statistik-bw.de/VGRdL

International economic accounts

The International Statistics Unit of the Federal Statistical Office helps in the search for harmonized international comparative data.

Contact:

www.destatis.de/kontakt

Internet: www.destatis.de › *Our topics* › *Countries and regions*

Release calendar for national accounts data

Fachserie 18 – National accounts

Series 1: Domestic Product

January	February	March
Series 1.1 First annual results	Series 1.2 Quarterly results Series 1.3 Seasonally adjusted quarterly results using X13	Series 1.4 Detailed annual results (Status February) Series 1.5 Long Time Series (Status February)
April	May	June
	Series 1.2 Quarterly results Series 1.3 Seasonally adjusted quarterly results using X13	Series 1.4 Detailed annual results (Status May) Series 1.5 Long Time Series (Status May)
July	August	September
	Series 1.2 Quarterly results Series 1.3 Seasonally adjusted quarterly results using X13	Series 1.4 Detailed annual results (Status August) Series 1.5 Long Time Series (Status August)
October	November	December
	Series 1.2 Quarterly results Series 1.3 Seasonally adjusted quarterly results using X13	

Series 2: Input-Output (appears irregularly)

Release calendar 2023

13.01.2023	Press conference "Gross domestic product 2022 for Germany" (first annual results)
30.01.2023	First results for the 4th quarter of 2022 (GDP only)
24.02.2023	Detailed results for the 4th quarter 2022
28.04.2023	First results for the 1st quarter of 2023 (GDP only)
25.05.2023	Detailed results for the 1st quarter 2023
28.07.2023	First results for the 2nd quarter of 2023 (GDP only)
25.08.2023	Detailed results for the 2nd quarter 2023
30.10.2023	First results for the 3rd quarter of 2023 (GDP only)
25.11.2023	Detailed results for the 3rd quarter 2023

The Gross Domestic Product (GDP)

What is the gross domestic product?

The gross domestic product measures the economic performance of an economy within a specific period. It measures the value of goods and services produced within the economy minus the intermediate consumption of goods and services. The gross domestic product can be shown not only in nominal terms (i.e. at current prices), but also in price adjusted terms. Price adjustment in national accounts is based on a price base changing every year (previous year's price base). On the basis of previous year's prices, the "real" economic development over time is presented without any price effects. The rate of change in the price adjusted GDP measures the economic growth of an economy. The GDP is therefore one of the most important figures in national accounts.

The calculation of GDP for Germany is based on international rules and conventions, especially the legally binding European System of Accounts (ESA) 2010. According to these international rules, certain areas are not part of GDP, for example, housework or negative external effects such as environmental pollution or natural disasters. In contrast, shadow economic activities are included in the calculation of GDP. With the implementation of the new national accounts concepts (ESA 2010), illegal production activities (drug economy, tobacco smuggling, and prostitution) are also included in GDP.

How is the gross domestic product calculated?

In Germany, the gross domestic product is calculated both on the production and the expenditure side.

The production approach determines GDP by calculating the value added of all producers as the difference between the value of the goods and services (output) and the intermediate consumption. The gross value added of the individual industries is first determined. The gross domestic product is calculated by adding taxes on products (such as tobacco, mineral oil or value added tax) minus subsidies on products to the total of the gross value added of all industries (transition from basic prices to market prices).

The expenditure approach defines how the domestic goods and services were used: They can be consumed, invested domestically or exported abroad. GDP is the total of private and government consumption expenditure, investments and the external balance (exports minus imports).

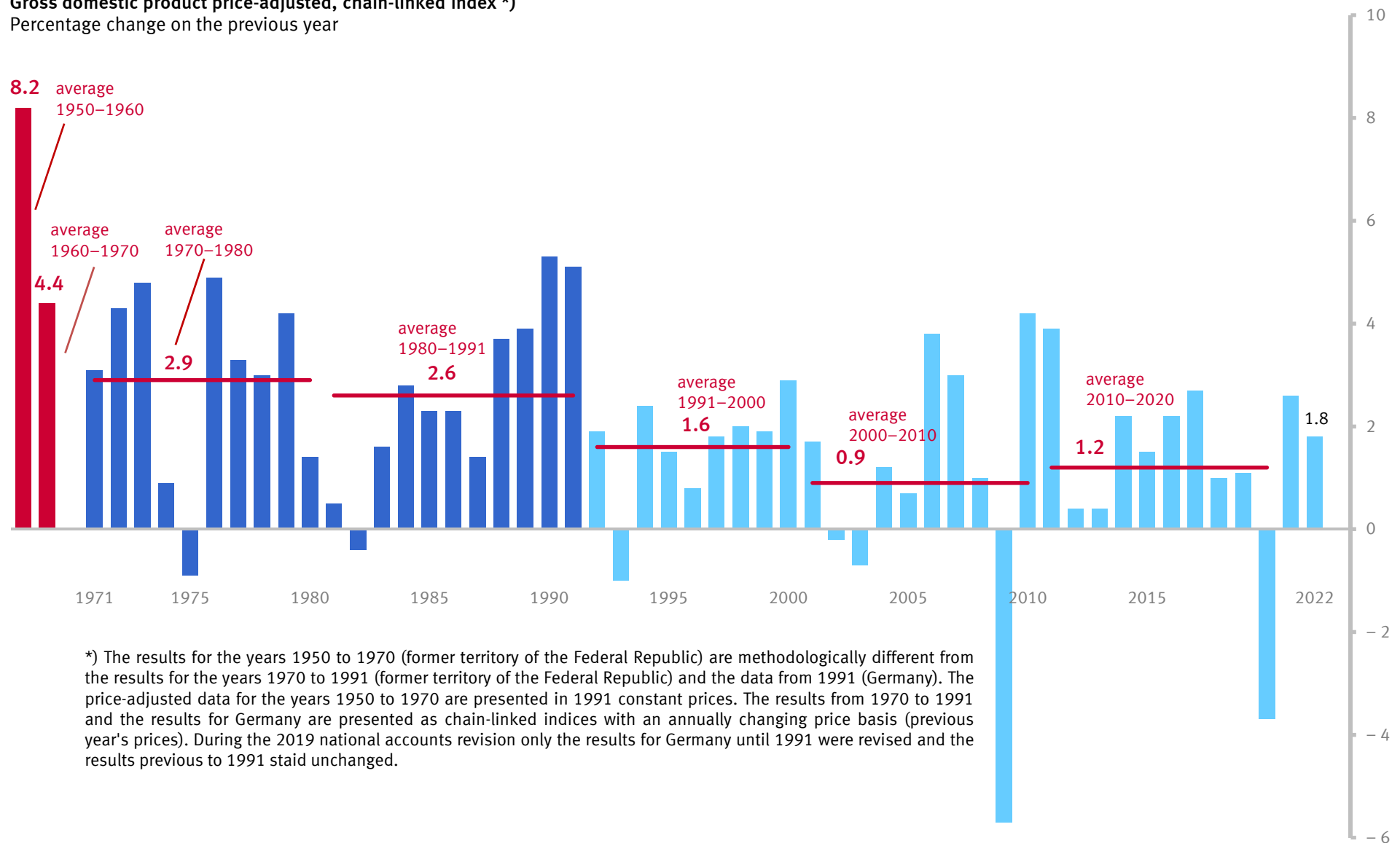
An independent, complete calculation of GDP using the distribution approach - i.e. based on the different types of income - is not possible in Germany, because of missing data on the operating surplus or the property and entrepreneurial income. These figures are derived as a balancing item from the macroeconomic cycle. The results of the distribution calculation are used, among other things, to plausibilise GDP and to form macroeconomic indicators.

Graph 2

Economic growth

Gross domestic product price-adjusted, chain-linked index *)

Percentage change on the previous year



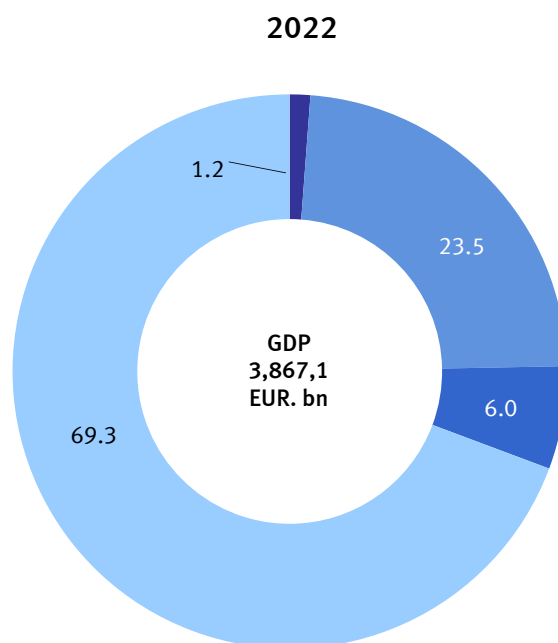
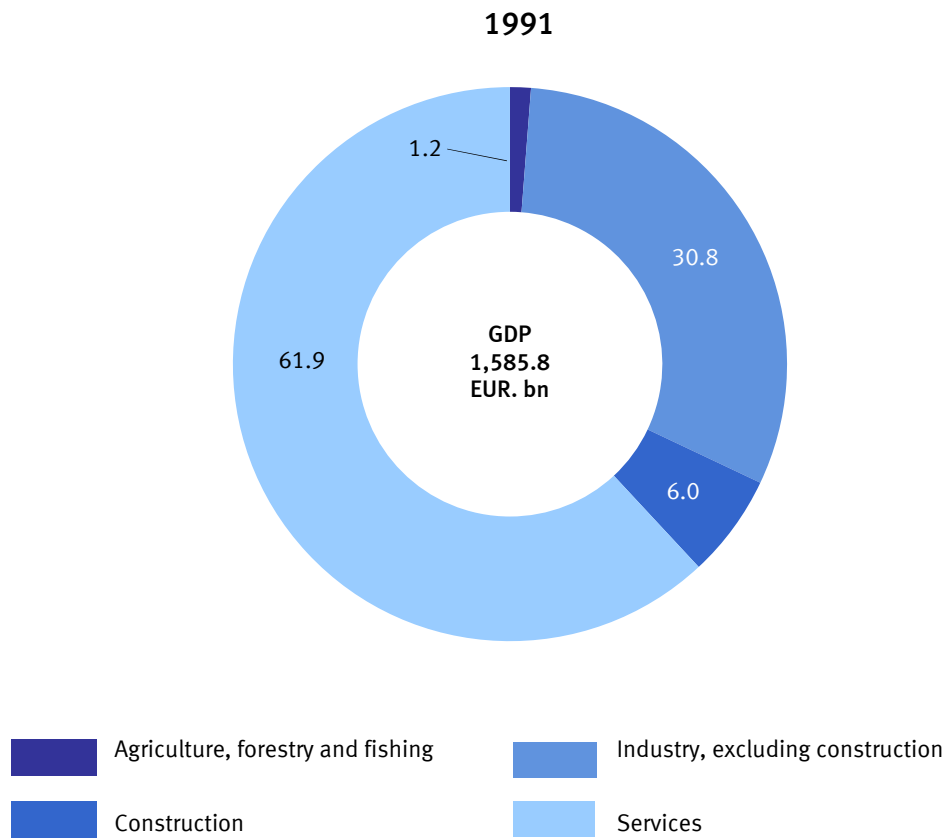
*) The results for the years 1950 to 1970 (former territory of the Federal Republic) are methodologically different from the results for the years 1970 to 1991 (former territory of the Federal Republic) and the data from 1991 (Germany). The price-adjusted data for the years 1950 to 1970 are presented in 1991 constant prices. The results from 1970 to 1991 and the results for Germany are presented as chain-linked indices with an annually changing price basis (previous year's prices). During the 2019 national accounts revision only the results for Germany until 1991 were revised and the results previous to 1991 staid unchanged.

Graph 3

Production of gross domestic product

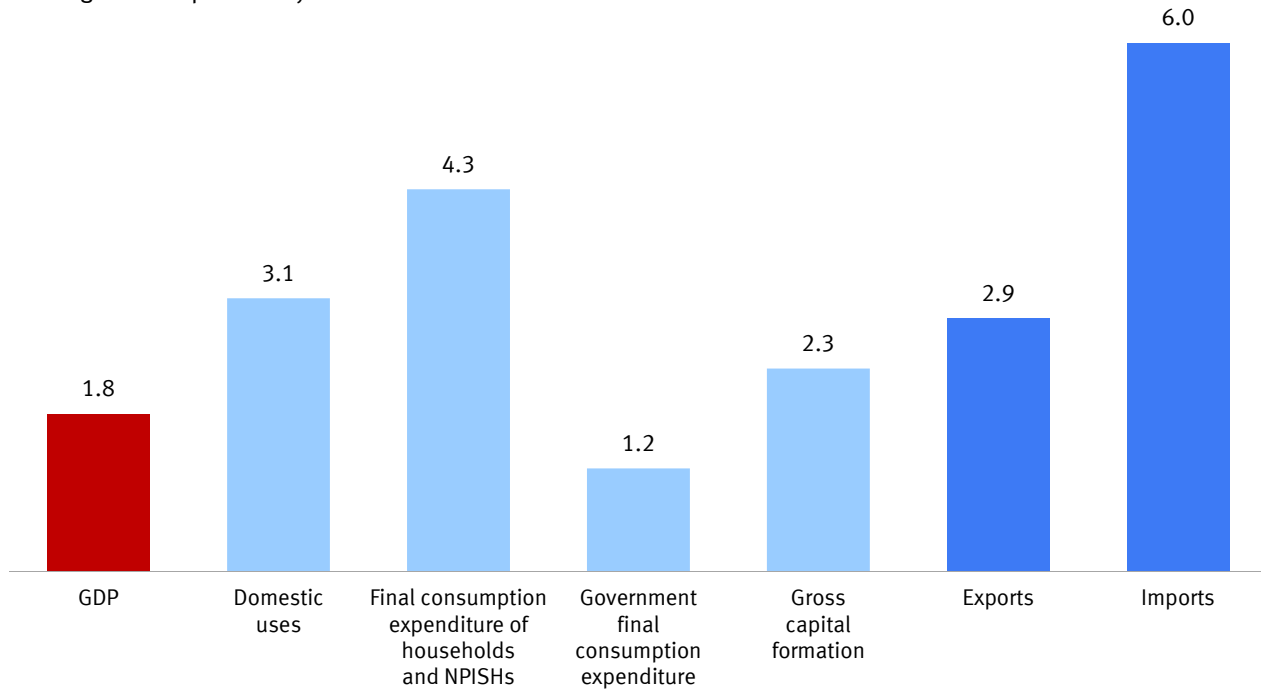
Economic structure 1991 and 2022

% of nominal gross value added

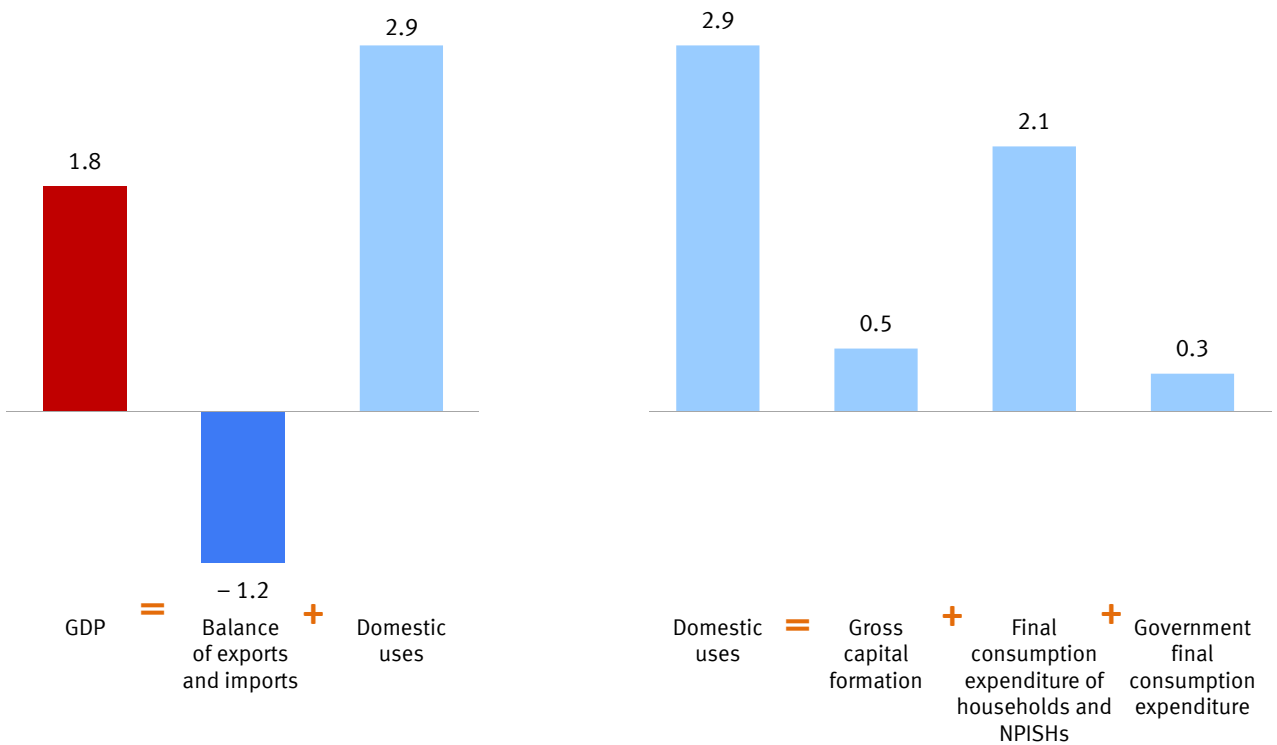


Graph 4
Use of gross domestic product 2022
 Price-adjusted

Change on the previous year in %

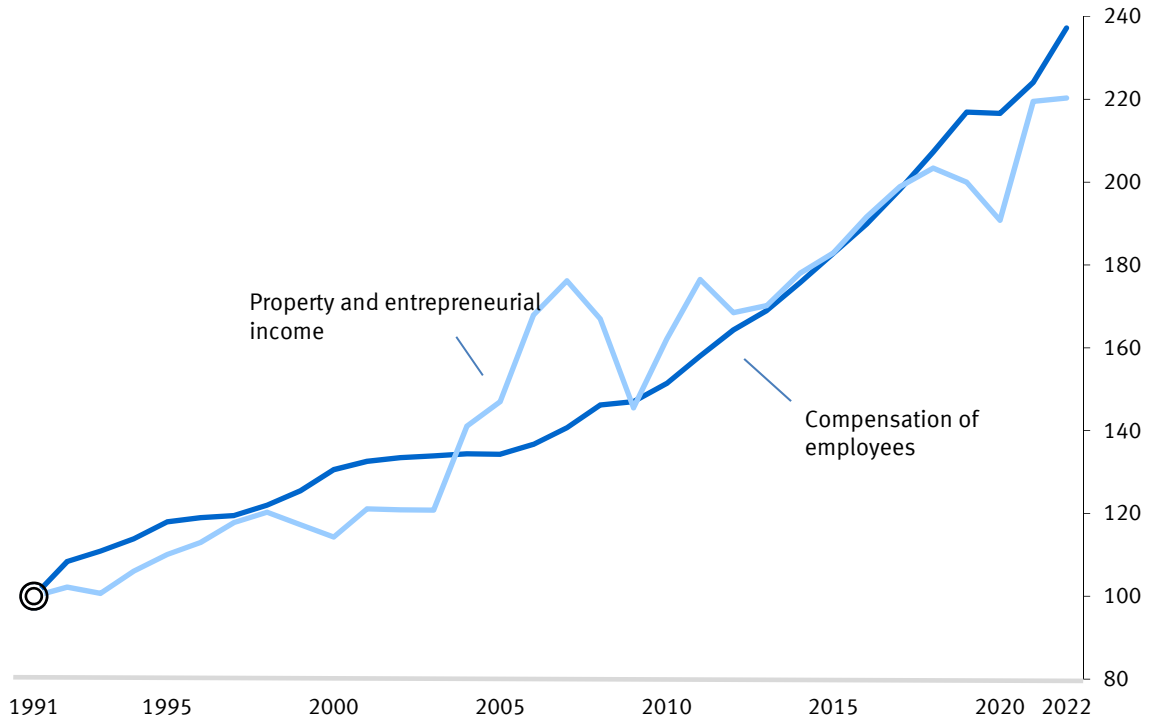


Contribution to growth in %-points¹

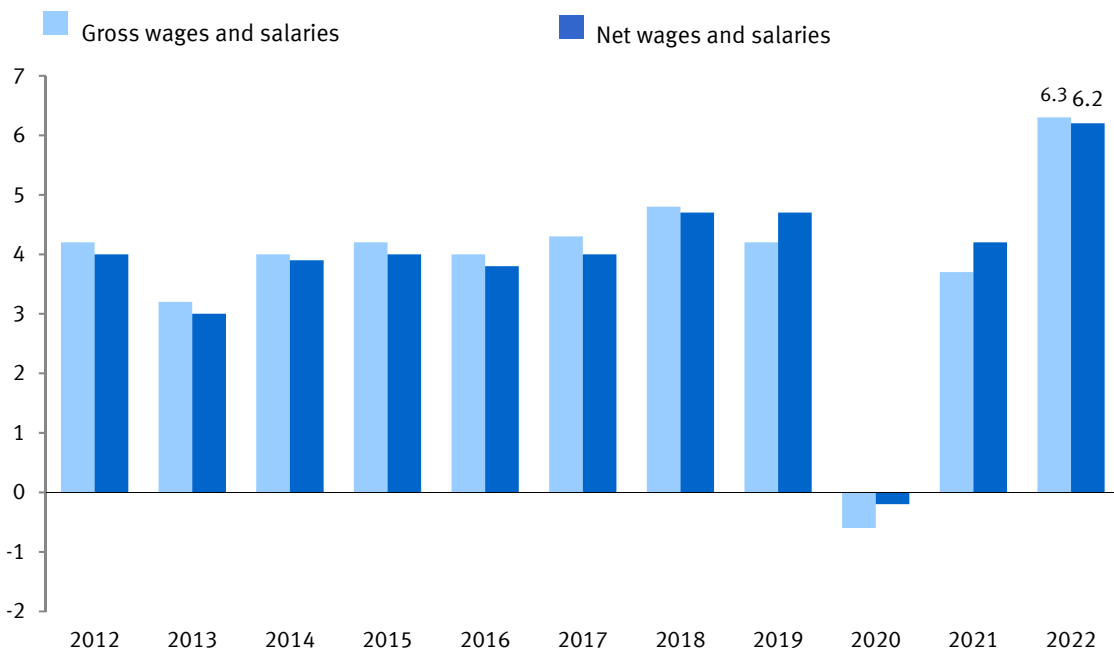


Graph 5
Distribution of gross domestic product

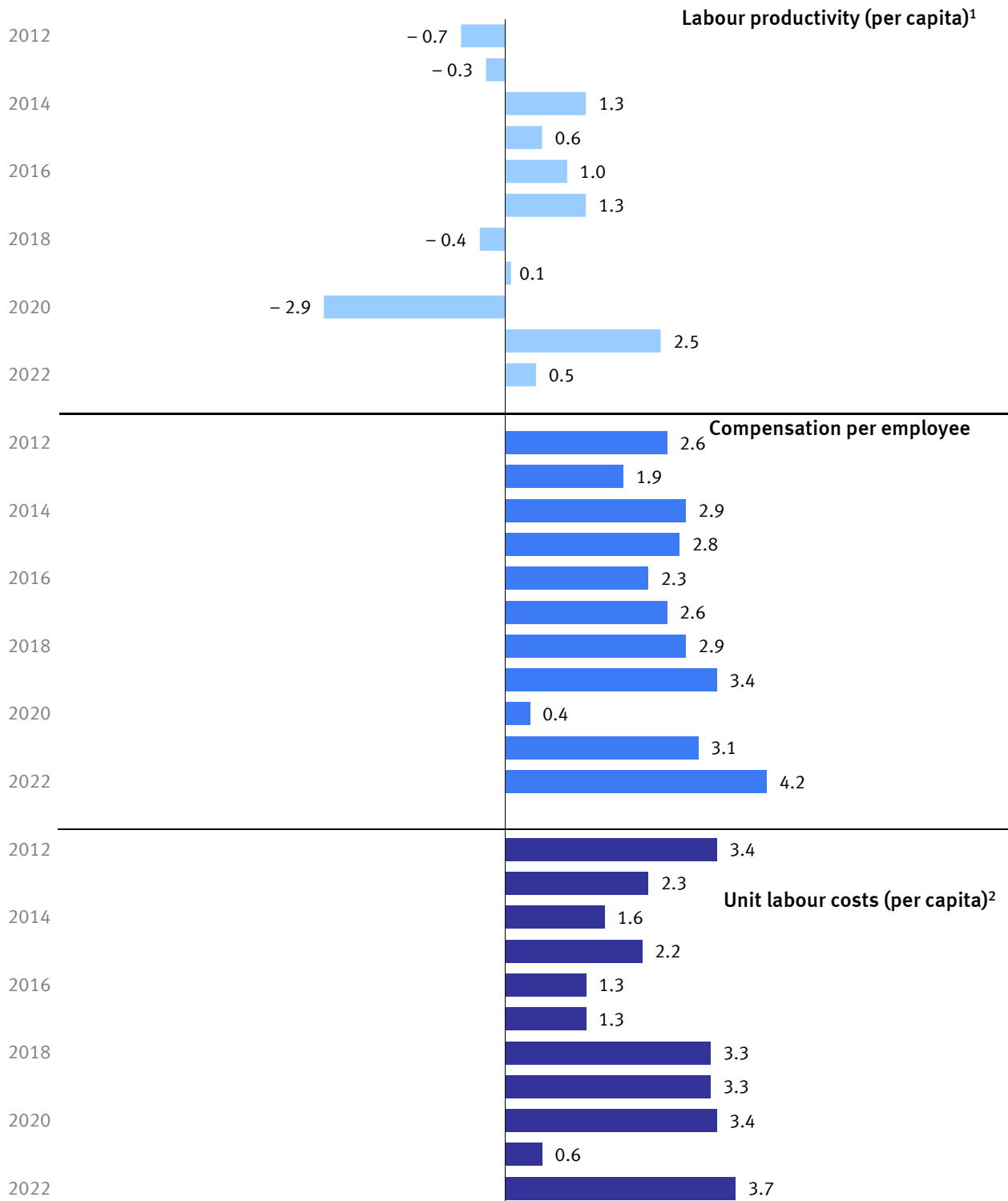
Compensation of employees, property and entrepreneurial income
 1991 = 100



Gross or net wages and salaries
 Change on the previous year in %



Graph 6
Labour productivity and compensation per employee
 Change on the previous year in %

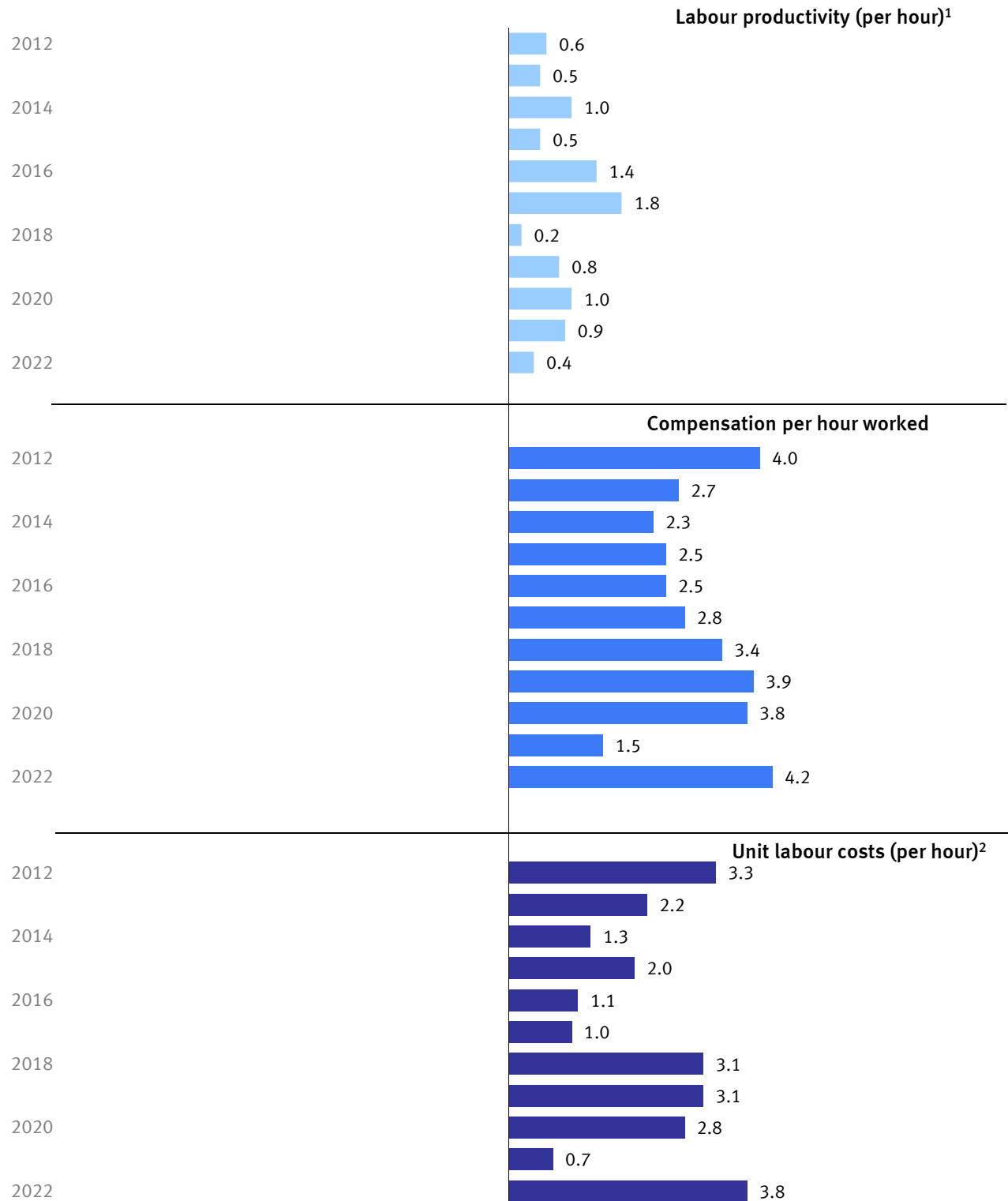


1 Gross domestic product (price-adjusted) per person employed. 2 Compensation per employee in relation to labour productivity per person employed.

Graph 7

Labour productivity and compensation per hour

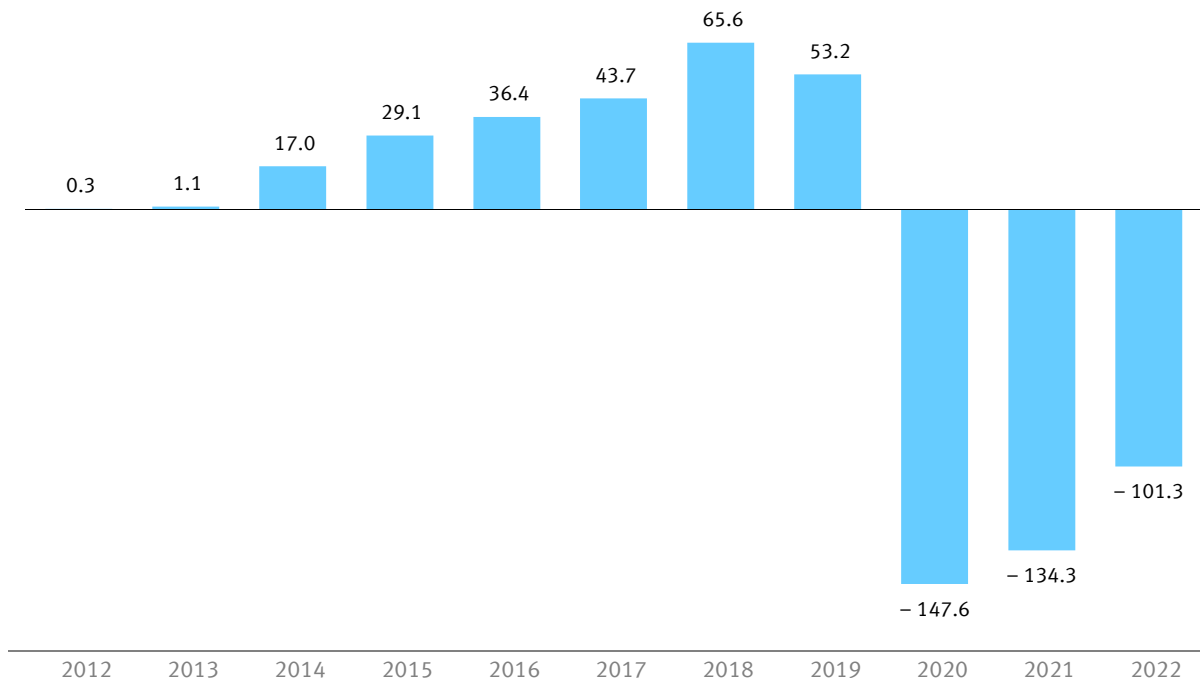
Change on the previous year in %



1 Gross domestic product (price-adjusted) per hour worked. 2 Compensation per hour worked in relation to labour productivity per hour worked.

Graph 8
Net lending/net borrowing by general government

EUR bn.



in % of gross domestic product

..... Maastricht Treaty deficit ceiling
 and European Stability and Growth Pact.

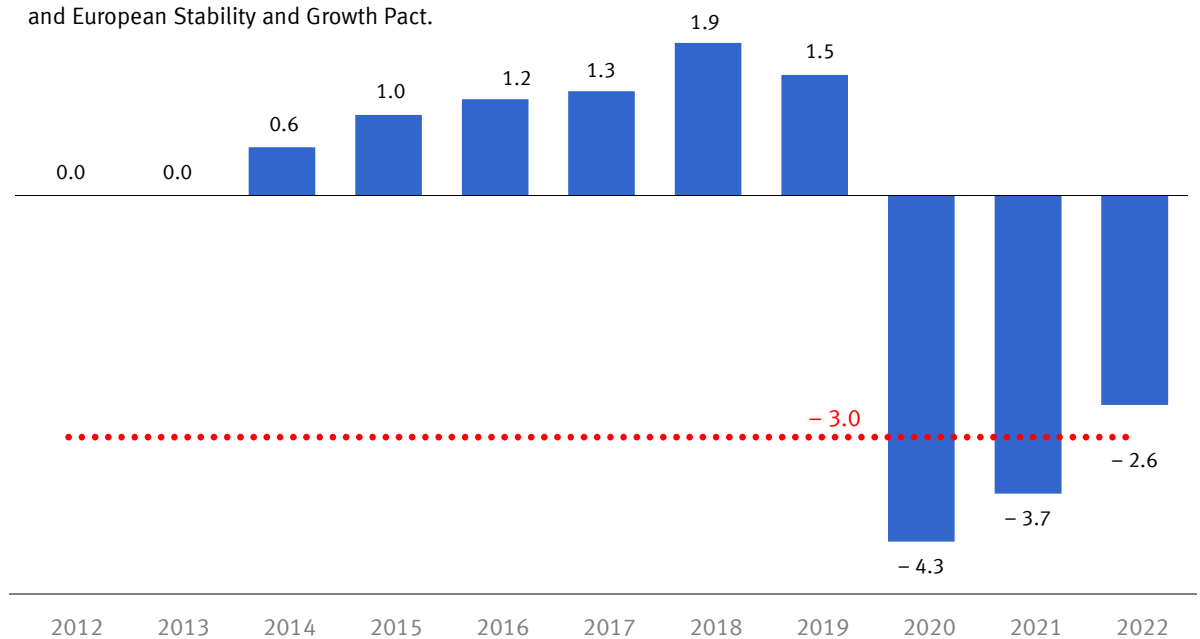


Table 1
Gross Domestic Product, Gross National Income, National Income (Factor Costs) *)

Year	Gross domestic product		Gross domestic product	Gross national income	National income (factor costs)	Gross domestic product	Gross national income	National Income (factor costs)
	price-adjusted		at current prices			at current prices per capita 1)		
	dimension 2)	%	EUR bn 3)			EUR 3)		
Former Territory of the Federal Republic excluding Berlin and Saarland								
1925	—	—	—	41.60	34.00	—	1,170	540
1926	—	—	—	43.60	35.60	—	1,210	560
1927	—	—	—	48.70	39.90	—	1,350	620
1928	—	—	—	52.10	42.90	—	1,430	670
1929	—	—	—	52.30	42.90	—	1,430	660
1930	—	—	—	48.80	39.30	—	1,330	600
1931	—	—	—	40.80	31.90	—	1,100	490
1932	—	—	—	33.60	25.30	—	900	380
1933	—	—	—	34.50	26.10	—	920	400
1934	—	—	—	38.80	29.90	—	1,030	450
1935	—	—	—	43.20	33.70	—	1,140	500
1936	—	—	—	47.90	37.90	—	1,260	560
1937	—	—	—	53.80	42.40	—	1,400	630
1938	—	—	—	59.20	47.30	—	1,520	690
Former Territory of the Federal Republic excluding Berlin-West and Saarland								
1950	218.17	—	49.69	50.41	40.14	1,059	1,075	856
1951	239.34	9.7	61.00	61.71	48.73	1,287	1,302	1,028
1952	261.68	9.3	69.75	70.51	55.35	1,461	1,477	1,160
1953	284.99	8.9	74.92	75.62	59.24	1,555	1,570	1,230
1954	307.13	7.8	80.41	80.84	63.35	1,651	1,660	1,301
1955	344.30	12.1	91.89	92.29	72.68	1,868	1,876	1,477
1956	370.89	7.7	101.58	102.00	80.70	2,040	2,048	1,621
1957	393.39	6.1	110.72	111.15	88.45	2,195	2,204	1,754
1958	410.93	4.5	118.95	119.23	94.73	2,330	2,335	1,855
1959	443.24	7.9	130.31	130.33	103.06	2,524	2,524	1,996
1960	481.38	8.6	146.04	146.23	116.14	2,799	2,802	2,226
Former Territory of the Federal Republic								
1960	511.29	—	154.77	154.92	122.77	2,792	2,795	2,215
1961	534.96	4.6	169.60	169.44	133.32	3,019	3,016	2,373
1962	559.92	4.7	184.46	184.32	144.24	3,245	3,243	2,538
1963	575.66	2.8	195.50	195.36	152.26	3,407	3,404	2,653
1964	614.01	6.7	214.83	214.54	167.32	3,706	3,701	2,886
1965	646.89	5.4	234.77	234.27	183.27	4,005	3,997	3,127
1966	664.94	2.8	249.63	249.20	194.18	4,220	4,213	3,283
1967	662.89	-0.3	252.76	252.42	194.67	4,263	4,258	3,284
1968	699.04	5.5	272.66	272.88	213.77	4,583	4,586	3,593
1969	751.19	7.5	305.22	305.65	236.70	5,081	5,088	3,941
1970	789.03	5.0	345.28	345.48	271.19	5,693	5,696	4,471
Former Territory of the Federal Republic (results of the revision 2005)								
1970	56.82	—	360.60	361.64	282.12	5,945	5,963	4,652
1971	58.60	3.1	400.24	400.84	311.41	6,529	6,539	5,080
1972	61.12	4.3	436.37	436.62	339.62	7,076	7,080	5,507
1973	64.04	4.8	486.02	486.23	380.29	7,842	7,845	6,136
1974	64.61	0.9	526.02	526.25	411.42	8,477	8,481	6,630
1975	64.05	-0.9	551.01	552.02	430.46	8,912	8,928	6,962
1976	67.22	4.9	597.40	598.99	467.73	9,709	9,735	7,602
1977	69.47	3.3	636.54	637.22	497.17	10,367	10,378	8,097
1978	71.56	3.0	678.94	682.10	531.55	11,071	11,122	8,667
1979	74.53	4.2	737.37	738.61	573.25	12,017	12,038	9,343
1980	75.58	1.4	788.52	789.98	609.30	12,808	12,831	9,897
1981	75.98	0.5	825.79	825.90	635.47	13,388	13,390	10,302
1982	75.68	-0.4	860.21	859.56	659.60	13,956	13,945	10,701
1983	76.87	1.6	898.27	900.40	689.54	14,624	14,659	11,226
1984	79.04	2.8	942.00	947.93	726.53	15,398	15,495	11,876
1985	80.88	2.3	984.41	990.68	762.35	16,132	16,234	12,493
1986	82.73	2.3	1,037.13	1,041.19	805.71	16,984	17,050	13,194
1987	83.89	1.4	1,065.13	1,067.75	825.38	17,439	17,482	13,514
1988	87.00	3.7	1,123.29	1,131.66	878.15	18,280	18,416	14,290
1989	90.39	3.9	1,200.66	1,211.11	938.71	19,346	19,514	15,125
1990	95.14	5.3	1,306.68	1,317.94	1,017.91	20,658	20,836	16,092
1991	100.00	5.1	1,415.80	1,417.81	1,088.98	22,096	22,128	16,996

Gross Domestic Product, Gross National Income, National Income (Factor Costs) *)

Year	Gross domestic product		Gross domestic product	Gross national income	National income (factor costs)	Gross domestic product	Gross national income	National Income (factor costs)
	price-adjusted		at current prices			at current prices per capita 1)		
	dimension 2)	%	EUR bn			EUR		
Germany								
1991	73.32	–	1,585.800	1,601.392	1,231.915	19,829	20,024	15,404
1992	74.73	1.9	1,702.060	1,717.115	1,312.227	21,144	21,331	16,301
1993	74.00	– 1.0	1,750.890	1,762.243	1,327.942	21,630	21,771	16,405
1994	75.77	2.4	1,829.550	1,830.687	1,373.463	22,546	22,560	16,926
1995	76.94	1.5	1,894.610	1,892.016	1,423.699	23,302	23,270	17,510
1996	77.56	0.8	1,921.380	1,921.656	1,443.476	23,585	23,588	17,719
1997	78.95	1.8	1,961.150	1,957.405	1,465.354	24,060	24,014	17,978
1998	80.54	2.0	2,014.420	2,002.895	1,496.754	24,733	24,592	18,377
1999	82.06	1.9	2,059.480	2,045.234	1,515.354	25,294	25,119	18,611
2000	84.45	2.9	2,109.090	2,097.226	1,547.238	25,892	25,746	18,995
2001	85.87	1.7	2,172.540	2,157.280	1,590.503	26,651	26,464	19,511
2002	85.70	– 0.2	2,198.120	2,174.801	1,596.810	26,945	26,659	19,574
2003	85.10	– 0.7	2,211.570	2,189.106	1,600.084	27,120	26,844	19,621
2004	86.10	1.2	2,262.520	2,276.187	1,680.822	27,776	27,944	20,635
2005	86.73	0.7	2,288.310	2,307.203	1,701.833	28,134	28,366	20,923
2006	90.04	3.8	2,385.080	2,425.419	1,801.311	29,383	29,880	22,191
2007	92.72	3.0	2,499.550	2,535.845	1,867.151	30,862	31,310	23,054
2008	93.61	1.0	2,546.490	2,570.665	1,879.477	31,530	31,829	23,271
2009	88.28	– 5.7	2,445.730	2,500.874	1,805.320	30,388	31,073	22,431
2010	91.97	4.2	2,564.400	2,615.840	1,905.093	31,942	32,582	23,729
2011	95.58	3.9	2,693.560	2,762.535	2,016.079	33,554	34,413	25,115
2012	95.98	0.4	2,745.310	2,811.180	2,039.759	34,135	34,954	25,362
2013	96.40	0.4	2,811.350	2,876.449	2,086.774	34,860	35,668	25,876
2014	98.53	2.2	2,927.430	2,986.082	2,173.300	36,149	36,873	26,836
2015	100.00	1.5	3,026.180	3,095.143	2,252.756	37,046	37,890	27,578
2016	102.23	2.2	3,134.740	3,212.504	2,345.503	38,067	39,011	28,482
2017	104.97	2.7	3,267.160	3,345.005	2,444.239	39,527	40,469	29,571
2018	106.00	1.0	3,365.450	3,478.910	2,539.156	40,594	41,962	30,627
2019	107.12	1.1	3,473.260	3,590.147	2,608.213	41,800	43,206	31,389
2020	103.16	– 3.7	3,405.430	3,505.697	2,571.571	40,950	42,156	30,923
2021	105.87	2.6	3,601.750	3,729.498	2,743.414	43,292	44,828	32,975
2022	107.76	1.8	3,867.050	3,998.940	2,858.466	46,149	47,723	34,113

*) The results for the years 1925 to first entry of 1970 (former territory of the Federal Republic) are methodologically different from the results for the years 1970 to 1991 (former territory of the Federal Republic) and the data from 1991 (Germany). – 1) From 2011 onwards results of current population statistic, before that back calculations based on the 2011 census. – 2) 1950 to first entry of 1970 (former territory of the Federal Republic) in EUR bn, 1970 to 1991 (former territory of the Federal Republic) chain-linked indices 1991 = 100, from 1991 (Germany) chain-linked indices 2015 = 100. – 3) For the period 1925 to 1938, results of the Statistische Reichsamt in RM bn or Reichsmark, converted to the former federal territory.

Table 2
Value added, domestic product and income

Specification	2016	2017	2018	2019	2020	2021	2022	
At current prices								
EUR bn.								
Value added and domestic product								
1	Gross value added	2,822.443	2,944.074	3,032.736	3,129.717	3,087.963	3,258.567	3,498.495
2	+ Net taxes on products	312.297	323.086	332.714	343.543	317.467	343.183	368.555
3	Taxes on products	319.143	329.847	339.600	350.942	325.939	365.008	391.960
4	less: subsidies on products	6.846	6.761	6.886	7.399	8.472	21.825	23.405
5	= Gross domestic product	3,134.740	3,267.160	3,365.450	3,473.260	3,405.430	3,601.750	3,867.050
6	- Consumption of fixed capital	558.689	581.352	609.855	640.366	661.662	704.931	792.715
7	= Net domestic product	2,576.051	2,685.808	2,755.595	2,832.894	2,743.768	2,896.819	3,074.335
8	Net taxes on production 1)	309.679	320.978	331.407	343.063	274.448	283.946	353.044
9	Compensation of employees (domestic concept)	1,622.728	1,693.096	1,771.262	1,853.274	1,848.790	1,913.709	2,025.303
10	Operating surplus/mixed income	643.644	671.734	652.926	636.557	620.530	699.164	695.988
National income and net national income (factor costs)								
11	Gross domestic product	3,134.740	3,267.160	3,365.450	3,473.260	3,405.430	3,601.750	3,867.050
12	+ Primary income from the rest of the world	212.192	208.016	240.420	237.802	204.949	234.626	256.200
13	- Primary income to the rest of the world	134.428	130.171	126.960	120.915	104.682	106.878	124.310
14	= Gross national income	3,212.504	3,345.005	3,478.910	3,590.147	3,505.697	3,729.498	3,998.940
15	- Consumption of fixed capital	558.689	581.352	609.855	640.366	661.662	704.931	792.715
16	= Net national income (primary income)	2,653.815	2,763.653	2,869.055	2,949.781	2,844.035	3,024.567	3,206.225
17	- Taxes on production and imports 2)	335.128	345.768	356.565	369.769	345.821	392.757	420.511
18	+ Subsidies 3)	26.816	26.354	26.666	28.201	73.357	111.604	72.752
19	= Net national income (factor costs).....	2,345.503	2,444.239	2,539.156	2,608.213	2,571.571	2,743.414	2,858.466
20	Compensation of employees (national concept)	1,625.050	1,696.317	1,774.011	1,856.155	1,853.918	1,918.027	2,023.371
21	Property and entrepreneurial income	720.453	747.922	765.145	752.058	717.653	825.387	835.095
National income and national disposable income								
22	Net national income (primary income)	2,653.815	2,763.653	2,869.055	2,949.781	2,844.035	3,024.567	3,206.225
23	+ Current transfers from the rest of the world	66.303	67.947	70.013	80.603	83.950	88.673	89.585
24	- Current transfers to the rest of the world	103.199	114.706	116.424	126.214	133.968	141.326	144.995
25	= National disposable income	2,616.919	2,716.894	2,822.644	2,904.170	2,794.017	2,971.914	3,150.815
Price-adjusted								
Chain-linked index (2015 = 100)								
26	Gross value added	102.25	105.11	106.10	106.98	102.84	105.58	107.46
27	Gross domestic product	102.23	104.97	106.00	107.12	103.16	105.87	107.76
28	Consumption of fixed capital	101.78	103.71	105.85	108.17	110.18	111.78	113.56
29	Net domestic product	102.33	105.25	106.04	106.89	101.60	104.55	106.46
Deflators 4)								
Index (2015 = 100)								
30	Gross value added	101.41	102.90	105.00	107.48	110.31	113.38	119.61
31	Gross domestic product	101.33	102.85	104.92	107.14	109.08	112.42	118.59
32	Consumption of fixed capital	101.14	103.28	106.15	109.07	110.65	116.19	128.61
33	Net domestic product	101.37	102.76	104.64	106.72	108.74	111.57	116.28
34	Domestic uses	100.74	102.60	105.09	107.11	108.32	112.77	121.49

1) Taxes on production and imports less subsidies. – 2) Received by general government. – 3) Paid by general government. –

4) Implicit deflators: data at current prices calculated as index 2015 = 100 divided by price-adjusted data (chain-linked index 2015 = 100).

Table 3
Gross value added at current prices

EUR bn.

ser.no.	WZ 2008	Industry	2017	2018	2019	2020	2021	2022
1	A	Agriculture, forestry and fishing	27.828	23.191	26.946	25.624	30.641	42.898
2	01	Agriculture	24.100	19.291	24.470	23.112
3	02	Forestry	3.531	3.709	2.364	2.368
4	03	Fishing	0.197	0.191	0.112	0.144
5	B bis F	Industry	897.238	918.979	936.191	906.563	962.982	1,031.625
6	B bis E	Industry, excluding construction	759.244	770.935	781.868	739.234	783.180	820.523
7	B	Mining and quarrying	4.262	4.351	4.568	4.405	7.008	...
8	C	Manufacturing	666.185	674.397	679.253	636.977	679.112	713.489
9	CA	M. o. food products, beverages and tobacco	46.309	47.013	47.845	50.970
10	CB	M. o. textiles, wearing apparel and leather products	7.667	7.551	7.483	6.803
11	CC	M. o. wood and paper products and printing	25.112	25.257	26.353	27.364
12	16	M. o. products of wood, of plaiting materials, of straw and cork (ex. furniture) .	6.858	6.947	7.861	9.156
13	17	M. o. paper and paper products	11.015	11.777	11.952	11.393
14	18	Printing and reproduction of recorded media	7.239	6.533	6.540	6.815
15	CD	M. o. coke and refined petroleum products	5.459	4.954	5.495	2.019
16	CE	M. o. chemical products	49.473	46.368	46.549	49.386
17	CF	M. o. pharmaceutical products	22.123	24.405	26.450	25.054
18	CG	M. o. rubber and plastic products and other non-metallic mineral products	47.144	48.828	49.796	48.917
19	22	M. o. rubber and plastic products	29.588	30.360	30.784	29.735
20	23	M. o. other non-metallic mineral products	17.556	18.468	19.012	19.182
21	CH	M. o. basic metals and fabricated metal products	77.008	81.240	78.635	71.393
22	24	M. o. basic metals	20.748	23.050	20.815	17.990
23	25	M. o. fabricated metal products	56.260	58.190	57.820	53.403
24	CI	M. o. computer, electronic and optical products	40.466	43.365	44.353	42.344
25	CJ	M. o. electrical equipment	44.513	45.709	44.021	43.055
26	CK	M. o. machinery and equipment n.e.c.	103.120	106.289	105.174	93.993
27	CL	M. o. transport equipment	156.099	152.965	153.386	131.938
28	29	M. o. motor vehicles, trailers and semi-trailers	138.378	137.823	136.614	118.601
29	30	M. o. other transport equipment	17.721	15.142	16.772	13.337
30	CM	M. o. furniture, other manufacturing; repair of machinery and equipment	41.692	40.453	43.713	43.741
31	31-32	M. o. furniture, other manufacturing	26.368	25.438	26.731	26.936
32	33	Repair and installation of machinery and equipment	15.324	15.015	16.982	16.805
33	D	Electricity, gas, steam, and air conditioning supply	57.489	59.135	63.672	63.340	64.002	...
34	E	Water supply, sewerage, waste management and remediation activities	31.308	33.052	34.375	34.512	33.058	...
35	36	Water collection, treatment and supply	5.608	5.814	5.864	5.861
36	37-39	Sewerage, waste management and remediation activities	25.700	27.238	28.511	28.651
37	F	Construction	137.994	148.044	154.323	167.329	179.802	211.102
38	G bis T	Services	2,019.008	2,090.566	2,166.580	2,155.776	2,264.944	2,423.972
39	G bis I	Trade, transport, accommodation and food services	469.106	483.104	501.707	479.023	516.822	596.482
40	G	Wholesale and retail trade; repair of motor vehicles and motorcycles	294.929	302.092	312.130	320.367	338.586	372.845
41	45	Wholesale and retail trade and repair of motor vehicles and motorcycles	47.999	48.058	52.513	49.941
42	46	Wholesale trade, except of motor vehicles and motorcycles	143.896	149.651	156.028	155.428
43	47	Retail trade, except of motor vehicles and motorcycles	103.034	104.383	103.589	114.998
44	H	Transportation and storage	128.259	132.526	139.062	127.526	146.598	174.628
45	49	Land transport and transport via pipelines	48.524	50.525	53.059	46.404
46	50	Water transport	6.366	6.074	6.300	4.704
47	51	Air transport	8.116	7.338	6.654	4.171
48	52	Warehousing and support activities for transportation	48.576	52.009	55.149	52.059
49	53	Postal and courier activities	16.677	16.580	17.900	20.188
50	I	Accommodation and food services	45.918	48.486	50.515	31.130	31.638	49.009

Table 3
Gross value added at current prices

EUR bn.

ser.no.	WZ 2008	Industry	2017	2018	2019	2020	2021	2022
51	J	Information and communication	135.518	145.871	152.497	154.671	163.805	169.608
52	JA	Publishing, audiovisual and broadcasting activities	30.564	30.692	31.426	28.951
53	58	Publishing activities	14.579	14.659	14.588	14.098
54	59-60	Audiovisual and broadcasting activities	15.985	16.033	16.838	14.853
55	JB	Telecommunications	26.378	26.630	27.746	29.438
56	JC	Computer programming, information service activities	78.576	88.549	93.325	96.282
57	K	Financial and insurance services	118.422	118.488	121.899	123.517	123.162	124.754
58	64	Financial service activities, ex. insurance and pension funding	72.703	69.555	70.861	73.333
59	65	Insurance, reinsurance and pension funding, ex. compulsory social security	28.186	30.196	30.459	29.092
60	66	Activities auxiliary to financial services and insurance activities	17.533	18.737	20.579	21.092
61	L	Real estate activities	313.185	319.338	327.201	332.634	341.957	349.988
62	M bis N	Business services	336.821	353.827	359.635	350.098	376.410	402.129
63	M	Professional, scientific and technical activities	189.038	196.304	197.536	200.803	216.615	...
64	MA	Professional and technical activities	138.051	143.649	143.555	147.138
65	69-70	Legal and accounting activities, management consultancy activities	93.327	99.456	99.564	101.064
66	71	Architectural and engineering activities, technical testing and analysis	44.724	44.193	43.991	46.074
67	MB	Scientific research and development	23.786	24.699	26.460	26.577
68	MC	Other professional, scientific and technical activities	27.201	27.956	27.521	27.088
69	73	Advertising and market research	13.055	12.469	13.520	12.001
70	74-75	Professional, scientific and technical activities n.e.c., veterinary activities	14.146	15.487	14.001	15.087
71	N	Other business services	147.783	157.523	162.099	149.295	159.795	...
72	77	Rental and leasing activities	47.081	49.059	51.380	50.612
73	78	Employment activities	30.671	30.049	31.267	26.794
74	79	Travel agency, tour operator reservation service and related activities	6.791	7.731	5.963	1.765
75	80-82	Business services n.e.c.	63.240	70.684	73.489	70.124
76	O bis Q	Public services, education, health	533.999	554.503	583.328	604.572	628.421	656.209
77	O	Public administration and defence; compulsory social security	177.980	185.629	195.154	203.987	212.680	...
78	P	Education	132.867	138.547	145.573	147.883	153.413	...
79	Q	Human health and social work activities	223.152	230.327	242.601	252.702	262.328	...
80	QA	Human health activities	157.032	162.170	170.752	177.148
81	QB	Social work activities	66.120	68.157	71.849	75.554
82	R bis T	Other services	111.957	115.435	120.313	111.261	114.367	124.802
83	R	Arts, entertainment and recreation	39.487	40.746	42.623	34.570	35.369	...
84	90-92	Creative, arts and entertainment activities, gambling and betting activities	22.210	22.619	23.318	19.173
85	93	Sports activities and amusement and recreation activities	17.277	18.127	19.305	15.397
86	S	Other services n.e.c.	65.324	67.312	70.079	69.191	71.273	...
87	94	Activities of membership organisations	30.104	31.375	33.027	34.047
88	95	Repair of computers and personal and household goods	1.736	1.693	1.814	1.768
89	96	Other personal service activities	33.484	34.244	35.238	33.376
90	T	Private households	7.146	7.377	7.611	7.500	7.725	...
91	A bis T	All industries	2,944.074	3,032.736	3,129.717	3,087.963	3,258.567	3,498.495
92		+ Taxes on products	329.847	339.600	350.942	325.939	365.008	391.960
93		- Subsidies on products	6.761	6.886	7.399	8.472	21.825	23.405
94		= Gross domestic product	3,267.160	3,365.450	3,473.260	3,405.430	3,601.750	3,867.050

Table 4
Use of gross domestic product

Specification	2016	2017	2018	2019	2020	2021	2022
1 Consumption	2,277.567	2,350.684	2,422.537	2,508.619	2,461.515	2,571.338	2,827.341
Final consumption expenditure:							
2 Households	1,608.214	1,654.556	1,703.415	1,754.046	1,659.615	1,718.131	1,920.521
3 Non-profit institutions serving households (NPISHs)	45.502	47.909	49.975	51.417	53.902	55.711	58.416
4 General Government	623.851	648.219	669.147	703.156	747.998	797.496	848.404
Actual final consumption:							
5 Actual individual consumption	2,058.391	2,121.475	2,183.906	2,256.364	2,185.411	2,283.534	2,519.255
6 Actual collective consumption	219.176	229.209	238.631	252.255	276.104	287.804	308.086
7 + Gross capital formation	625.927	684.871	737.693	768.304	752.259	838.859	960.181
8 Gross fixed capital formation	636.299	666.876	708.939	742.361	736.147	783.804	872.285
9 Construction	307.923	321.721	345.489	363.473	384.789	416.700	474.596
10 Machinery and equipment 1)	214.122	224.440	235.527	241.229	217.525	229.414	253.670
11 Other products 2)	114.254	120.715	127.923	137.659	133.833	137.690	144.019
12 Changes in inventories and acquisitions less disposals of valuables	-10.372	17.995	28.754	25.943	16.112	55.055	87.896
13 = Domestic uses	2,903.494	3,035.555	3,160.230	3,276.923	3,213.774	3,410.197	3,787.522
14 + Balance of exports and imports	231.246	231.605	205.220	196.337	191.656	191.553	79.528
15 Exports	1,444.277	1,540.892	1,592.156	1,620.957	1,464.782	1,693.923	1,946.590
16 less: Imports	1,213.031	1,309.287	1,386.936	1,424.620	1,273.126	1,502.370	1,867.062
17 = Gross domestic product	3,134.740	3,267.160	3,365.450	3,473.260	3,405.430	3,601.750	3,867.050
18 Consumption	102.88	104.40	105.77	107.77	104.59	106.10	109.66
Final consumption expenditure:							
19 Households	102.44	103.84	105.37	107.11	100.92	101.23	105.62
20 Non-profit institutions serving households (NPISHs)	102.70	105.83	108.22	109.11	107.61	111.53	116.53
21 General Government	104.04	105.77	106.62	109.39	113.75	118.07	119.45
Actual final consumption:							
22 Actual individual consumption	102.89	104.26	105.55	107.31	102.94	104.49	108.55
23 Actual collective consumption	102.73	105.75	107.80	112.12	120.05	121.13	120.07
24 Gross capital formation	103.78	110.92	114.04	115.46	111.67	115.58	118.24
25 Gross fixed capital formation	103.81	106.53	110.10	112.21	109.68	111.02	111.47
26 Construction	103.83	104.87	107.57	108.61	112.87	112.87	110.91
27 Machinery and equipment 1)	103.04	107.34	112.04	113.19	100.78	104.29	107.70
28 Other products 2)	105.21	109.52	113.37	120.32	116.34	117.56	120.03
29 Changes in inventories and acquisitions less disposals of valuables	x	x	x	x	x	x	x
30 Domestic uses	103.07	105.80	107.54	109.41	106.10	108.14	111.49
31 Balance of exports and imports	x	x	x	x	x	x	x
32 Exports	102.47	107.49	109.88	111.27	100.95	110.75	113.93
33 less: Imports	104.49	109.95	114.34	117.61	107.61	117.29	124.32
34 Gross domestic product	102.23	104.97	106.00	107.12	103.16	105.87	107.76
35 Consumption	100.68	102.39	104.16	105.86	107.03	110.22	117.25
Final consumption expenditure:							
36 Households	100.67	102.18	103.66	105.01	105.46	108.84	116.61
37 Non-profit institutions serving households (NPISHs)	101.73	103.94	106.03	108.20	115.01	114.70	115.10
38 General Government	100.62	102.85	105.32	107.87	110.35	113.35	119.19
Actual final consumption:							
39 Actual individual consumption	100.71	102.44	104.16	105.85	106.88	110.02	116.84
40 Actual collective consumption	100.41	102.00	104.17	105.89	108.24	111.82	120.75
41 Gross capital formation	100.95	103.34	108.27	111.38	112.75	121.47	135.92
including:							
42 Gross fixed capital formation	101.18	103.33	106.29	109.20	110.79	116.54	129.16
43 Construction	101.83	105.33	110.28	114.91	117.06	126.77	146.93
44 Machinery and equipment 1)	102.30	105.42	109.97	114.66	116.77	126.68	146.39
45 Other products 2)	100.87	102.39	104.82	106.28	106.86	108.80	111.46
46 Domestic uses	100.74	102.60	105.09	107.11	108.32	112.77	121.49
47 Terms of Trade 4)	101.76	100.90	100.13	100.80	102.80	100.08	95.35
48 Exports	99.27	100.96	102.05	102.60	102.19	107.72	120.33
49 Imports	97.55	100.06	101.92	101.79	99.41	107.63	126.20
50 Gross domestic product	101.33	102.85	104.92	107.14	109.08	112.42	118.59

1) Including weapon systems. – 2) Intellectual property products and cultivated biological resources. – 3) Implicit deflators: data at current prices calculated as index 2015 = 100 divided by price-adjusted data (chain-linked index 2015 = 100).

4) Export deflator in relation to import deflator.

Table 5
Population, employment and total hours worked

Specification	2016	2017	2018	2019	2020	2021	2022
Average in 1000							
1 = Population 1)	82,349	82,657	82,906	83,093	83,161	83,196	83,794
2 – Inactive population	37,141	37,017	36,812	36,680	36,789	36,794	37,035
3 = Economically active population	45,208	45,640	46,094	46,413	46,372	46,402	46,759
4 – Unemployed persons 2)	1,649	1,509	1,367	1,280	1,551	1,536	1,328
5 = Persons in employment (national concept)	43,559	44,131	44,727	45,133	44,821	44,866	45,431
6 – Self-employed 3)	4,341	4,273	4,225	4,160	4,056	3,958	3,908
7 = Employees (national concept)	39,218	39,858	40,502	40,973	40,765	40,908	41,523
8 + Commuter balance	102	120	139	144	94	114	139
9 = Employees (domestic concept)	39,320	39,978	40,641	41,117	40,859	41,022	41,662
10 incl.: marginal employees 4)	5,428	5,363	5,288	5,202	4,853	4,694	4,721
11 + Self-employed 3)	4,341	4,273	4,225	4,160	4,056	3,958	3,908
12 = Persons in employment (domestic concept)	43,661	44,251	44,866	45,277	44,915	44,980	45,570
Mill. hours							
Hours worked							
13 by persons in employment	60,933	61,471	61,945	62,127	59,249	60,281	61,103
14 by employees	52,451	53,219	53,876	54,259	52,128	53,141	53,959
Key data for total economy							
15 Economic growth (GDP price-adjusted, chain-linked) 5)	2.2	2.7	1.0	1.1	– 3.7	2.6	1.8
16 Employment ratio (economically active population as % of population)	54.9	55.2	55.6	55.9	55.8	55.8	55.8
17 Unemployment ratio (unemployed persons as % of economically active population)	3.6	3.3	3.0	2.8	3.3	3.3	2.8
18 Gross domestic product at current prices per person in employment in EUR	71,797	73,832	75,011	76,711	75,819	80,074	84,860
19 Gross domestic product at current prices per hour worked by persons in employment in EUR	51.45	53.15	54.33	55.91	57.48	59.75	63.29
20 Labour productivity per person in employment (gross domestic product price-adjusted, chain-linked per person in employment) 5)	1.0	1.3	– 0.4	0.1	– 2.9	2.5	0.5
21 Labour productivity per hour worked by persons in employment (GDP price-adjusted, chain-linked per hour worked by persons in employment) 5)	1.4	1.8	0.2	0.8	1.0	0.9	0.4
22 Compensation of employees per employee in EUR per month	3,439	3,529	3,632	3,756	3,771	3,888	4,051
23 Compensation of employees per hour worked by employees in EUR	30.94	31.81	32.88	34.16	35.47	36.01	37.53
24 Unit labour costs (per capita) (compensation of employees per employee in relation to productivity per person in employment) 5)	1.3	1.3	3.3	3.3	3.4	0.6	3.7
25 Unit labour costs per hour (compensation of employees per hour worked by employees in rel. to productivity per hour worked by persons in employment) 5)	1.1	1.0	3.1	3.1	2.8	0.7	3.8
26 Wages and salaries per employee in EUR per month	2,829	2,902	2,994	3,084	3,080	3,182	3,332
27 Wages and salaries per employee in EUR per month (without marginal employees) 4)	3,229	3,300	3,391	3,481	3,451	3,550	3,712
28 Wages and salaries per hour worked by employees in EUR	25.45	26.16	27.10	28.04	28.97	29.48	30.87
29 Wage ratio, unadjusted (compensation of employees as % of net national income (factor costs))	69.3	69.4	69.9	71.2	72.1	69.9	70.8
30 Wage ratio, adjusted 6)	69.9	69.8	70.1	71.2	72.0	69.7	70.4
31 Ratio of earned income (compensation of employees as % of net national income at factor costs per person in employment)	77.0	76.8	77.2	78.4	79.3	76.7	77.4

1) From 2011 onwards results of current population statistic, before that back calculations based on the 2011 census. 2) Results of the labour force survey; persons in households aged between 15 and 74 years. – 3) Including family workers. –4) Marginally employed employees refer to persons who, as wage earners or salaried employees, do not perform any job subject to full social insurance contributions but who are considered as persons in employment according to the ILO standards if they worked for remuneration for at least one hour in the one-week reference period. In Germany this includes especially those persons who exclusively pursue marginal jobs or who are employed in job opportunities ("one-euro job") – 5) Change on the previous year in %. – 6) Ratio of earned income multiplied by the ratio of employees (employees in relation to persons in employment) in a constant base year (here 1991).

Table 6
Revenue and expenditure as well as net lending/net borrowing by general government

Year	Revenue				Expenditure						net lending/net borrowing
	total	including: levies			total	including					
		total	taxes	net social contributions		intermediate consumption	compensation of employees	social benefits other than social transfers in kind	social benefits in kind	gross capital formation	
1	2	3	4	5	6	7	8	9	10	11	

EUR bn.

2005	995.446	887.294	486.060	401.234	1,071.405	93.156	184.466	412.643	169.450	44.968	-75.959
2006	1,039.469	928.860	523.526	405.334	1,078.898	97.598	185.371	409.284	173.657	48.578	-39.429
2007	1,091.269	974.894	570.261	404.633	1,084.748	101.929	186.281	402.287	180.106	47.957	6.521
2008	1,122.573	1,001.243	588.690	412.553	1,125.536	109.396	191.194	405.356	187.410	53.558	-2.963
2009	1,101.797	973.011	557.452	415.559	1,178.850	117.446	200.150	426.776	198.436	58.879	-77.053
2010	1,122.258	985.911	559.439	426.472	1,234.544	124.897	205.811	430.497	204.363	59.866	-112.286
2011	1,194.783	1,044.569	601.949	442.620	1,218.524	131.804	211.021	424.289	209.783	61.262	-23.741
2012	1,233.394	1,082.381	627.797	454.584	1,233.138	135.719	214.746	430.433	215.174	60.375	0.256
2013	1,264.668	1,111.671	646.304	465.367	1,263.544	141.819	220.474	438.925	227.687	60.993	1.124
2014	1,313.906	1,149.905	667.562	482.343	1,296.940	147.106	227.508	451.507	239.752	60.528	16.966
2015	1,364.857	1,199.969	698.804	501.165	1,335.789	152.984	232.991	469.662	252.202	64.512	29.068
2016	1,426.748	1,256.473	732.183	524.290	1,390.374	162.512	240.702	486.859	267.676	68.118	36.374
2017	1,486.925	1,316.652	767.171	549.481	1,443.273	169.547	250.586	506.893	277.930	71.558	43.652
2018	1,557.224	1,373.845	801.253	572.592	1,491.601	176.417	260.284	521.488	284.062	78.498	65.623
2019	1,615.820	1,425.477	827.281	598.196	1,562.647	187.246	273.209	548.693	296.903	84.410	53.173
2020	1,569.061	1,382.579	774.482	608.097	1,716.615	209.396	284.254	599.982	304.861	93.220	-147.554
2021	1,711.747	1,511.471	877.781	633.690	1,845.999	227.167	294.422	610.940	329.993	93.368	-134.252
2022	1,820.753	1,614.069	948.262	665.807	1,922.078	236.866	306.715	618.681	355.568	101.603	-101.325

Change on the previous year

	in %										in EUR bn.
2005	1.2	1.4	2.6	-0.1	1.2	4.1	0.0	0.4	2.4	4.7	-0.523
2006	4.4	4.7	7.7	1.0	0.7	4.8	0.5	-0.8	2.5	8.0	36.530
2007	5.0	5.0	8.9	-0.2	0.5	4.4	0.5	-1.7	3.7	-1.3	45.950
2008	2.9	2.7	3.2	2.0	3.8	7.3	2.6	0.8	4.1	11.7	-9.484
2009	-1.9	-2.8	-5.3	0.7	4.7	7.4	4.7	5.3	5.9	9.9	-74.090
2010	1.9	1.3	0.4	2.6	4.7	6.3	2.8	0.9	3.0	1.7	-35.233
2011	6.5	5.9	7.6	3.8	-1.3	5.5	2.5	-1.4	2.7	2.3	88.545
2012	3.2	3.6	4.3	2.7	1.2	3.0	1.8	1.4	2.6	-1.4	23.997
2013	2.5	2.7	2.9	2.4	2.5	4.5	2.7	2.0	5.8	1.0	0.868
2014	3.9	3.4	3.3	3.6	2.6	3.7	3.2	2.9	5.3	-0.8	15.842
2015	3.9	4.4	4.7	3.9	3.0	4.0	2.4	4.0	5.2	6.6	12.102
2016	4.5	4.7	4.8	4.6	4.1	6.2	3.3	3.7	6.1	5.6	7.306
2017	4.2	4.8	4.8	4.8	3.8	4.3	4.1	4.1	3.8	5.1	7.278
2018	4.7	4.3	4.4	4.2	3.3	4.1	3.9	2.9	2.2	9.7	21.971
2019	3.8	3.8	3.2	4.5	4.8	6.1	5.0	5.2	4.5	7.5	-12.450
2020	-2.9	-3.0	-6.4	1.7	9.9	11.8	4.0	9.3	2.7	10.4	-200.727
2021	9.1	9.3	13.3	4.2	7.5	8.5	3.6	1.8	8.2	0.2	13.302
2022	6.4	6.8	8.0	5.1	4.1	4.3	4.2	1.3	7.8	8.8	32.927

in % of GDP

2005	43.5	38.8	21.2	17.5	46.8	4.1	8.1	18.0	7.4	2.0	-3.3
2006	43.6	38.9	22.0	17.0	45.2	4.1	7.8	17.2	7.3	2.0	-1.7
2007	43.7	39.0	22.8	16.2	43.4	4.1	7.5	16.1	7.2	1.9	0.3
2008	44.1	39.3	23.1	16.2	44.2	4.3	7.5	15.9	7.4	2.1	-0.1
2009	45.0	39.8	22.8	17.0	48.2	4.8	8.2	17.4	8.1	2.4	-3.2
2010	43.8	38.4	21.8	16.6	48.1	4.9	8.0	16.8	8.0	2.3	-4.4
2011	44.4	38.8	22.3	16.4	45.2	4.9	7.8	15.8	7.8	2.3	-0.9
2012	44.9	39.4	22.9	16.6	44.9	4.9	7.8	15.7	7.8	2.2	0.0
2013	45.0	39.5	23.0	16.6	44.9	5.0	7.8	15.6	8.1	2.2	0.0
2014	44.9	39.3	22.8	16.5	44.3	5.0	7.8	15.4	8.2	2.1	0.6
2015	45.1	39.7	23.1	16.6	44.1	5.1	7.7	15.5	8.3	2.1	1.0
2016	45.5	40.1	23.4	16.7	44.4	5.2	7.7	15.5	8.5	2.2	1.2
2017	45.5	40.3	23.5	16.8	44.2	5.2	7.7	15.5	8.5	2.2	1.3
2018	46.3	40.8	23.8	17.0	44.3	5.2	7.7	15.5	8.4	2.3	1.9
2019	46.5	41.0	23.8	17.2	45.0	5.4	7.9	15.8	8.5	2.4	1.5
2020	46.1	40.6	22.7	17.9	50.4	6.1	8.3	17.6	9.0	2.7	-4.3
2021	47.5	42.0	24.4	17.6	51.3	6.3	8.2	17.0	9.2	2.6	-3.7
2022	47.1	41.7	24.5	17.2	49.7	6.1	7.9	16.0	9.2	2.6	-2.6

Table 7

**National account
2022
EUR bn.**

Account	Transactions and aggregates, resources and uses, balancing items	Total economy	Non financial	Financial	General government	Households and non-profit inst. serving households	Rest of the world
		S.1	Corporations		S.13	S.14 / S.15	S.2
			S.11	S.12			
Resources							
Uses							
0 Goods and services account							
P.1	Output	7,501.909	-	-	-	-	-
D.21	Taxes on products	391.960	-	-	-	-	-
P.7	Imports of goods and services	1,867.062	-	-	-	-	-
P.2	Intermediate consumption	4,003.414	-	-	-	-	-
D.31	Subsidies on products	23.405	-	-	-	-	-
P.3	Final consumption expenditure	2,827.341	-	-	-	-	-
P.5g	Gross capital formation	960.181	-	-	-	-	-
P.6	Exports of goods and services	1,946.590	-	-	-	-	-
Uses	Resources						
I Production account							
P.1	Output	7,501.909	5,433.907	283.797	635.852	1,148.353	-
	including: FISIM 1)	77.302	-	77.302	-	-	-
P.2	Intermediate consumption	4,003.414	3,182.254	162.691	236.866	421.603	-
	including: FISIM 1)	51.435	23.179	1.967	1.871	24.418	-
B.1g	Gross value added	3,498.495	2,251.653	121.106	398.986	726.750	-79.528
P.51c	Consumption of fixed capital	792.715	436.760	15.980	100.316	239.659	-
B.1n	Net value added 2)	2,705.780	1,814.893	105.126	298.670	487.091	-79.528
II.1.1 Generation of income account							
B.1n	Net value added	2,705.780	1,814.893	105.126	298.670	487.091	-79.528
D.39	Other subsidies on production	54.082	44.702	0.004	0.143	9.233	-
D.1	Compensation of employees	2,025.303	1,388.017	76.928	306.715	253.643	18.286
D.29	Other taxes on production	38.571	22.622	5.570	0.320	10.059	-
B.2/3n	Operating surplus, net/mixed income, net	695.988	448.956	22.632	-8.222	232.622	-97.814
II.1.2 Allocation of primary income account							
B.2/3n	Operating surplus, net/mixed income, net	695.988	448.956	22.632	-8.222	232.622	-97.814
D.1	Compensation of employees	2,029.760	-	-	-	2,029.760	13.829
D.2	Taxes on production and imports, receivable	420.511	-	-	420.511	-	10.020
D.21	Taxes on products	385.316	-	-	385.316	-	6.644
D.211	Value added type taxes (VAT)	287.508	-	-	287.508	-	-
D.212	Taxes and duties on imports excl. VAT	24.035	-	-	24.035	-	6.646
D.214	Taxes on products excl. VAT and import taxes	73.773	-	-	73.773	-	-0.002
D.29	Other taxes on production	35.195	-	-	35.195	-	3.376
D.4	Property income	842.974	189.626	239.277	16.569	397.502	100.461
D.41	Interest 3)	200.684	36.385	131.326	6.625	26.348	42.110
	memorandum item: total interest before FISIM allocation	225.764	29.004	182.153	5.229	9.378	42.078
D.42	Distributed income of corporations	464.567	103.354	54.953	7.147	299.113	47.974
D.43	Reinvested earnings on foreign direct investment	53.746	45.614	8.132	0.000	0.000	3.255
D.44	Other investment income	119.292	4.256	44.866	1.427	68.743	7.122
D.45	Rents	4.685	0.017	-	1.370	3.298	-
D.3	Subsidies, payable	72.752	-	-	72.752	-	4.735
D.31	Subsidies on products	23.401	-	-	23.401	-	0.004
D.39	Other subsidies on production	49.351	-	-	49.351	-	4.731
D.4	Property income	710.256	418.583	245.303	26.148	20.222	233.179
D.41	Interest 3)	175.119	22.604	108.530	26.148	17.837	67.675
	memorandum item: total interest before FISIM allocation	195.658	38.402	84.022	26.623	46.611	72.184
D.42	Distributed income of corporations	411.354	388.171	23.183	-	-	101.187
D.43	Reinvested earnings on foreign direct investment	3.255	5.508	-2.253	-	-	53.746
D.44	Other investment income	115.843	0.000	115.843	-	-	10.571
D.45	Rents	4.685	2.300	-	-	2.385	-
B.5n	Primary income	3,206.225	219.999	16.606	329.958	2,639.662	-211.418

1) Financial intermediation services indirectly measured. – 2) Concerning rest of the world: imports minus exports of goods and services to/from rest of the world.
– 3) Interest after FISIM adjustment.

Table 7
National account
2022
EUR bn.

Account		Transactions and aggregates, resources and uses, balancing items	Total economy	Non financial	Financial	General government	Households and non- profit inst. serving households	Rest of the world		
Uses	Resour- ces								Corporations	
									S.1	S.11
II.1.2.1 Entrepreneurial income account										
	B.2n	Operating surplus, net	488.451	448.956	22.632	-8.222	25.085	-97.814		
	B.3n	Mixed income, net	207.537	-	-	-	207.537	-		
	D.4	Property income	431.330	189.626	239.277	-	2.427	3.255		
	D.41	Interest 3)	170.138	36.385	131.326	-	2.427	-		
		memorandum item: total interest before FISIM allocation	211.191	29.004	182.153	-	0.034	-		
	D.42	Distributed income of corporations	158.307	103.354	54.953	-	-	-		
	D.43	Reinvested earnings on foreign direct investment	53.746	45.614	8.132	-	-	3.255		
	D.44	Other investment income	49.122	4.256	44.866	-	-	-		
	D.45	Rents	0.017	0.017	-	-	-	-		
	D.4	Property income	266.087	24.904	224.373	-	16.810	-		
	D.41	Interest 3)	145.559	22.604	108.530	-	14.425	-		
		memorandum item: total interest before FISIM allocation	158.148	38.402	84.022	-	35.724	-		
	D.44	Other investment income	115.843	-	115.843	-	-	-		
	D.45	Rents	4.685	2.300	-	-	2.385	-		
	B.4n	Entrepreneurial income	861.231	613.678	37.536	-8.222	218.239	-94.559		
II.1.2.2 Allocation of other primary income account										
	B.4n	Entrepreneurial income	861.231	613.678	37.536	-8.222	218.239	-94.559		
	D.1	Compensation of employees	2,029.760	-	-	-	2,029.760	13.829		
	D.2	Taxes on production and imports, receivable	420.511	-	-	420.511	-	10.020		
	D.4	Property income	411.644	-	-	16.569	395.075	97.206		
	D.41	Interest 3)	30.546	-	-	6.625	23.921	42.110		
		memorandum item: total interest before FISIM allocation	14.573	-	-	5.229	9.344	42.078		
	D.42	Distributed income of corporations	306.260	-	-	7.147	299.113	47.974		
	D.44	Other investment income	70.170	-	-	1.427	68.743	7.122		
	D.45	Rents	4.668	-	-	1.370	3.298	-		
	D.3	Subsidies, payable	72.752	-	-	72.752	-	4.735		
	D.4	Property income	444.169	393.679	20.930	26.148	3.412	233.179		
	D.41	Interest 3)	29.560	-	-	26.148	3.412	67.675		
		memorandum item: total interest before FISIM allocation	37.510	-	-	26.623	10.887	72.184		
	D.42	Distributed income of corporations	411.354	388.171	23.183	-	-	101.187		
	D.43	Reinvested earnings on foreign direct investment	3.255	5.508	-2.253	-	-	53.746		
	D.44	Other investment income	-	-	-	-	-	10.571		
	D.45	Rents	-	-	-	-	-	-		
	B.5n	Primary income	3,206.225	219.999	16.606	329.958	2,639.662	-211.418		

3) Interest after FISIM adjustment

Table 7
National account
2022
EUR bn.

Account		Transactions and aggregates, resources and uses, balancing items	Total economy	Non financial	Financial	General government	Households and non- profit inst. serving households	Rest of the world		
Uses	Resour- ces								Corporations	
									S.1	S.11
II.2 Secondary distribution of income account										
B.5n	Primary income		3,206.225	219.999	16.606	329.958	2,639.662	-211.418		
D.5	Current taxes on income, wealth, etc.		527.751	-	-	527.751	-	0.595		
D.51	Taxes on income		512.166	-	-	512.166	-	0.595		
D.59	Other current taxes		15.585	-	-	15.585	-	-		
D.61	Net social contributions		809.162	20.964	121.508	665.807	0.883	4.520		
D.611	Employers' actual social contributions		313.181	19.306	27.850	266.025	-	2.500		
D.612	Employers' imputed social contributions		46.446	1.658	0.562	43.343	0.883	-		
D.613	Households' actual social contributions		422.832	-	66.393	356.439	-	2.020		
D.614	Households' social contribution supplements		34.496	-	34.496	-	-	-		
D.61SC	Social insurance scheme service charges		7.793	-	7.793	-	-	-		
D.62	Social benefits other than social transfers in kind		685.538	-	-	-	685.538	8.601		
D.621	Social security benefits in cash		422.621	-	-	-	422.621	8.212		
D.622	Other social insurance benefits		160.809	-	-	-	160.809	0.225		
D.623	Social assistance benefits in cash		102.108	-	-	-	102.108	0.164		
D.7	Other current transfers		363.676	17.801	173.515	27.991	144.369	131.279		
D.71	Net non-life insurance premiums		143.377	-	143.377	-	-	20.201		
D.72	Non-life insurance claims		116.919	13.880	27.737	0.381	74.921	43.800		
D.73	Current transfers within general government		-	-	-	-	-	-		
D.74	Current international cooperation		3.520	-	-	3.520	-	14.732		
D.75	Miscellaneous current transfers		99.860	3.921	2.401	24.090	69.448	21.715		
D.76	VAT and GNI – based EU own resources		-	-	-	-	-	30.831		
D.5	Current taxes on income, wealth, etc.		514.120	109.368	13.079	-	391.673	14.226		
D.51	Taxes on income		498.535	109.368	13.079	-	376.088	14.226		
D.59	Other current taxes		15.585	-	-	-	15.585	-		
D.61	Net social contributions		809.072	-	-	-	809.072	4.610		
D.611	Employers' actual social contributions		313.302	-	-	-	313.302	2.379		
D.612	Employers' imputed social contributions		46.446	-	-	-	46.446	-		
D.613	Households' actual social contributions		422.621	-	-	-	422.621	2.231		
D.614	Households' social contribution supplements		34.496	-	-	-	34.496	-		
D.61SC	Social insurance scheme service charges		7.793	-	-	-	7.793	-		
D.62	Social benefits other than social transfers in kind		693.502	16.428	57.510	618.681	0.883	0.637		
D.621	Social security benefits in cash		430.833	-	-	430.833	-	-		
D.622	Other social insurance benefits		160.397	16.428	57.510	85.576	0.883	0.637		
D.623	Social assistance benefits in cash		102.272	-	-	102.272	-	-		
D.7	Other current transfers		424.843	42.269	174.587	113.372	94.615	70.112		
D.71	Net non-life insurance premiums		120.080	16.739	27.737	0.381	75.223	43.498		
D.72	Non-life insurance claims		143.377	-	143.377	-	-	17.342		
D.73	Current transfers within general government		-	-	-	-	-	-		
D.74	Current international cooperation		14.732	-	-	14.732	-	3.520		
D.75	Miscellaneous current transfers		115.823	25.530	3.473	67.428	19.392	5.752		
D.76	VAT and GNI – based EU own resources		30.831	-	-	30.831	-	-		
B.6n	Disposable income, net		3,150.815	90.699	66.453	819.454	2,174.209	-156.008		

Table 7
National account
2022
EUR bn.

Account	Transactions and aggregates, resources and uses, balancing items	Total economy	Non financial	Financial	General government	Households and non- profit inst. serving households	Rest of the world					
			Corporations									
		S.1	S.11	S.12	S.13	S.14 / S.15	S.2					
<table border="1"> <tr> <td>Uses</td> <td>Resour- ces</td> </tr> </table>		Uses	Resour- ces									
Uses	Resour- ces											
II.4 Use of disposable income account												
	B.6n	Disposable income, net	3 150.815	90.699	66.453	819.454	2 174.209	- 156.008				
	D.8	Adjustment for the change in pension entitlements	58.976	-	-	-	58.976	-				
D.8		Adjustment for the change in pension entitlements	58.976	4.252	54.724	-	-	-				
P.3		Final consumption expenditure including: FISIM 1)	2 827.341	-	-	848.404	1 978.937	-				
			23.969	-	-	1.871	22.098	-				
P.31		Individual consumption expenditure	2 519.255	-	-	540.318	1 978.937	-				
P.32		Collective consumption expenditure	308.086	-	-	308.086	-	-				
B.8n		Net saving	323.474	86.447	11.729	- 28.950	254.248	- 156.008				
<table border="1"> <tr> <td colspan="2">Changes in</td> </tr> <tr> <td>assets</td> <td>liabilities</td> </tr> </table>		Changes in		assets	liabilities							
Changes in												
assets	liabilities											
III.1.1 Changes in net worth due to saving and capital transfer account												
	B.8n	Net saving	323.474	86.447	11.729	- 28.950	254.248	- 156.008				
	D.9r	Capital transfers	112.394	71.326	1.581	18.965	20.522	19.800				
	D.91r	Capital taxes	9.226	-	-	9.226	-	-				
	D.92r	Investment grants	50.014	40.207	-	3.478	6.329	9.448				
	D.99r	Other capital transfers	53.154	31.119	1.581	6.261	14.193	10.352				
D.9p		Capital transfers	125.166	1.080	17.076	91.353	15.657	7.028				
D.91p		Capital taxes	9.226	-	-	-	9.226	-				
D.92p		Investment grants	55.984	-	-	55.984	-	3.478				
D.99p		Other capital transfers	59.956	1.080	17.076	35.369	6.431	3.550				
B.10.1n		Changes in net worth due to saving and capital transfers	310.702	156.693	- 3.766	- 101.338	259.113	- 143.236				
III.1.2 Acquisition of non-financial assets account												
	B.10.1n	Changes in net worth due to saving and capital transfers	310.702	156.693	- 3.766	- 101.338	259.113	- 143.236				
	P.51c	Consumption of fixed capital	792.715	436.760	15.980	100.316	239.659	-				
P.5g		Gross capital formation	960.181	554.013	15.403	101.603	289.162	-				
P.51g		Gross fixed capital formation	872.285	479.850	15.403	101.406	275.626	-				
P.52		Changes in inventories	82.483	74.163	-	0.197	8.123	-				
P.53		Acquisitions less disposals of valuables	5.413	-	-	-	5.413	-				
NP		Acquisitions less disposals of non-produced assets	10.749	1.469	9.770	- 1.300	0.810	- 10.749				
B.9		Net lending (+)/ Net borrowing (-)	132.487	37.971	- 12.959	- 101.325	208.800	- 132.487				

1) Financial intermediation services indirectly measured.

Important terms of National Accounts

Consumption of fixed capital

decline in value of fixed assets owned, as a result of normal wear and tear and obsolescence

Employees

persons (manual workers, non-manual workers, public servants, judges, soldiers, social service workers, trainees, interns or volunteers) who are employed or engaged in an employment relationship, i.e. who work for an employer in a dependent employment relationship and receive payment for their main job on a contractual basis (including home workers and marginal employment)

Compensation of employees

wages and salaries including employers' social contributions

Ratio of earned income

compensation of employees per employee in percent of net national income (factor costs) per person in employment

Labour productivity

price-adjusted gross domestic product (total economy) resp. price-adjusted gross value added (industry) per person in employment respectively per hour worked

Total hours worked

actual hours worked by all persons in employment resp. employees

Gross fixed capital formation in machinery and equipment

machinery and equipment (including weapons systems), operating and office equipment, vehicles and similar equipment not permanently fixed to buildings

Balance of exports and imports

balance of exports and imports of goods and services

as Germany traditionally exports more than it imports, the balance is usually positive (export surplus)

Gross fixed capital formation in construction

dwellings and other buildings and structures (building and underground) as well as buildings with fixed installations like lifts, heating, ventilation and air conditioning systems, gardening facilities and fencing

Gross fixed capital formation (GFCF)

equipment (machinery and equipment including weapon systems, transport equipment), construction (dwellings, other buildings and structures) and other products (mainly consisting of research and development, software and databases)

Gross domestic product (GDP)

value of the output generated in Germany in a specific period (quarter, year)

Gross capital formation

gross fixed capital formation (machinery and equipment, construction, other products) and changes in inventories including acquisitions less disposals of valuables

Wages and salaries

all wages and salaries, including income tax and employees' social contributions, paid to recipients (manual workers, non-manual workers, civil servants, trainees and similar groups of employees) from their employment or employment relationship

Gross national income

gross domestic product less primary income paid to the rest of the world and including primary income received by domestic economic units from the rest of the world

gross national income is primarily an income indicator.

Gross value added

difference between output and intermediate consumption for each industry; including only the value added in the production process

gross value added is measured at basic prices, i.e. excluding taxes payable on products (taxes on products), but including subsidies on products received. In the transition from gross value added (at basic prices) to gross domestic product (at market prices), net taxes on products (taxes on products less subsidies on products) must be added globally

Deficit ratio → Net lending (+) / net borrowing (–) of general government

negative net lending (+) / net borrowing (–) of general government in percent of nominal gross domestic product (positive: surplus ratio)

deficit ratio may not exceed limit of 3% following Maastricht Treaty to avoid excessive government deficits

Deflator → Price index, implicit**Inhabitants**

all persons (Germans and foreigners), who have their permanent residence in the economic territory (Germany). Members of foreign missions and military forces are not included in the inhabitants

Unemployed persons

all persons, who are not employed, but who are available for work and actively searching for work (Definition by International Labour Organization, ILO)

Unemployment ratio

unemployed persons as % of economically active population

Economically active population

unemployed persons and persons in employment (national concept)

Persons in employment

all persons, who have an activity as employees, as self-employed or family workers, aimed at economic profit, independent of the volume of this activity

depending on the question asked, the persons in employment are presented according to the national concept (residence concept) or the domestic concept (working place concept)

Exports

all sales of goods and services to economic units which have their permanent residence outside Germany

Export surplus → Balance of exports and imports**Net lending/net borrowing of general government**

revenue less expenditure of government (central government, state government, local government, social security funds)

if expenditure is higher than revenue in a period, the net lending/borrowing is negative (government deficit). With a positive net lending/borrowing there is a government surplus

FISIM

financial intermediation services indirectly measured

this includes the model-based indirect compensation of the financial institutions from the lending and investment activities, which they obtain in addition to the directly generated volume of sales (e.g. account services or safe deposit fees)

Taxes on products

all taxes and similar levies payable per value or quantity unit of a traded good or service

they include non-deductible Value added tax (VAT), taxes and duties on imports excluding VAT (including duties and levies amounts for imported products) and taxes on products except VAT and import taxes (consumption taxes, entertainment taxes, insurance taxes, etc.)

Subsidies on products

all subsidies which are paid per value or quantity unit of a produced or imported good or service, for example grants for public transport, grants for agricultural and animal products

Imports

all payments of goods and services from economic units which have their permanent residence outside Germany

Domestic concept

also called working place concept, because it measures all economic services produced in an economic area, independent of who has produced them (→ gross domestic product)

National concept

also called residence concept, because it measures the economic output of all domestic economic units, independent of where it was produced (→ gross national income)

Chain linked index

temporal linking (multiplication) of sub-indices, which refer to the previous year and therefore have an annually changing weighting scheme

for presentation purposes, the chain linked index is related to a specific reference year (e.g. year 2015 = 100), but this should not be confused with the previous price base year (for fixed price calculation)

Actual final consumption

consumer goods those are available for use in households, NPISHs or general government

Final consumption expenditure

final consumption expenditure of households, NPISHs or general government for consumer goods

Household final consumption expenditure

goods and services of domestic households for consumption

in addition to actual purchases, which include, between others, payments for household services, it also includes certain imputed purchases, such as consumption by entrepreneurs and the value of owner-occupied housing

Final consumption expenditure of NPISHs

consumption by NPISHs, i.e. the value of the goods produced by them, less capital formation and sales, and, where relevant, expenditure on goods provided to households for their consumption as social transfers in kind

Government final consumption expenditure

value of goods produced by government itself, less capital formation and sales, and expenditure on goods provided to households for consumption as social transfers in kind

Unit labour costs

compensation of employees per employee or per hour worked in relation to labour productivity per person in employment or per hour worked

Wage ratio (adjusted)

ratio of earned income multiplied with the employee ratio (employees in % of persons in employment) in a fixed basic year, here 1991

Wage ratio (unadjusted)

compensation of employees in percent of net national income (factor costs)

Net wages and salaries

wages and salaries received by residents, excluding employees' income tax and social contributions

Net national income → net national income (factor costs)**Net value added**

gross value added less consumption of fixed capital

Acquisitions less disposals of valuables

purchases less sales of gold bars and coins of bullion, jewellery, precious stones, art objects and antiquities for the purpose of value retention

acquisitions less disposals of valuables are published together with changes in inventories

Price adjustment

adjustment of price effects

the price adjustment is based on an annually changing price basis (previous year's price basis), i.e. the results are expressed in prices of the current previous year (e.g. results for the year 2018 in prices of 2017)

Price index, implicit

data at current prices calculated as index 2015 = 100 divided by price-adjusted data (chain linked index 2015 = 100)

Private consumption expenditure of households and NPISHs

households final consumption expenditure and final consumption expenditure of NPISHs

Taxes on production and imports

taxes on products (e.g. value added type taxes (VAT), taxes and duties on imports excluding VAT, insurance taxes) and other taxes on production (e.g. taxes on property)

Output

value of sales of goods and services produced by the owner to other economic units (domestic and foreign), excluding taxes on products, including goods produced but not yet sold and assets produced by the owner (enterprise)

The output of the so-called "non-market producers" from the sectors of government and NPISHs, whose services are not sold but provided to the general public primarily for no special compensation, is determined instead by adding the cost items (e.g. compensation of employees, intermediate consumption, consumption of fixed capital)

Productivity → labour productivity**Other products**

intellectual property products (research and development, computer software and databases, entertainment, literary or artistic originals, mineral exploration and evaluation) and cultivated biological resources (cultivated assets)

Saving of households

non-consumed part of the disposable income of households (expenditure concept) excluding the adjustment for the change in pension entitlements

Saving ratio of households

saving as a percentage of the disposable income of households (including the adjustment for the change in pension entitlements)

Terms of Trade

development of export prices in relation to the development of import prices

Rest of the world

the region outside the relevant economic territory

In national accounts, this is not referred to as foreign countries, but as the "rest of the world"

Property and entrepreneurial income

together with the compensation of employees forms the net national income

the starting point for the calculation of property and entrepreneurial income is the net operating surplus, including the mixed income of all economic units, calculated as the balance in the statement of income. By adding the balance of property income received from foreign countries less the property income paid to foreign countries, you obtain the property and entrepreneurial income

Disposable income of households

income accruing to households and which they can use for consumption and saving

Net national income (factor costs)

includes compensation of employees and property and entrepreneurial income received by residents and is also called net national income at factor costs

Intermediate consumption

value of goods and services that domestic economic units procured from other (domestic and foreign) economic units and consumed in the period under review in the production process, e.g. raw materials, supplies, other intermediate products, regular repairs, transport costs, postal charges, lawyers' fees, commercial rentals, etc.

Changes in inventories

are calculated in the annual accounts on the basis of stock figures for inventories as the difference between starting and ending inventories

changes in inventories are published together with the acquisitions less disposals of valuables

Economic growth

change in price-adjusted gross domestic product



Monitoring economic performance, quality of life and sustainability

Joint Report as requested by the
Franco-German Ministerial Council

December 2010

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PREFACE

1. The Franco-German Ministerial Council decided on February 4, 2010 to ask the French Conseil d'Analyse Économique (CAE) and the German Council of Economic Experts (GCEE) to follow-up on the outcome of the "Commission on the Measurement of Economic Performance and Social Progress" (Stiglitz-Sen-Fitoussi Commission, or SSFC).

The CAE and GCEE have fulfilled this request by preparing a report on

„Monitoring economic performance, quality of life and sustainability“.

It discusses how comprehensiveness and accuracy of an indicator set might be traded off optimally with parsimony and cost to provide a reliable basis for regular, timely and digestible reporting on three key issues regarding economic performance, quality of life and sustainability.

2. As the world is emerging from its worst economic crisis of the last six decades, there is a broad consensus among policy makers and the general public that this should be a moment of pause and sincere reflection. From the vantage point of economics and statistics, three intimately related key questions should form the focus of such considerations: First, how can we improve our monitoring of economic performance in order to allow policy makers to gauge the current state of affairs and to react timely and appropriately when crises emerge? Second, how can we broaden our perspective from its current focus on economic performance to an assessment of the quality of life more generally, in order to appreciate what really counts for human welfare? And third, how can we design warning signals that alert us whenever the current manner of organizing our lives endangers sustainability, in order to correct our course of action for the sake of our own future and that of generations to come?

The first and arguably most important conclusion of our study is that a single-indicator approach to measuring human progress is inherently insufficient. Complexity of life and the demands on statistical reporting are too diverse to allow a meaningful condensation of the current state of affairs into a single comprehensive indicator. Instead, we suggest that comprehensive statistical reporting should entail a dashboard of indicators. The dashboard we propose is meant to be a starting point for discussion. It is intended to be rich enough to facilitate a sensible discussion of the relevant facets of human welfare, but it is also not overwhelmingly extensive. Moreover, it provides a balanced representation of the three areas addressed by the key questions, economic performance, quality of life and sustainability. This approach acknowledges that monitoring material well-being is an indispensable prerequisite for sensible economic policy, that life is about more than material well-being, but that human progress in non-material aspects is quite difficult to capture, and that it is wise to take a long-term perspective by outlining the consequences of unmodified human behavior.

3. The two involved institutions prepared this report with the following division of labour: The CAE took the lead in preparing Chapter II and section 2 of Chapter IV, while the GCEE took the lead in drafting Chapter III and section 3 of Chapter IV. Sections 1, 4 and 5 of Chapter IV are a joint product. Chapter I constitutes an introduction and summary of the report.

4. The CAE would like to thank Professor Christian Saint-Etienne for having kindly agreed to be the coordinator for the French Council.

The CAE is also grateful to Philippe Cunéo and Claire Plateau from INSEE for their comments and contributions to this report. The whole staff of the Conseil d'Analyse Économique has helped by providing research and logistic support and must be thanked, especially Christine Carl for editing the French version and Agnès Mouze for documentation.

French contributions owe a lot to the work of CAE's scientific advisers, Associate Professor Jézabel Couppey-Soubeyran, Professor Jérôme Glachant, Professor Lionel Ragot, Professor Stéphane Saussier, Professor Thomas Weitzenblum and Associate Professor Anne Yvrande-Billon. They must be thanked for it.

The General-Secretary Pierre Joly can be praised for his contributions and for coordinating this joint report on the French side.

5. The GCEE would like to express his profound gratitude to Professor Dr. Christoph M. Schmidt. His intense efforts as the main author and coordinator on the German side helped immensely in producing the report.

The GCEE would also like to thank staff from the German Statistical Office, specifically from the national and environmental accounts units, for providing helpful comments. As usual the members of the branch that work with the GCEE on a daily basis have helped prepare this report. We would like to thank Anita Demir, Diplom-Volkswirt Wolfgang Glöckler, Diplom-Volkswirtin Birgit Hein, Christoph Hesse, Klaus-Peter Klein, Uwe Krüger, Sabrina Mäncher, Volker Schmitt and Hans-Jürgen Schwab for their reliable and valuable input.

Last but not least, the GCEE would like to express his gratitude for the tireless efforts of its staff without which the German contribution to the report would not have been possible. Therefore, the GCEE specifically thanks Diplom-Volkswirtin and Diplom-Wirtschaftssinologin Ulrike Bechmann, Hasan Doluca, M.S., Dr. Malte Hübner, Dr. Anabell Kohlmeier, Dr. Heiko Peters, Dr. Stefan Ried, Diplom-Volkswirt Dominik Rumpf, Dr. Christoph Swonke, Dr. Marco Wagner and Dr. Benjamin Weigert. Special thanks go to Dr. Ulrich Klüh, whose input as Secretary-General until July 31 contributed considerably in preparing this report. Thanks also go to Dr. Jens Clausen, who as Secretary-General from August 1 on contributed to this report by coordinating the work of the staff and providing valuable inputs.

6. All views expressed in this report as well as all remaining errors should only be attributed to the authors mentioned below.

Paris and Wiesbaden on December 6, 2010

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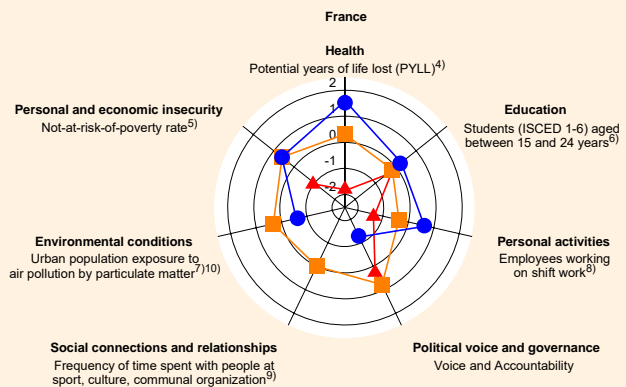
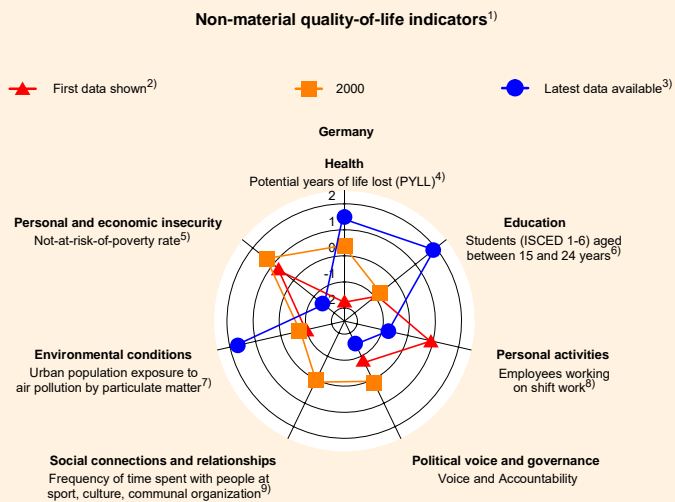
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CHAPTER I

Conceptual Foundations and Guiding Principles

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 3. Principles and obstacles
 4. Key results
 - Economic performance and material well-being
 - Quality of life
 - Sustainability
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Chart 3



1) Own calculations; values are not comparable across countries. Average = 0; value higher than 0 implies better conditions and vice versa. – 2) Health: 1991, Personal activities: 1992, Political voice and governance: 1996, Education: Germany: 1992, France: 1993, Environmental conditions: Germany: 1999, France: 2001, Personal and economic insecurity: Germany: 1992, France: 1995. – 3) Health: 2006, Education and Personal activities: 2009, Political voice and governance and Environmental conditions: 2008, Personal and economic insecurity: Germany: 2009, France: 2008. – 4) PYLL is a summary measure of premature mortality which provides an explicit way of weighting deaths occurring at younger ages, which are, a priori, preventable. In relation to 100,000 population, calculated by the OECD Secretariat based on age-specific death statistics provided by the World Health Organization. – 5) One minus share of persons with an equalised disposable income below the risk-of-poverty threshold, which is set at 60 % of the national median equalised disposable income after social transfers. – 6) In relation to the population in the same age group. – 7) The indicator shows the population weighted annual mean concentration of particulate matter at urban background stations in agglomerations. – 8) As a percentage of total employees. – 9) Only data available: 1999. – 10) For 2000: 2001 data.

Sources for calculations: EU, OECD, SOEP, The World Bank, World Values Survey

Appendix

Chart 5

Dashboard for Monitoring Economic Performance, Quality of Life and Sustainability

Economic Performance (A)	Quality of Life (B)	Sustainability (C)
GDP per capita	Health: Potential years of life lost	Private sector net fixed capital formation (% of GDP)
GDP per hours worked	Education: Students (ISCED 1-6) aged between 15 and 24 years	R&D investment (% of GDP)
Employment rate (15 - 64 age group)	Personal activities: Employees working on shift work	Cyclically adjusted fiscal balance (% of GDP)
Net national income per capita	Political voice and governance: Voice and Accountability	Fiscal sustainability gap S2
Final consumption expenditure per capita (including government consumption)	Social connections and relationships: Frequency of time spent with people at sport, culture, communal organization	Total private credit to GDP gap
Distribution measure of net income per consumption unit (income quintile share ratio (S80/S20); internationally harmonized)	Environmental conditions: Urban population exposure to air pollution by particulate matter	Real equity price gap
	Personal and economic insecurity: Not-at-risk-of-poverty rate	Real property price gap
		Level of greenhouse gas emissions
		Greenhouse gas emissions per capita
		Resource productivity (GDP relative to non-renewable Domestic Material Input, DMI)
		Resource consumption (non-renewable Domestic Material Consumption - DMC, per capita)
		Biodiversity (preliminary indicator: bird index)



Beyond GDP

MEASURING WHAT COUNTS
FOR ECONOMIC
AND SOCIAL PERFORMANCE

Joseph E. **STIGLITZ**, Jean-Paul **FITOUSSI**
and Martine **DURAND**

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Executive Summary

The High-Level Expert Group on the Measurement of Economic Performance and Social Progress (HLEG) builds on the analyses and recommendations of the 2009 Commission on the Measurement of Economic Performance and Social Progress (the “Stiglitz-Sen-Fitoussi” Commission, SSF) in highlighting the role of well-being metrics in policy and encouraging a more active dialogue between economic theory and statistical practice. The report makes explicit the often-implicit assumptions hidden in statistical practices and their real-world consequences. Its central message is that what we measure affects what we do. If we measure the wrong thing, we will do the wrong thing. If we don’t measure something, it becomes neglected, as if the problem didn’t exist.

There is no simple way of representing every aspect of well-being in a single number in the way GDP describes market economic output. This has led to GDP being used as a proxy for both economic welfare (i.e. people’s command over commodities), and general welfare (which also depends on people’s attributes and non-market activities). GDP was not designed for this task. We need to move “Beyond GDP” when assessing a country’s health, and complement GDP with a broader dashboard of indicators that would reflect the distribution of well-being in society and its sustainability across its social, economic and environmental dimensions. The challenge is to make the dashboard small enough to be easily comprehensible, but large enough to summarise what we care about the most.

The 2008 crisis and its aftermath illustrate why a change in perspective is needed. The GDP loss that followed the crisis was not the temporary one-off event predicted by conventional macro-economic models. Its effects have lasted over time, suggesting that the crisis caused the permanent loss of significant amounts of capital; not just machines and structures, but also “hidden capital”, in the form of lower on-the-job training, permanent scars on youths entering the labour market during a recession, and lower trust in an economic system “rigged” to benefit a few.

Different metrics, including better measures of people’s economic insecurity, could have shown that the consequences of the recession were much deeper than GDP statistics indicated, and governments might have responded more strongly to mitigate the negative impacts of the crisis. If, based on GDP, the economy is perceived to be well on the road to recovery, as many governments believed in 2010, one would not take the strong policy measures needed to support people’s living conditions suggested by metrics that inform on whether most of the population still feels in recession. Nor would one take measures to bolster the safety net and social protection in the absence of metrics on the extent of people’s economic insecurity.

These failings in the policy responses to the crisis were compounded by overly focusing on the consequences of public spending in raising government’s liabilities, when this spending could take the form of investment increasing the assets in governments’ and countries’ balance sheets. The same follows when measures of unemployment do not reflect the full extent of a country’s “unused” labour resources. The “Beyond GDP”

agenda is sometimes characterised as “anti-growth”, but this is not the case: the use of a dashboard of indicators reflecting what we value as a society would have led, most likely, to stronger GDP growth than that actually achieved by most countries after 2008.

This book also looks at progress in implementing the recommendations of SSF since 2009, identifying areas that require increased focus by statistical agencies, researchers and policy-makers. The UN Sustainable Development Goals, agreed by the international community in 2015, clearly go far “Beyond GDP”, but their 169 policy targets and more than 200 indicators for “global monitoring” are too many to guide policies. Countries will have to identify their priorities within the broader UN agenda, and upgrade their statistical capacities which, even in developed countries, are insufficient to monitor whether the agreed commitments are being met. The international community should invest in upgrading the statistical capacity of developing countries, especially in areas where country data are needed to assess global phenomena, such as climate change or the world distribution of income.

Inequality in income and wealth has today a central role in policy discussions in ways it did not in 2009. But important progress is still needed in a range of areas, such as measuring what happens at both ends of the income distribution, integrating different data sources, and measuring the joint distribution of income, consumption and wealth at the individual level. When looking at inequality, it is also important to look at differences between groups (“horizontal inequalities”), at inequalities within households and the way resources are shared and managed, which are especially important in the case of wealth. We should also look beyond inequalities in outcomes to inequality of opportunity. Inequality of opportunity is even more unacceptable than inequality of outcomes, but the operational distinction between the two is fuzzy, as we don’t observe all circumstances that shape people’s outcomes and are independent of their efforts. It is also important to pursue efforts to integrate information on economic inequalities within national accounts, to provide metrics of how GDP growth is shared in as timely a fashion as output statistics.

The book also highlights metrics that still lack a solid foundation within official statistics. Subjective well-being measures are critical to assess the non-monetary costs and benefits of public programmes and policies. While much progress has been achieved since 2009 in embedding these measures in large-sample official surveys, such efforts should be maintained to shed light on the many measurement and research issues that are still open. Economic insecurity is a “new” field where much more effort is needed to develop metrics of the shocks affecting people, and of the buffers available to them. The 2008 crisis reduced not just people’s economic security but also their trust, because of the widespread perception of the unfairness in the manner in which the crisis was handled. The loss of trust (both in others and in institutions) is a long-lasting legacy of the crisis, whose effects are contributing to the political upheavals we are witnessing around the world. Finally, the measurement of sustainability in its environmental, economic and social dimensions, and of the resilience of systems to shocks, are priorities for research and statistical practice, requiring the contributions of different disciplines and approaches.

The book provides 12 recommendations for further work in all these areas, which complement those in the Stiglitz, Sen and Fitoussi (2009) report.

While different measures are clearly needed, alone they are not enough. What also matters is to anchor these indicators in the policy process, in ways that survive the vagaries of electoral cycles. This book draws on country-experiences to show how well-being indicators are being used in the different stages in the policy cycle, from identifying priorities for action, to assessing the advantages and disadvantages of different strategies

to achieve a given policy goal, to help allocate the resources needed to implement the selected strategy, to monitor interventions in real time as they are implemented, and to audit the results achieved by policies and programmes to help decide how to change them in the future. Steps taken by several countries in this direction are described in this book. While these experiences are recent, they hold the promise of delivering policies that, by going beyond traditional silos, are more effective in achieving their goals and that could help in restoring people's trust that public policies can deliver what we all care about: an equitable and sustainable society.

An Economy for the Common Good: Building a Balance Sheet for Companies' Impact

[By Christian Felber](#)

More than two thousand years after Aristotle, a growing movement is bridging his division between *oikonomia* - an economy that supports the common good - and *chrematistike* - making money.

The movement for an "Economy for the Common Good," launched in Austria in 2010, has gained the support of 2,200 companies in 50 countries. Most recently, a committee of the European Union overwhelmingly supported a recommendation to incorporate the Economy for the Common Good framework into the EU and member-state legal systems.

The framework is an attempt to overcome the confusion over whether capital is a means, or the goal. In *oikonomia*, money served as nothing more than a means to an end: holistic well-being and the comfort and security it brings. Through *chrematistike*, however, money turned into a goal in and of itself, wrapped up in the ideology of generating profit and growth, much like in capitalism today. Between these two approaches there has always been a wide gap and painfully little room for common ground, since the objectives are so very different.

Full Costs

Measuring economic and business success in terms of financial bottom line alone does not take into account the costs to society incurred in generating profits. For example, costs to the environment to democracy and human dignity — to name just a few. The systematic pursuit of strictly financial profits fosters the narrow, short-term, bottom-line-focused vision that's crippling our market system, leaving it unable to serve companies, workers or consumers as it should - let alone the planet.

The concept of promoting general welfare is embedded in the constitutions of sovereign nations around the world — including the constitution of the United States, where it is stated in the preamble. The pursuit of profit and money purely for money's sake is mentioned nowhere. Yet the contradiction persists and the gap it has created keeps widening.

Clearly it's time to reconcile these two systems, and breath a soul back into economics while re-embedding the economy into our cultural value system in a way that elevates social responsibility and the common good over profit.

With this in mind, a dozen companies in Austria launched, in 2010, an initiative called The Economy For The Common Good (ECG). This idea of a complete and coherent, alternative economic model has since grown into a veritable movement geared toward repurposing economic activity so its fundamental objective is to increase the wellbeing of the population at large as well as the integrity of our planet rather than simply maximizing profits. Since then, it has spread to almost 50 countries and gained the support of 2200 companies and 200 local chapters that work with businesses, governments, universities and civil society.

The movement has recently achieved a first major political success at the European Union level: the EU's Economic and Social Committee has approved an opinion paper requesting that the EU move toward incorporating the ECG into the Union's as well as its member-states' legal frameworks. The paper has the backing of 86% of the members of the Committee.

The centerpiece of the ECG model is the adjustment of success-measurement at every level of the economy bearing in mind the constitutional goal of supporting the common good. In the present system, economic success is measured in relation to means (money) and its accumulation. As monetary indicators, Gross Domestic Product, financial profit and return on

investment provide a one-sided assessment of economic activity. They don't account for the economy's true purpose: the satisfaction of human needs, quality of life and the fulfillment of fundamental values. In other words, promoting common good.

Early adopters

Three innovations aim to rectify this: the Common Good Product, the Common Good Balance Sheet and the Common Good Exam of investment projects.

On the company level, the Common Good Balance Sheet measures how firms fulfill key constitutional values that serve the common good. These include human dignity, solidarity, justice, ecological sustainability and democracy. This new balance sheet measures some 20 common good indicators, including:

- Do products and services satisfy human needs?
- How humane are working conditions?
- How environmentally-friendly production processes?
- How ethical are sales and purchasing policies?
- How are profits distributed?
- Do women and minorities receive equal pay for equal work?
- Are employees involved in core, strategic decision making?

(balance sheet)

So far, 400 European businesses have started using the Common Good Balance Sheet and its grading system which awards credits and demerits depending on each company's activities impact the common good. A number of towns in Spain, Italy and Austria have also decided to become Common Good Municipalities with the support of regional parliaments.

The companies and towns rate their activities according to a list of indicators, and the results are examined by external auditors. Each one can reach a maximum of 1000 points. Up until now the average is around 300, which shows that there is still much room for improvement among companies across the board.

If all companies scored 1000 points, we'd have no poverty and unemployment any more, an excellent environment, gender justice, peace, and a well-working democracy.

These companies are using the balance sheet out of sheer interest, without any incentive - although consumers, investors, skilled workers who look for meaningful employment as well as the media public are paying increasing attention to this new business approach. However, ideally an incentive system would be put in place rewarding good results with tax reliefs, lower tariffs, better loan conditions and priority in public procurement among other things.

Tax Treatment

For example, on the trade front, rather than a blanket trade agreement on a country-by-country or regional basis, the U.S. we could require individual companies seeking to sell goods within its borders to present strong Common Good Balance Sheet results. Failing these, tariffs would be applied, increasing progressively as performance declines.

Companies disrespecting international labor standards — say, through child labor or poor health and safety conditions — or ravaging the environment would be hard hit. So would those engaged in any form of dumping, from wages to taxes.

Ultimately, ethical products and services would become cheaper for consumers than less ethical ones, and only socially responsible businesses could survive. Non-ethical business would find themselves either forced to change or facing insolvency. The Common Good Balance Sheet would become as important as today's financial balance sheet.

Then, perhaps, *chrematistike* capitalism would evolve into a different, stronger system benefiting all. And Aristotle could smile down as economic and business practices move closer to the *oikonomia* he preferred.

[Christian Felber](#) Founder of the The Economy For The Common Good. Author of 15 books, including - Change Everything: Creating an Economy For The Common Good

THE BLOG, 10/18/2016 http://www.huffingtonpost.com/christian-felber/an-economy-for-the-common_b_12537142.html

What is the Economy for the Common Good?

The Economy for the Common Good describes an economic system that is built on values that promote the common good. It is a transformational lever, economically, politically and socially.



The Economy for the Common Good is

...**economically**, a viable, concrete and workable alternative for companies of different sizes and legal structures. The purpose of an organisation and the evaluation of its success are determined according to values that serve the common good.

...**politically**, an engine for legal change. The objective of engagement is a good life for all living beings and for the planet, underpinned by an economic system that serves the common good. Human dignity, global fairness and solidarity, ecological sustainability, social justice and democratic participation are all essential ingredients.

...**socially**, an initiative to raise awareness for changing the system, based on the collective and respectful actions of as many people as possible. The movement gives hope and courage, and seeks mutual enhancement and networking with other alternative initiatives.

It is an **open-minded, participatory and locally growing process** with a global outlook.

<https://www.ecoqood.org/en/vision/>



Aktuelles

▼ Über uns

Mitmachen

▼ Veranstaltungen

GWÖ für zuhause

Pressestimmen

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International Graduate Center Bremen erstellt als erste Hochschule in Deutschland Gemeinwohl-Bilanz

Last update on 18. Dezember 2014 under Allgemein




COMMON GOOD MATRIX 4.1

This version is valid for Common Good Balance Sheets generated in 2013

STAKEHOLDER	VALUE	Human dignity	Cooperation and Solidarity	Ecological Sustainability	Social Justice	Democratic Co-determination and Transparency				
A) Suppliers	A1: Ethical Supply Management Active examination of the risks of purchased goods and services, consideration of the social and ecological aspects of suppliers and service partners					90				
B) Investors	B1: Ethical Financial Management Consideration of social and ecological aspects when choosing financial services; common good-oriented investments and financing					30				
C) Employees, including business owners	C1: Workplace quality and affirmative action Employee-oriented organizational culture and structure, fair employment and payment policies, workplace health and safety, work-life balance, flexible work hours, equal opportunity and diversity	90	C2: Just distribution of labor Reduction of overtime, eliminating unpaid overtime, reduction of total work hours, contribution to the reduction of unemployment	50	C3: Promotion of environmentally friendly behavior of employees Active promotion of sustainable lifestyles of employees (mobility, nutrition), training and awareness-raising activities, sustainable organizational culture	30	C4: Just income distribution Low income disparity within a company, compliance with minimum and maximum wages	60	C5: Corporate democracy and transparency Comprehensive transparency within the company, election of managers by employees, democratic decision-making on fundamental strategic issues, transfer of property to employees	90
D) Customers / Products / Services / Business Partners	D1: Ethical customer relations Ethical business relations with customers, customer orientation and co-determination, joint product development, high quality of service, high product transparency	50	D2: Cooperation with businesses in same field Transfer of know-how, personnel, contracts and interest-free loans to other business in the same field, participation in cooperative marketing activities and crisis management	70	D3: Ecological design of products and services Offering of ecologically superior products/services; awareness raising programmes, consideration of ecological aspects when choosing customer target groups	90	D4: Socially oriented design of products and services Information, products and services for disadvantaged groups, support for value-oriented market structures	30	D5: Raising social and ecological standards Exemplary business behavior, development of higher standards with businesses in the same field, lobbying	30
E) Social Environment: Region, electorate, future generations, civil society, fellow human beings, animals and plants	E1: Value and social impact of products and services Products and services fulfill basic human needs or serve humankind, society or the environment	90	E2: Contribution to the local community Mutual support and cooperation through financial resources, services, products, logistics, time, know-how, knowledge, contacts, influence	40	E3: Reduction of environmental impact Reduction of environmental effects towards a sustainable level, resources, energy, climate, emissions, waste etc.	70	E4: Investing profits for the Common Good Reducing or eliminating dividend payments to extern, payouts to employees, increasing equity, social-ecological investments	60	E5: Social transparency and co-determination, Common good and sustainability reports, participation in decision-making by local stakeholders and NGO's	30
Negative Criteria	Violation of ILO norms (international labor standards) / human rights -200 Products detrimental to human dignity and human rights (e.g. landmines, nuclear power, GMO's) -200 Outsourcing to or cooperation with companies which violate human dignity -150	Hostile takeover -200 Blocking patents -100 Dumping Prices -200		Massive environmental pollution -200 Gross violation of environmental standards -200 Planned obsolescence (short lifespan of products) -100		Unequal pay for women and men -200 Job cuts or moving jobs overseas despite having made a profit -150 Subsidiaries in tax havens -200 Equity yield rate > 10% -200		Non-disclosure of subsidiaries -100 Prohibition of a works council -150 Non-disclosure of payments to lobbyists -200 Excessive income inequality within a business -150		

1.2. Common Good Matrix and Common Good Balance Sheet

The Common Good Matrix is a framework for the evaluation of business activities and an aid for organisational development. It describes 20 Common Good themes and gives guidance on how to evaluate based on Common Good principles. These are summarised in the table below:



ECONOMY
FOR THE COMMON GOOD
An economic model for the future

COMMON GOOD MATRIX 5.0

VALUE	HUMAN DIGNITY	SOLIDARITY AND SOCIAL JUSTICE	ENVIRONMENTAL SUSTAINABILITY	TRANSPARENCY AND CO-DETERMINATION
STAKEHOLDER				
A: SUPPLIERS	A1 Human dignity in the supply chain	A2 Solidarity and social justice in the supply chain	A3 Environmental sustainability in the supply chain	A4 Transparency and co-determination in the supply chain
B: OWNERS, EQUITY AND FINANCIAL SERVICE PROVIDERS	B1 Ethical position in relation to financial resources	B2 Social position in relation to financial resources	B3 Use of funds in relation to social and environmental impacts	B4 Ownership and co-determination
C: EMPLOYEES, INCLUDING CO-WORKING EMPLOYERS	C1 Human dignity in the workplace and working environment	C2 Self-determined working arrangements	C3 Environmentally-friendly behaviour of staff	C4 Co-determination and transparency within the organisation
D: CUSTOMERS AND OTHER COMPANIES	D1 Ethical customer relations	D2 Cooperation and solidarity with other companies	D3 Impact on the environment of the use and disposal of products and services	D4 Customer participation and product transparency
E: SOCIAL ENVIRONMENT	E1 Purpose of products and services and their effects on society	E2 Contribution to the community	E3 Reduction of environmental impact	E4 Social co-determination and transparency

A Common Good Report is a comprehensive evaluation of a company's contribution to the common good, and is prepared as part of the reporting process. It should include a description of how the company's activities relate to each of the 20 common good themes. This will show how developed each value is within the company. Each theme describes how the individual values apply to the relevant stakeholder group.

The Certificate documents an externally audited evaluation of the individual themes, gives an overall score (Common Good Points), and presents this in the layout of the Matrix (a clear and concise overview on an A4 page).

Together, the Common Good Report and Certificate represent the Common Good Balance Sheet.

Common Good Reports can be prepared using the report template, and Common Good Points can be calculated using the balance sheet calculator.

WORKBOOK
FULL BALANCE SHEET 5.0

Publisher: The Matrix Development Team

Publisher: Matrix Development Team

Date: April 2017

Authors: Manfred Blachfellner, Angela Drosig-Plöckinger, Susanna Fieber, Gerd Hofielen, Lutz Knakrügge, Manfred Kofranek, Sigrid Koloo, Christian Loy, Christian Rüter, Dominik Sennes, Regina Sörgel, Moritz Teriete

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Design: cardamom



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About Doughnut Economics

Meet the Doughnut and the concepts at the heart of
Doughnut Economics

The Doughnut offers a vision of what it means for humanity to thrive in the 21st century – and Doughnut Economics explores the mindset and ways of thinking needed to get us there.

First published in 2012 in an [Oxfam report by Kate Raworth](#), the concept rapidly gained traction internationally, from the UN General Assembly to the Occupy movement.

Kate's 2017 book, *Doughnut Economics: seven ways to think like a 21st century economist*, further explored the economic thinking needed to bring humanity into the Doughnut, drawing together insights from diverse economic perspectives in a way that everyone can understand. The book soon became an international bestseller and has now been translated into over 20 languages.

Here's a summary of the book's core messages in a 2018 [TED talk](#).

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The Doughnut's holistic scope and visual simplicity, coupled with its scientific grounding, has turned it into a convening space for big conversations about reimagining and remaking the future. It is now being discussed, debated and put into practice in education and in communities, in business and in government, in towns, cities and nations worldwide.

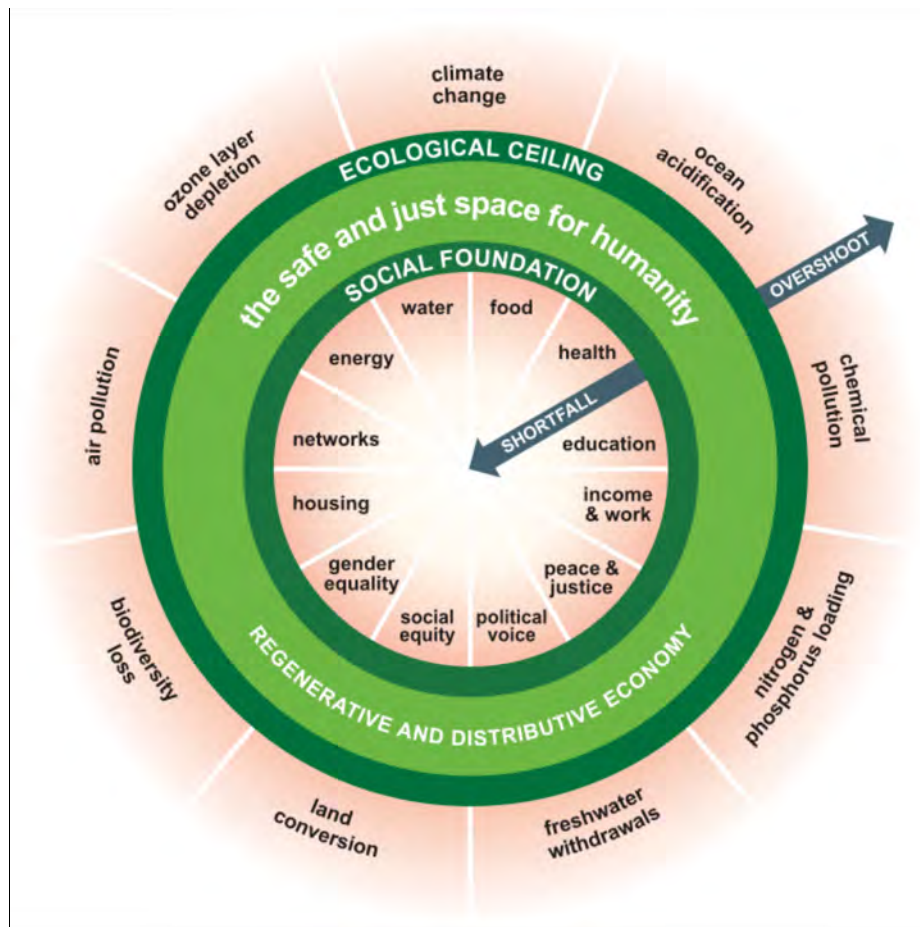
Read on to find out more about the Doughnut, the core ideas of Doughnut Economics, its implications for business and organisations, and the principles to be followed by anyone wanting to put it into practice.

What is the Doughnut?

Think of it as a compass for human prosperity in the 21st century, with the aim of meeting the needs of all people within the means of the living planet.

The Doughnut consists of two concentric rings: a social foundation, to ensure that no one is left falling short on life's essentials, and an ecological ceiling, to ensure that humanity does not collectively overshoot the [planetary boundaries](#) that protect Earth's

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The Doughnut of social and planetary boundaries



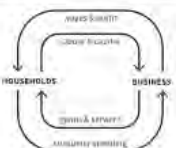



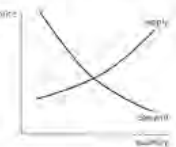
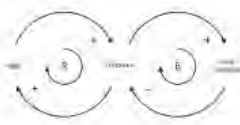


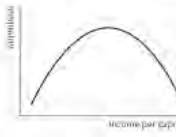
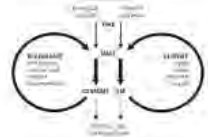

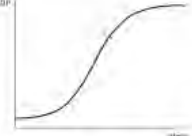
What is Doughnut Economics?

If the 21st century goal is to meet the needs of all people within the means of the living planet - in other words, get into the Doughnut - then how can humanity get there? Not with last century's economic thinking.

Doughnut Economics proposes an economic mindset that's fit for the 21st century context and challenges. It's not a set of policies and institutions, but rather a way of thinking that brings about the regenerative and distributive dynamics that this century calls for. Drawing on insights from diverse schools of economic thought - including ecological, feminist, institutional, behavioural and complexity economics - it sets out seven ways to think like a 21st century economist in order to bring the world's economies into the safe and just space for humanity.

The starting point of Doughnut Economics is to change the goal from endless GDP growth to thriving in the Doughnut. At the same time, begin economic analysis by seeing the big picture and recognising that the economy is embedded within, and dependent upon, society and the living world. Doughnut Economics recognises that human behaviour can be nurtured to be cooperative and caring, just as it can be competitive and individualistic. It also recognises that economies, societies, and the rest of the living world, are complex, interdependent systems that are best understood through the lens of systems thinking. And it calls for turning today's degenerative economies into regenerative ones, and divisive economies into far more distributive ones. Lastly, Doughnut Economics recognises that growth is a healthy phase of life but nothing grows forever and things that succeed do so by growing until it is time to grow up and thrive instead.

Dive deeper into the seven ways to think like a 21st century economist with our [series of one-minute animations](#), and in the visual summary below:

Seven Ways to Think:	From 20th-Century Economics	To 21st-Century Economics
1. Change the Goal	 GDP	 the Doughnut
2. See the Big Picture	 self-contained market	 embedded economy
3. Nurture Human Nature	 rational economic man	 social adaptable humans
4. Get Savvy with Systems	 mechanical equilibrium	 dynamic complexity
5. Design to Distribute	 growth will even it up again	 distributive by design
6. Create to Regenerate	 growth will clean it up again	 regenerative by design
7. Be Agnostic about Growth	 growth addicted	 growth agnostic

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Seven ways to think like a 21st century economist

It all comes down to design

What would make it possible for an organisation to become regenerative and distributive so that it helps bring humanity into the Doughnut? DEAL has run workshops for businesses, city departments, foundations and other kinds of organisations that want to explore this question, and the implications are transformational.

At the heart of these workshops is a focus on design: not the design of their products and services, or even of their office buildings, but the design of the organisation itself. As described by [Marjorie Kelly](#), a leading theorist in next-generation enterprise design, there are five key design traits that powerfully shape what an organisation can do and be in the world: its purpose, networks, governance, ownership and finance.



networks. What are the organisation's networks? How does it relate to its customers or members, its staff or volunteers, its suppliers, neighbours and allies? Are they aligned with its purpose and values, or are they caught up in a culture that undermines them?

Governance. How is the organisation governed? Who is in the room when decisions get made, and who has voice in those decisions? How is progress towards the purpose measured, and how is that purpose safeguarded when under pressure?

Ownership. Who owns the organisation? Who owns the land it is on, the data it generates, the knowledge that it creates, the assets that it holds? Is it owned by a founding entrepreneur or by a family, by shareholders or by the state, by its own employees or by venture capital? The design of ownership profoundly shapes the last — and deepest — design trait.

Finance. How is the organisation financed, and what is that finance demanding? Is it seeking fast and high financial returns, or is it invested in generating social and ecological value, with or without financial return? Is that finance in service to the organisation's purpose, or in service to itself?

Together these five design traits profoundly shape an organisation's ability to become regenerative and distributive by design, and so help bring humanity into the Doughnut. Find out more about [what it means for the future of business](#).

What can your organisation be and do in the world? That depends on its design.



The five key design traits of organisations

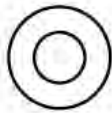
The Doughnut Principles of Practice

We set up Doughnut Economics Action Lab and the DEAL Community to turn Doughnut Economics from a radical idea into transformative action.

In order to ensure the integrity of the ideas as they are put into practice, we have turned the Seven Ways to Think, and the five key design traits of organisations, into the Doughnut Principles of Practice. We ask that these principles are followed by any initiative that is working to put the ideas of Doughnut Economics into practice. Find out more about what it means to [put them into practice in the DEAL Community](#).

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In order to ensure the integrity of the ideas of Doughnut Economics as they are put into practice, we have turned the Seven Ways to Think, and the five key design traits of organisations, into the Doughnut Principles of Practice. We ask that these principles are followed by any initiative that is working to put the ideas of Doughnut Economics into practice.



Embrace the 21st century goal. Aim to meet the needs of all people within the means of the planet. Seek to align your organisation's purpose, networks, governance, ownership and finance with this goal. Expect the work to be challenging, innovative and transformative.



See the big picture. Recognise the potential roles of the household, the commons, the market and the state – and their many synergies – in transforming economies. Ensure that finance serves the work rather than drives it.



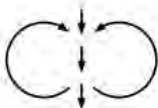
Nurture human nature. Promote diversity, participation, collaboration and reciprocity. Strengthen community networks and work with a spirit of high trust. Care for the wellbeing of the team.



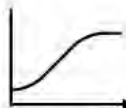
Think in systems. Experiment, learn, adapt, evolve and aim for continuous improvement. Be alert to dynamic effects, feedback loops and tipping points.



Be distributive. Work in the spirit of open design and share the value created with all who co-created it. Be aware of power and seek to redistribute it to improve equity amongst stakeholders.



Be regenerative. Aim to work with and within the cycles of the living world. Be a sharer, repairer, regenerator, steward. Reduce travel, minimize flights, be climate and energy smart.



Aim to thrive rather than to grow. Don't let growth become a goal in itself. Know when to let the work spread out via others rather than scale up in size.

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Berlin, 05 April 2023

Stubborn core inflation – Time for supply side policies

The leading economic research institutes have raised their forecast for growth in German economic output in the current year to 0.3 percent. In the fall, they were still expecting a decline of 0.4 percent. “The economic setback in the winter half-year 2022/2023 is likely to have been less severe than feared in the fall. The main reason for this is a smaller loss of purchasing power as a result of a significant drop in energy prices,” says Timo Wollmershäuser, Head of Forecasts at ifo. Nevertheless, the rate of inflation will fall only slowly from 6.9 percent last year to 6.0 percent this year.

Government relief measures and foreseeably high wage increases in Germany are strengthening domestic demand and keeping domestic inflation high. Only next year will this aspect of inflationary pressure also ease, bringing the inflation rate down noticeably to 2.4 percent. Gross domestic product is then expected to grow more strongly again by 1.5 percent.

PRESS EMBARGO

05 April 2023, 10:00 a.m. CEST

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Table					
Key Forecast Figures for Germany					
	2020	2021	2022	2023	2024
Price adjusted GDP ¹	-3.7	2.6	1.8	0.3	1.5
Persons in employment ² (1 000 persons)	44 915	44 980	45 570	45 900	45 963
Unemployment (1 000 persons)	2 695	2 613	2 418	2 483	2 405
Unemployment rate ³ (in %)	5.9	5.7	5.3	5.4	5.3
Consumer prices ⁴	0.5	3.1	6.9	6.0	2.4
Unit labour costs ⁵	2.8	0.7	3.3	6.4	4.0
General government financial balance ⁶					
EUR billion	-147.6	-134.3	-101.3	-90.8	-39.9
in % of GDP	-4.3	-3.7	-2.6	-2.2	-0.9
Balance on current account					
EUR billion	238.7	265.0	145.1	232.2	257.5
in % of GDP	7.0	7.4	3.8	5.7	6.0

¹ % change over previous year. ² Domestic employment. ³ Federal Employment Agency concept. ⁴ Consumer price index (2020=100). ⁵ Per hour. ⁶ On national accounts definition (ESA 2010).

Sources: Federal Statistical Office; Federal Employment Agency; Deutsche Bundesbank; 2023 to 2024: forecasts by the institutes.

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There is good news for the labor market: the number of people in employment is likely to increase again, from 45.6 million in 2022 to 45.9 million in 2023 and 46.0 million in 2024. This year, the number of unemployed will rise temporarily from 2.42 million to 2.48 million as it will take Ukrainian refugees a little time to enter the labor market. In the coming year, however, unemployment is expected to fall again to 2.41 million people.

The government will reduce its deficit only slightly to 2.2 percent of nominal GDP in the current year, since fiscal policy will remain expansionary for the time being. Only next year will policy be tightened more significantly, bringing the deficit down to 0.9 percent. A large share of the previous year's terms-of-trade losses, which measure the loss of purchasing power in the overall economy due to the sharp rise in the price of energy imports, will be recovered by the end of 2024. As a result, the current account balance will rise again to 6.0 percent of economic output, after temporarily falling to 3.8 percent last year.

Appendix

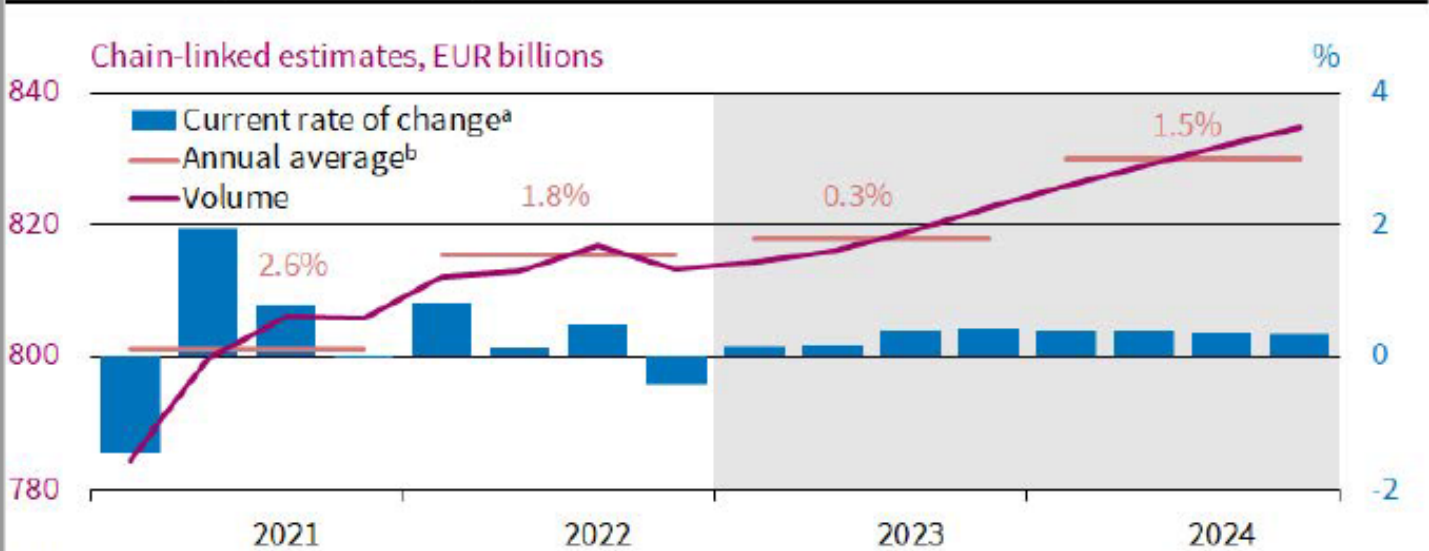
Full-length version of the report (German):

Projektgruppe Gemeinschaftsdiagnose: Inflation im Kern hoch – Angebotskräfte jetzt stärken, Frühjahr 2023. Munich 2023.

The full-length version of the report will be available on 05 April 2023 as of 10:00 a.m. at

www.gemeinschaftsdiagnose.de/category/gutachten/.

Gross Domestic Product in Germany
Price, seasonally and calendar adjusted



^a Change compared to the previous quarter in %.
^b Figure: Change in original figures compared to the previous year.
 Source: Federal Statistical Office; calculations by the ifo Institute; from 1st quarter 2023: forecast by the ifo Institute.

About the Joint Economic Forecast

The Joint Economic Forecast is published twice a year on behalf of the Federal Ministry for Economic Affairs and Climate Action. The following institutes participated in the spring report 2023:

- ifo Institute – Leibniz Institute for Economic Research at the University of Munich in cooperation with the Austrian Institute of Economic Research (WIFO) Vienna
- Kiel Institute for the World Economy (IfW Kiel)
- Halle Institute for Economic Research (IWH) – Member of the Leibniz Association
- RWI – Leibniz Institute for Economic Research in cooperation with the Institute for Advanced Studies Vienna

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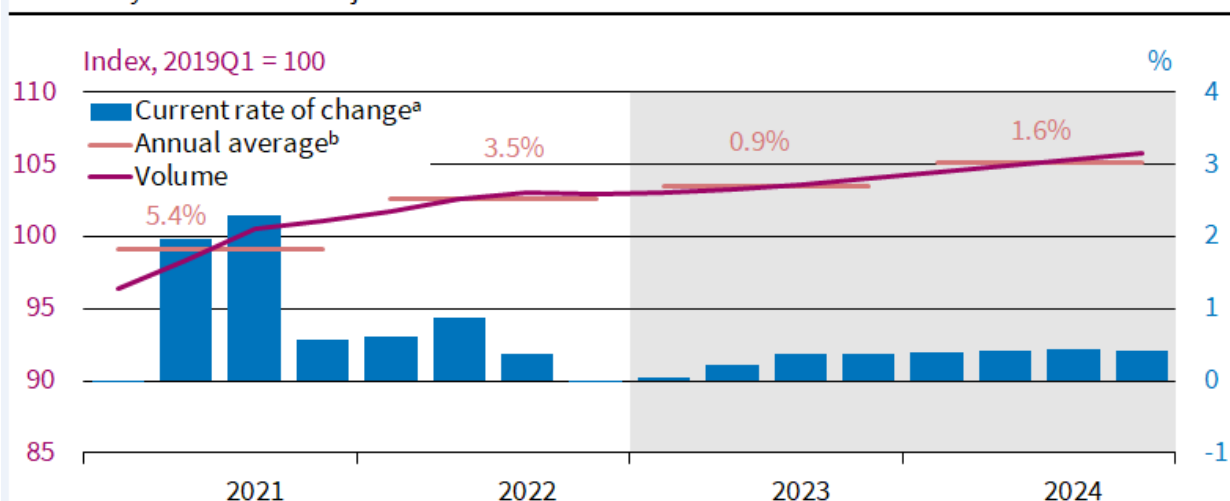
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Real Gross Domestic Product in the Euro Area

Seasonally and calendar adjusted



^a Change compared to the previous quarter in %. ^b Figure: Change compared to the previous year.

Source: Eurostat; calculations by the institutes;
from 1st quarter 2023: forecast by the institutes.